

CITY OF MATLOSANA

**MUNICIPAL FINANCE MANAGEMENT ACT (MFMA):
MID-YEAR BUDGET AND PERFORMANCE
ASSESSMENT REPORT
IN TERMS MFMA Section 72 (1) (a)
FOR THE SIX MONTHS
PERIOD ENDED 31 DECEMBER 2024**



TABLE OF CONTENTS

PAGE

FINANCIAL PERFORMANCE ASSESSMENT

PART1

1. Executive Mayor's report.....	4
2. Resolution	6
3. Executive Summary.....	7
3.1 Performance summary.....	7
4. In – year budget statement.....	11
4.1 Six months budget statement summary.....	11
4.2 Six months statement financial performance – Revenue.....	12
4.3 Six months budget statement financial performance Expenditure category.....	14
4.4 Actual capital expenditure per vote and funding source.....	16
4.5 Six months budget statement cash flow.....	20
4.6 Actual borrowings.....	21

PART 2

5. In – year budget statement supporting tables and documentations.....	22
5.1 Debtors age analysis.....	22
5.2 Creditors age analysis.....	23
5.3 Investments.....	24
5.4 Allocation received and actual expenditure on allocation received.....	25
5.5 Councillors and Employees benefits.....	27
5.6 Other supporting documentations.....	32

PART 3

6.1 Overview of the audited financial results of the results of the 2023/24 Financial Year.....	36
6.2 Comments on the Financial Ratios 2023/24.....	36
6.3 Unauthorised Expenditure for the period ending 31 December 2024.....	37

PART 4

7. Annexures	
Annexure A: Progress on Municipal Debt Relief.....	47
Annexure B: Collection Rate per Ward.....	53
Annexure C: Summary of collections.....	57
Annexure D: Credit Control Actions.....	60
Annexure E: Indigent Report.....	61
Annexure F: Financial Plan	63

PERFORMANCE MANAGEMENT ASSESSMENT

PART5: PERFORMANCE ASSESSMENT

8.1 Status of Service Delivery Performance against indicators and targets set.....	76
8.2 Comments on the Auditor-General's Opinion – 2023/24.....	78
8.3 Proposed Adjustments	78
8.4 Conclusion & Recommendations	113

LIST OF TABLES

Table 1: Performance Summary.....7
Table 2: Six months budget statement – Summary.....11
Table 3: Six months budget statement – Revenue per source.....12
Table 4: Six months budget statement - Revenue per department.....13
Table 5: Six months budget statement – Operational expenditure per category.....14
Table 6: Six months budget statement – Operational expenditure per vote.....15
Table 7: Six months budget statement – Capital expenditure per vote.....16
Table 8: Six months budget statement – Capital expenditure per funding source.....17
Table 9: Six months budget statement – Financial Position.....19
Table 10: Six months budget statement – Actual cash flow.....20
Table 11: Six months budget statement – Actual borrowings.....21
Table 12: Six months budget statement – Debtors age analysis.....22
Table 13: Six months budget statement – Creditors age analysis.....23
Table 14: Six months budget statement – Investment.....24
Table 15: Six months budget statement – Transfer grant receipts.....25
Table 16: Six months budget statement – Transfer grant expenditure.....26
Table 17: Six months budget statement – Council and employee benefits.....27
Table 18: Six months budget statement – Material Variances.....29
Table 19: Six months budget statement – Financial Performance.....31
Table 20: Capital Expenditure Performance.....32

SUPPORTING TABLES.....33 - 37

MUNICIPAL FINANCE MANAGEMENT ACT (MFMA): MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT IN TERMS MFMA SECTION 72 (1) (a) FOR THE SIX MONTHS PERIOD ENDED 31 DECEMBER 2024

PART 1: IN-YEAR REPORT

1. EXECUTIVE MAYOR'S REPORT



The Municipality must prepare a Mid-Year Budget and Performance report for the first six months of each financial year to assess the performance of the Municipality for the period and the Executive Mayor must table it within the stipulated period.

The 2024/25 Mid-Year Budget and Performance Assessment of the City of Matlosana which is both a legislative and accountability requirement in terms Section 72 (1) (a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated.

The Mid-Year Budget and Performance Assessment is one of the highly reputable tools of government to assess the effectiveness and impact the Municipality is making in the lives of its community / residents.

It also gives or create an opportunity to diagnose the state of financial affairs, as well as how the administration and government maturity levels of an institution are for the said period.

Overview 2024 / 25 Mid-Year Assessment

During the first six months of 2024/25 financial year, the Municipality were faced with cash flow challenges, collecting debt and paying bulk services. This that impacted on service delivery performance.

Ultimately, the municipality will not comply with the MFMA in terms of the requirements of a funded budget. It also emphasizes the need to collect outstanding debt and reduce water & electricity losses. This effort needs to be taken forward to ensure that the municipality remain funded and have a sustainable budget.

After assessing the 2024/25 Mid-Year Budget and Performance, the municipality will have to do an adjustment budget to realign the IDP, Budget and Performance base on the performance of the past six months Sec 71 and Performance reports.

Let me send my sincere gratitude to all Councillors of the City of Matlosana, different Directorates and their champions Head of departments on ensuring that positive outcomes for the City remains the priority to our community at large for service delivery.

In particularly, members of Mayoral Committee as well as Municipal Manager, Ms L. Seametso. Keep up the good work. Amongst them, all to my family with greatest support for always being there with me.

A handwritten signature in black ink, consisting of several loops and a long horizontal stroke, followed by a period.

CLLR FC MAHLOPHE
EXECUTIVE MAYOR
24/01/2025

2. RESOLUTION



2.1 Municipal Manager's Resolution

MM 30/2025 MID-YEAR PERFORMANCE ASSESSMENT REPORT FOR THE PERIOD 1 JULY 2024 TO 31 DECEMBER 2024

In terms of Section 116 of the Municipal Finance Management Act, (No 56 of 2003) as amended it is hereby resolved.
It is hereby,

RESOLVED

- a) That cognizance be taken of the Mid-Year Assessment report for the period 1 July 2024 to 31 December 2024.
- b) That a request for an Adjustment Budget, in terms of the results of the 2024/25 Mid-Year Budget and Performance Assessment be noted and approved.
- c) That the 2024/25 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- d) That the adjustments on the 2024/25 Mid-Year Performance Assessment Service Delivery and Budget Implementation Plan, with the necessary budget adjustments be signed by the Section 54A and Section 56 managers and that it be attached to their performance agreements and forwarded to National and Provincial Treasury.
- e) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act 56 of 2003 the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2025.
- f) That the Accounting Officer submit the Mid-Year and Performance Assessment report to the Executive Mayor for tabling in Council.
- g) That the amendments on the MIG projects be updated after the approval of the Adjustment Budget.
- h) That all financial figures be updated after the approval of the Adjustment Budget.
- i) That the 2024/25 SDBIP, IDP and budget be aligned accordingly.


MUNICIPAL MANAGER

PROV. EXECUTIVE REPRESENTATIVE
 CONCURRED NOT CONCURRED

24/02/2025
DATE

24.01.2025
DATE

FOR COGNIZANCE
EXECUTIVE MAYOR _____ DATE _____

2.2 Quality Certificate



PO Box 99, Mankweng, 2570 Tel: +27 18 406 8300 Fax: +27 18 4642328 E-mail: finance@klerksdorp.org

CITY OF
MATLOSANA

QUALITY CERTIFICATE

I, **Lesego Seametso, Municipal Manager of the City of Matlosana Local Municipality**, hereby certify that the 2024/25 Mid-Year Budget and Performance Report and Supporting Documentation (Section 72 report) have been prepared in accordance with the Municipal Finance Management Act, act 56 of 2003, as amended, and the Municipal Budget Reporting Regulations (MBRR) made under the Act.

Lesego Seametso, Municipal Manager of the City of Matlosana - NW403

Signature

Date 24 January 2025



8 SALGA



3. EXECUTIVE SUMMARY ON THE IMPLEMENTATION OF THE MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT IN TERMS SECTION 72 (1) (a) FOR THE SIX MONTHS PERIOD ENDED ON 31 DECEMBER 2024

3.1 Performance summary

Table 1: Performance summary

Summary statement of Financial Performance					
Description R thousand	YTD Budget 2024/25	2nd Quarter 2024 Actual	YTD Actual 2024/25	Variance Favourable (Unfavourable)	Variance %
Total Revenue (excluding capital transfers and contributions)	2,132,430,096	1,074,107,486	2,327,884,075	195,453,979	9%
Total Revenue (including capital transfers and contributions)	2,225,554,962	1,114,501,017	2,386,758,113	161,203,151	7%
Total Operating Expenditure	2,131,324,476	842,629,363	1,390,467,791	(740,856,685)	-35%
SURPLUS/ (DEFICIT).	94,230,486	271,871,654	996,290,322	902,059,836	

If the R 515 million for Provision for Debt Impairment is included in the table above. Real expenditure for the six months ending 31 December 2024, should have amounted to R 1 905 467 791. This will reflect a negative expenditure variance of -10.59% for the period, compared to the -35% reflected in the table above.

As indicated in Table 1 above, billed revenue excluding capital grants amounted to R2,328 billion, resulting in a favourable outcome of 9% when compared to the YTD Budget of R2,132 billion. The billed revenue including capital grants amounted to R2,226 billion, resulting in a favourable outcome of 7% when compared the YTD budget of R2,226 billion. Capital grants are recognised in the Statement of Financial Performance monthly as soon as the condition of the grant has been met.

Actual income received in the 2nd quarter includes the following Grants from National Treasury:

∂ MIG:	R92,8 million
∂ Equitable Share:	R466,5 million
∂ EEDS:	R3 million
∂ Museum:	R200 thousand
∂ FMG	R3 million
∂ NDPG	R10,4 million
∂ WSIG	R35 million
∂ INEP	R2 million
∂ EPWP	R1,1 million
∂ Library	R1,4 million

The actual Operating Expenditure for amounts to R1,391 billion and the YTD Budget amounts to R2,131 billion, resulting in a negative variance of 35%.

ESKOM and MIDVAAL payments for the 2nd six months ending 31 December 2024.

2nd QUARTER PAYMENTS ESKOM	
2024/10/04	30 000 000
2024/10/11	10 000 000
2024/11/08	40 000 000
2024/11/13	10 000 000
2024/12/05	100 000 000
2024/12/06	20 000 000
	210 000 000
2nd QUARTER PAYMENTS MIDVAAL	
2024/10/04	15 000 000
2024/11/08	20 000 000
2024/12/05	50 000 000
	85 000 000
	295 000 000

Total amount paid to Eskom from July 2024 to December 2024 amounts to R430 million.

Total amount paid to Midvaal from July 2024 to December 2024 amounts to R210 million

The Municipality's main goal is to strengthen the City's financial management, enhance revenue collection, and improve service delivery to our citizens. Currently, the total debtor's book is standing at R9, 981 billion of which 93% of the debt is owed more than 90 days. Of the total debt, R107 million is owed by government, R790 million by business and R9, 084 billion by households. CoM is urging government, businesses and households to meet their obligation to the Municipality or make payment arrangements with the Municipality.

The payment rate should be accelerated, as the financial stability of the municipality is dependent on them. This can only be achieved when the Credit Control and Debt Collection Policy is strictly, consistently and fairly applied to all customer groups.

City of Matlosana faces several revenue challenges that affect its ability to deliver services effectively.

Some of the key challenges include:

- ∂ **Inaccurate Billing** Inefficient or inaccurate billing due to incorrect meter readings and non-functional meters can lead to under-billing or over-billing of residents, which can cause disputes and further reduce collection rates. The municipality is in a process of the implementation of the Meter Reading System (MRS) module with the financial system (SOLAR) where the meter reading will be driven by Billing team and the assistance of unemployed youth. The Smart Metering application was submitted to National Treasury in December 2024.
- ∂ **Non-payment of services**
A significant challenge is the high rate of non-payment for municipal services such as water, electricity and property rates. Many residents struggle to pay their bills due to economic hardships, leading to shortfall in expected revenue.
- ∂ **Illegal connection and theft**
Illegal connections to water and electricity services as well as theft, lead to a significant losses in potential revenue. The Municipality faces a challenge in detecting and curbing these illegal activities. Over 500 electricity anti-tampering boxes were installed while 1020 water meters has been replaced to curb the distribution losses. The Smart Metering installation will also assist in the reduction of distribution losses.

In addressing some of the above challenges, the following revenue enhancement measures will be monitored and implemented monthly in the Budget Funding Plan:

- ∂ Incorporate all proclaimed site Establishment or developed properties in to the municipal billing system.
- ∂ Reconcile Current Valuation and Billing system to identify discrepancies for accurate billing.
- ∂ Investigate and identify government properties that were left out during separation of Department of Public works and Department of Agriculture that still owes Municipality.
- ∂ Conduct Billing Audit called Operation Reabala to cleanse and verify all our meters within the entire Matlosana area.
- ∂ Customer Billing Data cleansing and integration with the property and GIS.
- ∂ The municipality is currently busy reconciling the municipal valuation roll to optimize billing.

The following measures have been put in place in terms of unnecessary expenditure and Credit control during the month of December 2024:

- ∂ Strict monitoring in terms of spending of non-essential items, which led to savings on other expenditure line items.
- ∂ Electrical department has been assisting with credit control from 1 April 2024.
- ∂ There were 50 disconnections carried out, and 13 reconnections of the previously disconnected properties during the month of December.
- ∂ The Electrical department is assisting in disconnections and reconnections; so far, they only manage to restrict just under 100 properties per day.
- ∂ New Service Providers were appointed 01 November 2024 to assist with delivery of notices, water restriction and unrestricting.
- ∂ Credit control measures in terms of water implemented in December 2024 was 8 207 restrictions and 5 317 reactions.

Progress in terms of Funding Plan

The revenue enhancement strategies as reflected in the Financial Plan has not yet been fully implemented and realised the anticipated revenue. The plan will be reviewed during the adjustment budget to be more realistic.

The detailed Progress report for the period ending 31 December 2024 is outlined on Annexure F.

Monthly Progress on Municipal Debt Relief application in terms of Circular 124

CoM is currently not fully complying with the conditions set out in Circular 124. The latest compliance status release is 76%. CoM is facing a challenge of maintaining the Eskom current account within 30 days of receiving the invoice due to financial constraints.

The municipality is currently paying R40 to R50 million a month to ESKOM and is enforcing the revenue enhancement strategies and debt collection methods to increase the low collection rate. CoM is currently under Financial Recovery Plan.

Refer to Annexure D for Credit Control actions implemented during the month of December 2024

The detailed Debt Relief Monthly Monitoring progress report is outlined on Annexure A.

Cash management

Bank Balances	R32,117,589
Call Investments	R 187,514,515
Cash and Cash Investments	R 219,532,104

Investment Portfolio: 31 December 2024

City of Matlosana

INSTITUTION	INTEREST RATE	DECEMBER 2024	EXPLANATION
Call Investment			
ABSA: 3854	4,15%	38 669 867,85	WSIG
ABSA: 5047	7,05%	1 025 477,63	INEP
ABSA: 6177	8,00%	39 582 730,43	MIG
ABSA: 2264	7,05%	40 459 070,31	own (Eskom)
ABSA: 4682	7,90%	152,84	NDPG
ABSA: 4063	7,05%	4 956 290,71	EEDSM
ABSA: 1223	8,00%	2 170 303,51	Auction
ABSA: 5203	8,90%	25 587 956,92	own (Salaries)
INVESTEC	8,00%	8 686 718,55	own
FNB	8,00%	26 375 945,78	COVID
TOTAL Call Investment		187 514 514,53	

Note: The R 110, 6 million Call investment is ring-fenced for Conditional Grants

Collection Rate & Outstanding Debtors

Total Outstanding Debtors	R 9 980 906 612
Debtors: Government	R 106 710 313
Debtors: Business	R 789 942 987
Debtors: Household	R 9 084 253 313

Note: The detailed Debtors Age analysis is outlined on Table 12. The collection rate for the month ending 31 December 2024 is 67%.

Creditors

Total Outstanding Creditors	R 4 710 564 159
ESKOM	R 2,505,317,056
Midvaal	R 2 103 781 545
Trade Creditors	R87 169 741
Business Connexion	R 9 030 193
Auditor General	R5 265 623

Note: The detailed Creditors Age analysis is outlined on Table 13

Capital Grants Expenditure

31 DECEMBER 2024 CAPITAL GRANTS EXPENDITURE

GRANT DESCRIPTION	BUDGET 2024/25	2nd Quarter 2024/25 VAT Incl	YTD ACTUALS VAT Incl	YTD BUDGET	YTD % Incl VAT
MIG	107 163 799	33 407 088	50 120 483	53 581 900	46,77
NDPG	26 162 000	-	6 764 657	13 081 000	25,86
INEP	2 924 000	1 570 945	2 184 246	1 462 000	74,70
WSIG	50 000 000	9 823 447	14 906 362	25 000 000	29,81
TOTAL	186 249 799	44 801 480	73 975 747	93 124 900	39,72

Total Capital grants budget amounts to R186, 2 million. Total expenditure the year-to-date actual expenditure amounts to R74 million representing 40% of the total Capital Grants budget. Project Management Unit is tasked with expediting the expenditure of Capital Grants to prevent potential withholding of grants in the upcoming months. The detailed reasons for underspending are outlined below Table 8

4. IN – YEAR BUDGET STATEMENT MAIN TABLE

4.1 Six months budget statement summary for the period ending 31 December 2024.

Table 2 C1: The table below provides a high-level summary of the Municipality's financial performance, capital expenditure, financial position, cash flow, debtors and creditors analysis

NW403 City Of Matlosana - Table C1 Monthly Budget Statement Summary - M06 December

Description	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	2nd Quarter Actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Financial Performance									
Property rates	507 434	593 684	593 684	120 728	294 409	296 842	(2 433)	-1%	593 684
Service charges	2 073 124	2 350 095	2 350 095	538 344	1 144 646	1 175 047	(30 401)	-3%	2 350 095
Investment revenue	125 136	10 239	10 239	3 294	4 925	5 120	(194)	-4%	10 239
Transfers and subsidies - Operational	616 688	657 797	657 797	203 360	470 806	328 899	141 907	0	657 797
Other own revenue	746 090	653 045	653 045	207 383	413 098	326 522	86 575	27%	-
Total Revenue (excluding capital transfers and contributions)	4 068 451	4 264 861	4 264 861	1 974 107	2 327 884	2 132 430	195 454	9%	4 264 861
Employee costs	795 180	794 682	794 682	185 757	383 569	397 343	(13 774)	-3%	794 682
Remuneration of Councillors	39 039	46 107	46 107	10 867	19 912	23 054	(3 142)	-14%	46 107
Depreciation and amortisation	347 975	411 098	411 098	81 874	163 743	205 549	(41 806)	-20%	411 098
Interest	221 598	10 144	10 144	148	292	5 072	(4 780)	-94%	10 144
Inventory consumed and bulk purchases	1 682 195	1 359 301	1 359 351	386 409	583 812	679 658	(95 746)	-14%	1 359 351
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Other expenditure	2 001 627	1 641 309	1 641 259	167 574	239 034	820 649	(581 615)	-71%	1 641 259
Total Expenditure	5 087 616	4 262 641	4 262 641	842 629	1 390 468	2 131 324	(740 857)	-35%	4 262 641
Surplus/(Deficit)	(1 919 165)	2 220	2 220	231 478	937 416	1 106	936 311	84688%	2 220
Transfers and subsidies - capital (monetary allocations)	176 440	186 250	186 250	40 394	58 874	93 125	(34 251)	-37%	186 250
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(840 725)	188 470	188 470	271 872	996 290	94 230	902 060	957%	188 470
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	(840 725)	188 470	188 470	271 872	996 290	94 230	902 060	957%	188 470
Capital expenditure & funds sources									
Capital expenditure	186 250	13 352	186 250	39 129	65 131	93 125	(27 994)	-30%	236 250
Capital transfers recognised	186 250	13 352	186 250	39 129	65 131	93 125	(27 994)	-30%	186 250
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	50 000	97	50 000	386	414	25 000	(24 586)	-98%	50 000
Total sources of capital funds	236 250	13 449	236 250	39 514	65 545	118 125	(52 580)	(0)	236 250
Financial position									
Total current assets	2 386 118	845 890	845 690	-	3 916 605	-	-	-	845 890
Total non current assets	5 340 703	3 849 405	3 849 405	-	5 242 500	-	-	-	3 849 405
Total current liabilities	6 215 309	3 454 318	3 454 318	-	6 810 651	-	-	-	3 454 318
Total non current liabilities	16 617	81 274	81 274	-	13 057	-	-	-	81 274
Community wealth/Equity	2 570 991	971 033	971 033	-	2 343 334	-	-	-	971 033
Cash flows									
Net cash from (used) operating	2 535 993	(119 057)	(119 057)	407 275	1 707 591	(59 531)	(1 767 121)	2968%	(119 057)
Net cash from (used) investing	(249 627)	(236 250)	(236 250)	(39 514)	(65 545)	(118 125)	(52 580)	45%	(236 250)
Net cash from (used) financing	(865)	(4 800)	(4 800)	-	-	(2 400)	(2 400)	100%	(4 800)
Cash/cash equivalents at the month/year end	2 240 728	(452 786)	(452 786)	1 824 043	1 824 043	(87 377)	(1 911 420)	2188%	(178 109)
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days		121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	317 855	210 791	188 602	9 265 659	-	-	-	-	9 980 907
Creditors Age Analysis									
Total Creditors	358 242	193 235	2 337 867	1 821 220	-	-	-	-	4 710 584

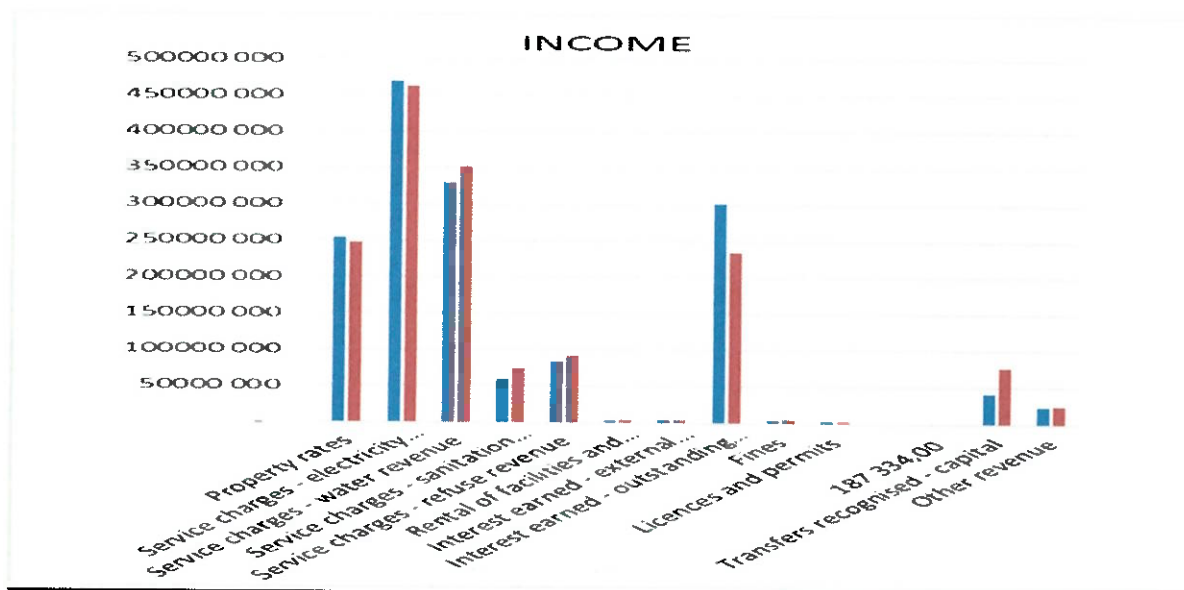
4.2 Six Months Budget Statement – Financial Performance (Revenue by source)

The actual operating revenue per department is set out in Table 3 below. From table 1 the year-to-date actual operating revenue amounts to R2, 328 billion and compares favourably with the pro rata budgeted figure of R2, 132 billion a positive variance of R195, 5 million for the quarter ending 31 December 2024.

TABLE 3: ACTUAL REVENUE PER SOURCE FOR THE SIX MONTHS ENDING 31 DECEMBER 2024

NW403 City Of Matlosana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		972 617 553	1 109 135 987	1 109 135 987	95 483 424	564 275 204	554 567 958	9 707 246	2%	1 109 135 987
Service charges - Water		716 626 011	845 065 452	845 065 452	78 690 822	407 668 465	422 532 714	(14 834 249)	-4%	845 065 452
Service charges - Waste Water Management		145 700 377	176 453 343	176 453 343	12 384 411	71 638 566	88 226 658	(16 588 092)	-19%	176 453 343
Service charges - Waste management		197 282 189	219 500 000	219 500 000	16 834 266	101 063 803	109 749 596	(8 686 193)	-8%	219 500 000
Sale of Goods and Rendering of Services		10 253 357	9 805 305	9 805 305	679 422	6 166 265	4 902 600	1 263 665	26%	9 805 305
Agency services		-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		604 791 958	508 204 666	508 204 666	59 171 012	338 693 975	254 102 310	84 591 665	33%	508 204 666
Interest from Current and Non Current Assets		10 301 503	10 239 203	10 239 203	1 178 721	4 925 291	5 119 590	(194 299)	-4%	10 239 203
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		9 090 929	9 857 011	9 857 011	793 363	4 156 428	4 928 472	(772 044)	-16%	9 857 011
Licence and permits		7 828 316	7 427 464	7 427 464	605 191	4 070 810	3 713 730	357 080	10%	7 427 464
Operational Revenue		52 794 323	51 084 078	51 084 078	6 229 467	25 227 617	25 542 000	(314 383)	-1%	51 084 078
Non-Exchange Revenue										
Property rates		507 433 747	593 684 392	593 684 392	39 924 901	294 469 111	296 842 134	(2 433 023)	-1%	593 684 392
Surcharges and Taxes		-	150 000	150 000	-	-	75 000	(75 000)	-100%	150 000
Fines, penalties and forfeits		3 828 114	11 710 752	11 710 752	1 548 379	5 981 406	5 855 352	126 054	2%	11 710 752
Licence and permits		-	50 000	50 000	-	-	24 996	(24 996)	-100%	50 000
Transfers and subsidies - Operational		599 342 928	657 797 200	657 797 200	200 043 679	470 865 906	328 898 586	141 907 320	43%	657 797 200
Interest		52 760 735	54 756 000	54 756 000	6 090 291	28 755 164	27 378 000	1 387 164	5%	54 756 000
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		77 749	-	-	-	36 064	-	36 064	#DIV/0!	-
Discontinued Operations										
Total Revenue (excluding capital transfers and contributions)		3 892 671 788	4 264 860 853	4 264 860 853	519 057 340	2 327 884 075	2 132 430 096	195 453 979	9	4 264 860 853
Transfers and subsidies - capital (monetary allocations)		145 400 281	186 249 799	186 249 799	17 200 154	58 874 038	93 124 866	(34 250 828)	-37%	186 249 799
TOTAL Revenue (including capital transfers and contributions)		4 038 072 069	4 451 110 652	4 451 110 652	536 257 493	2 386 758 113	2 225 554 962	161 203 151	7	4 451 110 652



The variance can be attributed to the following:

- ∂ **Service charges – Waste Water Management (-19%):** This reflects less revenue billed than initially anticipated. It is imperative that the Billing section does a proper investigation to ensure that all properties are billed accurately for basic and additional sewer.
- ∂ **Sale of Goods and Rendering of services (26%):** Sale of Goods and Rendering of services is performing satisfactory with a positive variance.
- ∂ **Interest earned from receivables (33%) more:** Positive variance is due to the increase in debt over 90 days, which results in an increase interest charges. The enhancement of revenue and increasing of payment rate should be accelerated, as the financial stability of the municipality is dependent on them.
- ∂ **Rental of Fixed Assets (-18%):** Less revenue billed on Rental of Fixed Assets than initially planned.

TABLE 4: ACTUAL REVENUE PER REVENUE DEPARTMENT FOR THE SIX MONTHS ENDING 31 DECEMBER 2024

NW403 City of Matlosana - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2023/24			Budget Year 2024/25			YTD variance	YTD variance %	Full Year Forecast
		Audited Outco	Original Budget	Adjusted Budget	2nd Quarter actual	YearTD actual	YearTD budget			
Revenue - Functional										
Governance and administration		1 420 387	1 424 034	1 424 034	499 702	873 376	712 017	161 359	23%	1 424 034
Executive and council		(8 215)	1 430	1 430	910	1 302	715	587	82%	1 430
Finance and administration		1 428 602	1 422 603	1 422 603	498 791	872 074	711 301	160 772	23%	1 422 603
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		71 849	69 283	69 283	7 988	26 206	34 641	(8 436)	-24%	69 283
Community and social services		11 231	3 872	3 872	650	1 377	1 936	(569)	-29%	3 872
Sport and recreation		8 887	15 834	15 834	3	1 159	7 917	(6 757)	-85%	15 834
Public safety		43 978	39 399	39 399	5 068	20 131	19 690	432	2%	39 399
Housing		7 773	10 179	10 179	2 247	3 538	5 089	(1 551)	-30%	10 179
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		55 237	25 872	25 872	10 080	19 210	12 935	6 274	49%	25 872
Planning and development		10 262	11 554	11 554	1 435	5 190	5 777	(567)	-10%	11 554
Road transport		44 784	14 209	14 209	8 588	13 935	7 105	6 830	96%	14 209
Environmental protection		180	109	109	57	85	54	31	57%	109
Trading services		2 670 823	2 901 971	2 901 971	747 953	1 453 298	1 450 985	2 313	0%	2 901 971
Energy sources		1 067 753	1 167 622	1 167 622	343 519	569 804	563 811	15 993	3%	1 167 622
Water management		1 041 946	1 092 663	1 092 663	269 700	572 419	548 332	26 088	5%	1 092 663
Waste water management		177 080	253 895	253 895	45 029	97 556	126 948	(29 391)	-23%	253 895
Waste management		384 033	387 791	387 791	89 705	183 519	193 896	(10 377)	-5%	387 791
Other	4	28 595	29 951	29 951	6 535	14 658	14 976	(307)	-2%	29 951
Total Revenue - Functional	2	4 246 891	4 451 111	4 451 111	1 272 257	2 386 758	2 225 555	161 203	7%	4 451 111

4.3 Six Months Report – Financial Performance (Expenditure per category)

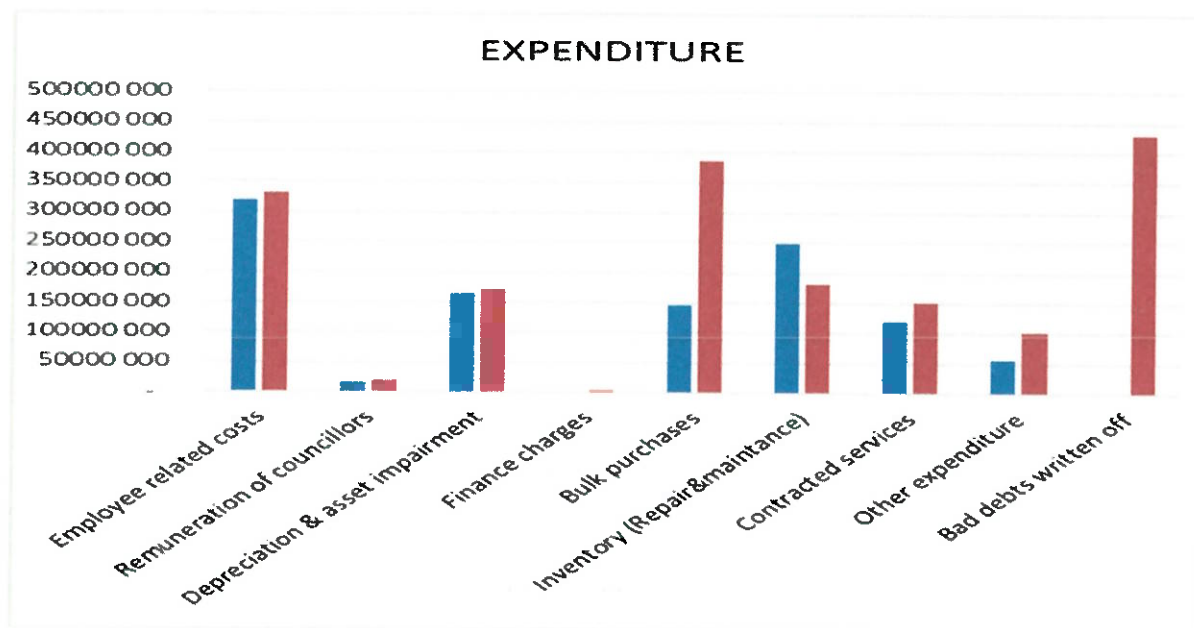
1. Actual operating expenditure per category

The actual operating expenditure per vote is set out in Table 5 below. The operating expenditure for the six months ending 31 December 2024 amounts to R1, 391 million. There is an unfavourable deviation of 49% when the year-to-date operating expenditure of R843 million is compared with year-to-date budget of R2, 131 billion.

TABLE 5: ACTUAL OPERATIONAL EXPENDITURE PER CATEGORY FOR THE SIX MONTHS ENDING 31 DECEMBER 2024

NW403 City Of Matlosana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	2nd Quarter	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Expenditure By Type										
Employee related costs		606 837	785 821	785 821	195 757	383 569	387 343	(13 774)	-3%	794 682
Remuneration of councillors		36 912	41 586	41 586	10 867	19 912	23 054	(3 142)	-14%	46 107
Bulk purchases - electricity		848 230	1 109 287	1 109 287	193 679	256 062	462 500	(206 438)	-45%	925 000
Inventory consumed		582 248	536 125	536 125	192 730	327 851	217 158	110 692	51%	434 351
Debt impairment		3 750	579 349	579 349	-	-	515 161	(515 161)	-100%	1 030 323
Depreciation and amortisation		382 953	440 000	440 000	81 874	163 748	205 549	(41 800)	-20%	411 098
Interest		237 534	10 711	10 711	148	292	5 072	(4 780)	-94%	10 144
Contracted services		249 463	465 092	465 092	109 181	154 798	181 747	(26 949)	-15%	363 458
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		1 364 107	-	-	1 139	1 959	-	1 959	#DIV/0!	-
Operational costs		312 936	319 737	319 737	57 254	82 277	123 740	(41 463)	-34%	247 478
Losses on Disposal of Assets		-	-	-	-	-	-	-	-	-
Other Losses		342	-	-	-	-	-	-	-	-
Total Expenditure		4 715 312	4 287 708	4 287 708	842 629	1 390 468	2 131 324	(574 641)	-40%	4 262 641



The variance can be attributed to the following:

- ∂ Bulk Purchases (-45%): Due to low collection, CoM is facing challenges to fully service its Eskom debts. There are revenue strategies in place to increase collection. CoM is currently under Financial Recovery Plan.
- ∂ Inventory consumed (51%): Inventory consumed is showing a positive variance as a result of monthly payments made to Midvaal Water Company.
- ∂ Interest (-94%): The underspending is mainly on interest paid on overdue accounts, most of the journals for interest paid on overdue accounts are done at the end of the financial year.
- ∂ Contracted services (-15%): Mainly on Security service, repair and maintenance of fleet, repair and maintenance of buildings and equipment and Asset Register administration.
- ∂ Operational cost (-34%): Less spending due to cash flow challenges. The Municipality is currently implementing strict measures by monitoring the spending on non-essential items, which led to savings on other expenditure line items.

TABLE 6: ACTUAL OPERATIONAL EXPENDITURE PER VOTE FOR THE SIX MONTHS ENDING 31 DECEMBER 2024

NW403 City Of Matlosana - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2023/24		Budget Year 2024/25		YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
		Audited Outco	Original Budget	Adjusted Budget	2nd Quarter actual					YearTD actual
R thousands	1							%		
Expenditure - Functional										
Governance and administration		1 601 311	844 795	844 795	113 400	280 995	422 399	(141 404)	-33%	844 795
Executive and council		452 494	406 791	406 791	76 358	185 355	203 397	(18 042)	-9%	406 791
Finance and administration		1 142 792	431 329	431 329	35 746	92 969	215 665	(122 696)	-57%	431 329
Internal audit		6 026	6 675	6 675	1 296	2 671	3 337	(666)	-20%	6 675
Community and public safety		313 687	396 428	396 428	73 970	164 974	197 715	(32 741)	-17%	394 428
Community and social services		70 509	118 842	118 842	17 997	39 858	59 171	(19 313)	-33%	117 842
Sport and recreation		79 216	110 728	110 728	18 277	40 804	55 114	(14 310)	-26%	109 728
Public safety		147 260	146 357	146 357	35 709	74 615	73 179	1 436	2%	146 357
Housing		16 593	20 337	20 337	1 986	9 694	10 168	(474)	-5%	20 337
Health		109	164	164	2	4	82	(79)	-96%	164
Economic and environmental services		218 517	282 671	282 671	48 089	131 381	141 336	(9 955)	-7%	282 671
Planning and development		78 528	72 417	72 417	14 520	29 553	36 209	(6 657)	-18%	72 417
Road transport		143 346	207 945	207 945	33 255	101 063	103 973	(2 910)	-3%	207 945
Environmental protection		(3 357)	2 309	2 309	315	766	1 155	(389)	-34%	2 309
Trading services		2 930 038	2 711 346	2 711 346	309 331	805 940	1 356 174	(550 234)	-41%	2 713 346
Energy sources		1 367 561	1 516 662	1 516 662	92 249	331 646	758 331	(426 685)	-56%	1 516 662
Water management		1 117 564	724 760	724 760	153 429	322 430	362 380	(39 950)	-11%	724 760
Waste water management		190 139	252 336	252 336	36 305	86 907	126 168	(39 261)	-31%	252 336
Waste management		254 774	217 589	217 589	27 348	64 957	109 295	(44 337)	-41%	219 589
Other		24 062	27 400	27 400	3 048	7 178	13 700	(6 523)	-48%	27 400
Total Expenditure - Functional	3	5 087 816	4 262 641	4 262 641	547 838	1 390 468	2 131 325	(740 857)	-35%	4 262 641

4.4 Actual capital expenditure per vote and funding source

The actual capital expenditure per vote is set out in Table 7 below.

TABLE 7: ACTUAL CAPITAL EXPENDITURE PER VOTE FOR THE SIX MONTHS ENDING 31 DECEMBER 2024

NW403 City Of Matlosana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2023/24			Budget Year 2024/25					
		Audited Outcome	Original Budget	Adjusted Budget	2nd Quarter actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forec
R thousands	1									
Capital Expenditure - Functional Classification										
<i>Governance and administration</i>		(0)	50 000	50 000	386	414	25 000	(24 586)	-98%	50 000
Executive and council		(0)	47 000	47 000	119	148	23 500	(23 352)	-99%	47 000
Finance and administration		(0)	3 000	3 000	267	267	1 500	(1 233)	-82%	3 000
Internal audit								-		
<i>Community and public safety</i>		7 966	15 094	15 094	1 053	1 053	7 547	(6 494)	-86%	15 094
Community and social services		-	-	-	-	-	-	-		-
Sport and recreation		7 966	15 094	15 094	1 053	1 053	7 547	(6 494)	-86%	15 094
Public safety		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Health								-		
<i>Economic and environmental services</i>		32 860	12 802	19 730	2 987	11 732	9 550	2 182	23%	19 730
Planning and development								-		
Road transport		32 860	12 802	19 730	2 987	11 732	9 550	2 182	23%	19 730
Environmental protection								-		
<i>Trading services</i>		194 864	153 367	146 439	34 038	51 295	73 534	(22 239)	-30%	146 439
Energy sources		114 593	5 113	5 113	1 369	1 903	2 566	(654)	-26%	5 113
Water management		48 276	35 468	35 468	6 621	17 306	17 734	(428)	-2%	35 468
Waste water management		13 533	74 012	67 085	21 984	27 845	33 857	(6 012)	-18%	67 085
Waste management		18 463	38 774	38 774	4 063	4 241	19 387	(15 145)	-78%	38 774
Other		2 615	4 988	4 988	1 060	1 050	2 494	(1 444)	-58%	4 988
Total Capital Expenditure - Functional Classification	3	238 305	236 250	236 250	39 514	65 545	118 125	(52 580)	-45%	236 250

NOTE: The total capital budget amounts to R236, 3 million. The expenditure for the period ending 31 December 2024 amounts to R65, 5 million. There is an unfavourable deviation of 45% when the year-to-date operating expenditure of R65, 5 million is compared with year to date budget of R118 million.

TABLE 8: ACTUAL CAPITAL EXPENDITURE PER FUNDING SOURCE FOR THE SIX MONTHS ENDING DECEMBER 2024

NW403 City Of Matlosana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2023/24			Budget Year 2024/25					
		Audited Outcome	Original Budget	Adjusted Budget	2nd Quarter actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								%	
Funded by:										
National Government		236 808	186 250	186 250	39 129	65 131	93 125	(27 994)	-30%	186 250
Provincial Government		-	-	-	-	-	-	-		-
District Municipality allocations (Nat/ Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatbns, Higher Educ		-	-	-	-	-	-	-		-
Transfers recognised - capital		236 808	186 250	186 250	39 129	65 131	93 125	(27 994)	-30%	186 250
Borrowing	6	-	-	-	-	-	-	-		-
Internally generated funds		1 497	50 000	50 000	386	414	25 000	(24 586)	-98%	50 000
Total Capital Funding		238 305	236 250	236 250	39 514	65 545	118 125	(52 580)	-45%	236 250

CONDITIONAL GRANTS CHALLENGES AND MITIGATIONS 31 DECEMBER 2024

#	Challenges	Mitigation	Progress on mitigation
1.	NDP Grant: Jouberton Taxi Rank ∂ There outstanding invoices waiting for payments.	∂ The Council has approved co-funding; however, the budget will be availed during mid-term adjustments.	∂ In progress
2.	Extension of National Fresh Produce Market in Klerksdorp Phase2: ∂ There is not enough budget to complete the Works.	∂ The Municipality has requested additional funding from CoGTA.	∂ CoGTA has approved the additional funding of R 1 274 903.80 instead of R3 987 544.30
3.	Klerksdorp West – Alabama 88kV Loop-In Loop-Out & 20MVA Substation ∂ Municipality has requested for Drawings in DWG format from the previous consultant to allow Eskom to reregister the project on their system. ∂ Contractor is having difficulty with access to farms to re-stencil the line.	∂ Municipality to ensure drawings are received to ensure that progress is realised on the project. ∂ Eskom to expedite assistance with farm owners.	∂ Consulting engineer is in talks with Eskom to speed up the process.

#	Challenges	Mitigation	Progress on mitigation
4.	<p>Refurbishment of Electrical and Mechanical Equipment in the Water Pump Stations in KOSH</p> <ul style="list-style-type: none"> ∂ Slow progress by contractor. ∂ Delays in arrival of soft starters from international supplier hampering with progress. 	<ul style="list-style-type: none"> ∂ Slow progress by the Contractor. 	<ul style="list-style-type: none"> ∂ The Contractor has been put on terms.
5.	<p>Development of Cell 3 of the Klerksdorp Landfill Site</p> <ul style="list-style-type: none"> ∂ Slow progress by contractor resulting in project being behind schedule 	<ul style="list-style-type: none"> ∂ Contractor to submit revised Acceleration plan on how to catch up works and cash flow projections, by the 9th of December 2024. 	<ul style="list-style-type: none"> ∂ Catch up plan submitted, and contractor has worked into builders break to catch up access road.
6.	<p>Construction of Outfall Sewer Line in Khuma.</p> <ul style="list-style-type: none"> ∂ Contractor behind Schedule due to the slow procurement of material and plant. 	<ul style="list-style-type: none"> ∂ Follow up one on one meeting was held on 05 December 2024. The contractor committed to submitting outstanding documents and procuring in 7 days. Contractor was then suspended from site due to non-compliance. 	<ul style="list-style-type: none"> ∂ In Progress
7.	<p>Refurbishment of Jouberton reservoir</p> <ul style="list-style-type: none"> ∂ Slow progress by the contractor on external works. ∂ Delays on project caused by a leaking asbestos main water line. ∂ Contractor behind schedule and notice to terminate has been drafted to put the contractor on terms. 	<ul style="list-style-type: none"> ∂ Municipal water department to assist with leakage ∂ Contractor and consultant must be issued with letters to put them on terms to remedy performance 	<ul style="list-style-type: none"> ∂ In Progress

TABLE 9: FINANCIAL POSITION

NW403 City Of Matlosana - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2023/24	Budget Year 2024/25			
		Audited Outcome	Original Budget	Adjusted Budget	Year TD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		181 998	(267 428)	(267 428)	835 757	(267 428)
Trade and other receivables from exchange transactions		(1 649 891)	741 526	741 526	(818 397)	741 526
Receivables from non-exchange transactions		2 189 953	148 688	148 688	2 270 622	148 688
Current portion of non-current receivables		0	29	29	0	29
Inventory		57 912	(9 172)	(9 172)	(59 837)	(9 172)
VAT		1 565 214	195 040	195 040	1 645 797	195 040
Other current assets		42 662	37 026	37 026	42 662	37 026
Total current assets		2 387 847	845 690	845 690	3 916 605	845 690
Non current assets						
Investments						
Investment property		344 975	257 100	257 100	344 975	257 100
Property, plant and equipment		5 614 202	3 581 033	3 581 033	5 515 999	3 581 033
Biological assets						
Living and non-living resources						
Heritage assets		(618 474)	9 941	9 941	(618 474)	9 941
Intangible assets		(0)	1 297	1 297	(0)	1 297
Trade and other receivables from exchange transactions						
Non-current receivables from non-exchange transactions		-	33	33	-	33
Other non-current assets						
Total non current assets		5 340 703	3 849 405	3 849 405	5 242 500	3 849 405
TOTAL ASSETS		7 728 550	4 695 095	4 695 095	9 159 104	4 695 095
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		(4 470)	(2 800)	(2 800)	(4 470)	(2 800)
Consumer deposits		70 572	97 430	97 430	71 869	97 430
Trade and other payables from exchange transactions		4 558 682	2 729 411	2 729 411	4 767 506	2 729 411
Trade and other payables from non-exchange transactions		29 533	42 907	42 907	87 077	42 907
Provision		581 727	587 371	587 371	581 848	587 371
VAT		1 134 783	-	-	1 306 822	-
Other current liabilities		-	-	-	-	-
Total current liabilities		6 370 827	3 454 318	3 454 318	6 810 651	3 454 318
Non current liabilities						
Financial liabilities		18 617	81 274	81 274	13 057	81 274
Provision		-	-	-	-	-
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		-	-	-	-	-
Total non current liabilities		18 617	81 274	81 274	13 057	81 274
TOTAL LIABILITIES		6 389 444	3 535 592	3 535 592	6 823 708	3 535 592
NET ASSETS	2	1 339 106	1 159 502	1 159 502	2 335 397	1 159 502
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		2 570 991	971 033	971 033	2 343 334	971 033
Reserves and funds		-	-	-	-	-
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	2 570 991	971 033	971 033	2 343 334	971 033

Note: The financial position as indicated in Table 9 above shows that the Net Assets of the City of Matlosana as at 31 December 2024 amounts to R 2, 335 billion.

The Current Liabilities exceeds the Current Assets with R 2,894 billion. This is a serious liquidity problem.

4.5 Quarterly Budget Statement - Cash Flow Statement

TABLE 10: ACTUAL CASH FLOW FOR THE SIX MONTHS ENDING 31 DECEMBER 2024

NW403 City Of Matlosana - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		425 375	385 895	385 895	34 644	238 700	192 947	45 752	24%	385 895
Service charges		1 106 434	1 527 562	1 527 562	117 267	686 052	763 781	(78 729)	-10%	1 527 562
Other revenue		2 600 472	82 780	82 780	26 549	1 054 079	41 390	#####	2447%	82 780
Transfers and Subsidies - Operational		610 676	657 797	657 797	199 261	473 208	328 899	144 309	44%	657 797
Transfers and Subsidies - Capital		172 541	186 250	186 250	-	114 016	93 125	20 891	22%	186 250
Interest		363	111 880	111 880	826	6 357	55 940	(49 584)	-89%	111 880
Dividends								-		
Payments										
Suppliers and employees		(2 320 151)	(3 071 220)	(3 071 220)	(152 240)	(863 821)	(1 535 612)	(671 791)	44%	(3 071 220)
Interest								-		
Transfers and Subsidies								-		
NET CASH FROM/(USED) OPERATING ACTIVITIES		2 595 711	(119 057)	(119 057)	226 307	1 707 591	(59 531)	#####	2968%	(119 057)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		(11 322)	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments								-		
Payments										
Capital assets		(238 305)	(236 250)	(236 250)	(10 552)	(65 545)	(118 125)	(52 580)	45%	(236 250)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(249 627)	(236 250)	(236 250)	(10 552)	(65 545)	(118 125)	(52 580)	45%	(236 250)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits		(865)	-	-	-	-	-	-		-
Payments										
Repayment of borrowing		-	(4 800)	(4 800)	-	-	(2 400)	(2 400)	100%	(4 800)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(865)	(4 800)	(4 800)	-	-	(2 400)	(2 400)	100%	(4 800)
NET INCREASE/ (DECREASE) IN CASH HELD										
Cash/cash equivalents at beginning		104 773	92 679	92 679	1 608 289	181 998	92 679			181 998
Cash/cash equivalents at month/year end		2 449 992	(267 428)	(267 428)	1 824 043	1 824 043	(87 377)			(178 109)

NOTE: Collection rate – The average collection rate for the six months ending 31 December 2024 is 67%. The cash and call investments for the period ending 31 December 2024 amounts to R291, 5 million that consists of the following:

- ∅ Bank balances: R 32 million
- ∅ Call investments: R 187,5 million

4.6 Actual borrowings

The municipality's position on external loans is set out in Table 11 below. The municipality started the 2024/25 financial year with borrowing debt of R9, 4 million. The balance at the beginning of 2nd quarter amounted to R4, 437 million and after repayments of R1, 065 million were made, the total borrowings outstanding as at 31 December 2024 amounts to R3, 372 million.

TABLE 11: ACTUAL BORROWING FOR THE SIXMONTHS ENDING 31 DECEMBER 2024

BM - EXTERNAL DEBT CREATED, REPAYED OR REDEEMED AND EXPECTED BORROWING										
Municipality	Year End	Quarter	Loans		Principal	Loan	Loan	Loan	Loan	Loan
NW403	2025 Q2 Oct-Dec	No	Planned	End Date	Term	Value at the Inception	Type	Institution	Timing of Interest payment	% Interest Rate (2 dec) Per Annum
Instrument	Start Date	(ccyy/mm/dd)	(ccyy/mm/dd)	(no)	(Rand)	(max 40 chars)	(03)	(03)	(03)	(03)
No	Reference No	(ccyy/mm/dd)	(ccyy/mm/dd)	Day	(no)	(Rand)	(03)	(03)	(03)	(03)
1					0					14,75
2	nw138741	2001/10/01	2019/09/30	Y	18	10 000 000	LT - Long-Term Loans (07)	DBSA	Fixed (01) Quarterly (03)	14,75
3	nw138742	2001/07/01	2019/09/30	Y	18	14 998 125	LT - Long-Term Loans (07)	DBSA	Fixed (01) Quarterly (03)	11,20
4	nw1012971	2004/07/01	2019/06/30	Y	15	28 070 000	LT - Long-Term Loans (07)	DBSA	Fixed (01) Quarterly (03)	11,20
5	nw1012972	2004/07/01	2019/06/30	Y	15	37 000 000	LT - Long-Term Loans (07)	DBSA	Fixed (01) Quarterly (03)	14,75
6	nw103677	2010/11/01	2025/11/01	Y	15	35 269 878	LT - Long-Term Loans (07)	DBSA	Fixed (01) Quarterly (03)	15,25
7	10906	1999/09/30	2019/09/30	Y	20	5 587 000	LT - Long-Term Loans (07)	DBSA	Fixed (01) Semi-annually (02)	15,25
8	10912	1999/09/30	2019/09/30	Y	20	7 477 000	LT - Long-Term Loans (07)	DBSA	Fixed (01) Semi-annually (02)	15,25
9	10913	1999/09/30	2019/09/30	Y	20	5 780 000	LT - Long-Term Loans (07)	DBSA	Fixed (01) Semi-annually (02)	15,60
10	nw13637	2000/10/01	2020/09/30	Y	20	3 951 600	LT - Long-Term Loans (07)	DBSA	Fixed (01) Quarterly (03)	15,60
TOTAL										2,458683571
										109 103
										4 437 095
										1 065 277
										-
										3 371 818

PART 2 SUPPORTING DOCUMENTS

5 IN-YEAR BUDGET STATEMENT SUPPORTING TABLES AND DOCUMENTATIONS

5.1 Debtor's age analysis

Debtors age analysis per service

The municipality's total outstanding debtors amounted to R9,980,906,612 as of 31 December 2024 compared to R 9, 068, 863 517 as of 1 July 2024.

Current to 30 days debt amounted to R 317 854 710 as of 31 December 2024 and has decreased with R47 295 182 compared to R 365 149 892 as of 30 September 2024.

31 to 60 days debt increased with R 2 552 181; 61 to 90 days decreased with R38 889 000 and 91 days and older debt as at 31 December 2024 amounted to R 9 265 659 303 and has increased with R 447 934 853 compared to R 8 817 724 450 as at 30 September 2024.

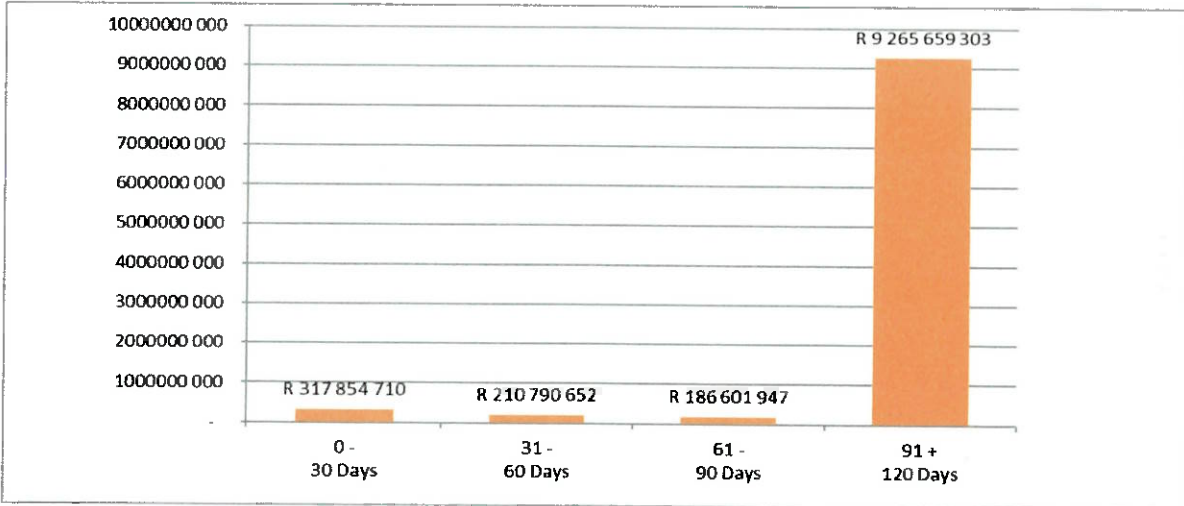
Interest on debtors is also included in total debtors' book.

Debtors age analysis per debtor type

Government Debt: R 106,710,313 (1%)
 Business debtors: R 789,942,987 (8%)
 Domestic debtors': R 9,084,253,313 (91%)

**TABLE 12: OUTSTANDING DEBTORS AS AT 31 DECEMBER 2024
 DEBTOR'S AGE ANALYSIS - 31 DECEMBER 2024**

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 + 120 Days	Total -	%
Debtors Age Analysis By Income Source					-	
Water Tariffs	84 631 431	69 359 078	66 738 598	3 281 020 372	3 501 749 478	
Electricity Tariffs	92 066 629	33 051 371	27 401 825	613 891 371	766 411 196	
Rates (Property Rates)	34 357 725	15 535 203	13 090 300	502 413 515	565 396 743	
Sewerage/ Sanitation	9 418 487	7 250 341	7 067 840	426 088 383	449 825 050	
Refuse Removal Tariffs	18 132 775	14 493 592	14 326 133	869 291 293	916 243 793	
Other	79 247 664	71 101 067	57 977 252	3 572 954 368	3 781 280 351	
Total By Income Source	317 854 710	210 790 652	186 601 947	9 265 659 303	9 980 906 612	
Debtors Age Analysis By Customer Group						
Government	10 870 221	8 135 059	7 604 213	80 100 820	106 710 313	1,1
Business	85 143 728	29 098 386	20 526 877	655 173 996	789 942 987	7,9
Households	221 840 761	173 557 207	158 470 858	8 530 384 486	9 084 253 313	91,0
Other						
Total By Customer Group	317 854 710	210 790 652	186 601 947	9 265 659 303	9 980 906 612	100



Note: According to the Debtors Age Analysis, Household owes 91%, Business owes 8% and Government owes 1% of the total outstanding debt. The Municipality should prioritise data cleansing to analyse the debtors on the debtor's book.

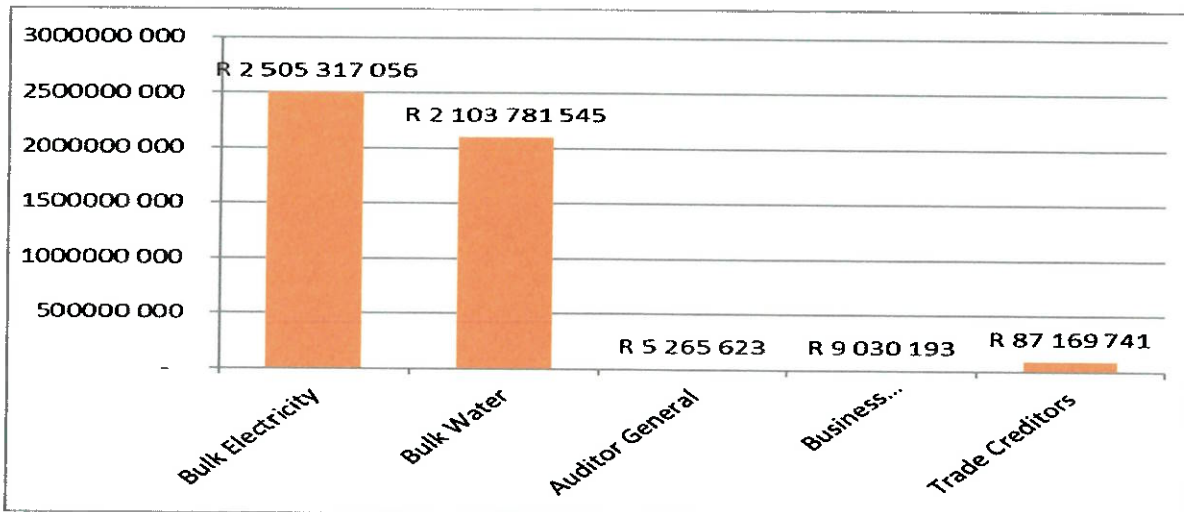
5.2 Creditors age analysis

The municipality's total outstanding creditors amounted to R4, 710,564,159 as at 31 December 2024 compare to R4, 154, 589, 993 as at 30 June 2024.

TABLE 13: CREDITOR'S AGE ANALYSIS AS AT 31 DECEMBER 2024

CREDITORS AGE ANALYSIS - 31 December 2024

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	Total
Bulk Electricity	201 564 047	100 939 815	2 202 813 194		2 505 317 056
Bulk Water	142 450 617	72 946 609	67 771 466	1 820 612 853	2 103 781 545
Auditor General	5 164 611	977	1 021	99 014	5 265 623
Business Connexion	2 176 188	1 826 884	-	5 027 121	9 030 193
Trade Creditors	6 886 598	17 520 775	67 280 862	(4 518 495)	87 169 741
Total	358 242 062	193 235 061	2 337 866 544	1 821 220 492	4 710 564 159



Note: according to the above information, the municipality's highest outstanding creditor is Eskom with the total outstanding amount of R2, 505 billion followed by Midvaal with the total outstanding amount of r2, 104 billion.

5.4 Allocations received and actual expenditure on allocations received

The municipality's position with regard to grant allocation received and the actual expenditure on the grant allocations received are set out in Table 15 and 16 below.

TABLE 15: TRANSFER AND GRANT RECEIPTS

NW403 City Of Matlosana - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	2nd Quarter	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:										
Operating Transfers and Grants										
National Government:		613 976	656 616	656 616	203 180	470 627	328 308	142 319	43,3%	656 616
Energy Efficiency and Demand Side Management Grant		3 993	5 000	5 000	917	917	2 500	(1 583)	-63,3%	5 000
Equitable Share		599 606	641 421	641 421	199 261	466 520	320 711	145 810	45,5%	641 421
Expanded Public Works Programme Integrated Grant		2 763	1 555	1 555	369	488	777	(289)	-37,2%	1 555
Local Government Financial Management Grant		2 584	3 000	3 000	305	373	1 500	(1 127)	-75,2%	3 000
Municipal Disaster Relief Grant		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant	3	5 031	5 640	5 640	2 329	2 329	2 820	(491)	-17,4%	5 640
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
Provincial Government:		2 693	1 181	1 181	179	179	590	(411)	-69,6%	1 181
Capacity Building and Other Grants		2 693	1 181	1 181	179	179	590	(411)	-69,6%	1 181
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	616 668	657 797	657 797	203 360	470 806	328 899	141 907	43,1%	657 797
Capital Transfers and Grants										
National Government:		178 140	186 250	186 250	40 394	58 874	93 125	(34 251)	-36,8%	186 250
Integrated National Electrification Programme Grant		6 163	2 924	2 924	639	639	1 462	(823)	-56,3%	2 924
Municipal Infrastructure Grant		105 368	107 164	107 164	29 007	41 079	53 582	(12 503)	-23,3%	107 164
Neighbourhood Development Partnership Grant		21 098	26 162	26 162	356	6 765	13 081	(6 316)	-48,3%	26 162
Water Services Infrastructure Grant		45 511	50 000	50 000	10 392	10 392	25 000	(14 608)	-58,4%	50 000
Provincial Government:		300	-	-	-	-	-	-	-	-
Capacity Building and Other Grants		300	-	-	-	-	-	-	0,0%	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Developers Contribution		-	-	-	-	-	-	6 872	-	-
Total Capital Transfers and Grants	5	178 440	186 250	186 250	40 394	58 874	93 125	(34 251)	-36,8%	186 250
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	795 108	844 047	844 047	243 753	529 680	422 023	107 656	25,5%	844 047

Note: The table reflect the YTD actual revenue amounts to R529,7 million, against the YTD budget of R422 million as of 31 December 2024. Revenue on Grants can only be recognized when conditions are met.

TABLE 16: TRANSFER AND GRANT EXPENDITURE

NW403 City Of Matlosana - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	2nd QUARTER	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		190 893	116 844	116 844	77 712	57 824	58 422	(598)	-1,0%	116 844
Energy Efficiency and Demand Side Management Grant		3 474	4 000	4 000	3 490	2 598	2 000	598	29,9%	4 000
Equitable Share		168 350	102 657	102 657	69 015	51 311	51 329	(17)	0,0%	102 657
Expanded Public Works Programme Integrated Grant		2 565	1 571	1 571	989	745	785	(41)	-5,2%	1 571
Local Government Financial Management Grant		11 420	3 000	3 000	444	331	1 500	(1 169)	-77,9%	3 000
Municipal Disaster Relief Grant		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		5 085	5 616	5 616	3 774	2 839	2 808	31	1,1%	5 616
Provincial Government:		2 257	1 181	1 181	434	254	591	(336)	-56,9%	1 181
Capacity Building and Other Grants		2 257	1 181	1 181	434	254	591	(336)	-56,9%	1 181
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		193 150	118 025	118 025	78 145	58 078	59 012	(935)	-1,6%	118 025
Capital expenditure of Transfers and Grants										
National Government:		236 808	186 250	186 250	93 996	65 131	93 125	(27 994)	-30,1%	186 250
Integrated National Electrification Programme Grant		5 291	2 924	2 924	1 928	1 903	1 462	441	30,1%	2 924
Municipal Disaster Relief Grant		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		172 543	107 164	107 164	68 255	43 750	53 582	(9 832)	-18,3%	107 164
Neighbourhood Development Partnership Grant		19 399	26 162	26 162	5 882	5 882	13 081	(7 199)	-55,0%	26 162
Water Services Infrastructure Grant		39 575	50 000	50 000	17 930	13 596	25 000	(11 404)	-45,6%	50 000
Provincial Government:		-	-	-	-	-	-	-	-	-
Capacity Building and Other Grants		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Developers Contribution		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		236 808	186 250	186 250	93 996	65 131	93 125	(27 994)	-30,1%	186 250
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		429 958	304 274	304 274	172 141	123 209	152 137	(28 929)	-19,0%	304 274

Note: The table reflect the YTD actual expenditure incurred amounting to R123,2 million, against the YTD budget of R152,1 million as of 31 December 2024.

TABLE: 17
5.5 Council and Employee benefits

NW403 City Of Matlosana - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - 2nd Quarter

Summary of Employee and Councillor remuneration	Ref	2023/24			Budget Year 2024/25					
		Audited Outcome	Original Budget	Adjusted Budget	2nd QUARTER	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forec
R thousands		A	B	C					D	
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		24 614	27 437	27 437	7 034	12 766	13 718	(952)	-7%	27 437
Pension and UIF Contributions		1 703	2 510	2 510	416	801	1 255	(454)	-36%	2 510
Medical Aid Contributions		-	20	20	-	-	10	(10)	-100%	20
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		3 952	5 219	5 219	934	1 823	2 610	(786)	-30%	5 219
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		8 770	10 921	10 921	2 483	4 522	5 461	(939)	-17%	10 921
Sub Total - Councillors		39 039	46 107	46 107	10 867	19 912	23 054	(3 142)	-14%	46 107
% increase	4		18,1%	18,1%						18,1%
Senior Managers of the Municipality										
Basic Salaries and Wages		18	3 417	3 417	-	-	1 708	(1 708)	-100%	3 417
Pension and UIF Contributions		1	18	18	-	-	9	(9)	-100%	18
Medical Aid Contributions		-	56	56	-	-	28	(28)	-100%	56
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	963	963	-	-	482	(482)	-100%	963
Cellphone Allowance		615	236	236	-	-	118	(118)	-100%	236
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		17	40	40	-	-	20	(20)	-100%	40
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		651	4 729	4 729	-	-	2 365	(2 365)	-100%	4 729
% increase	4		626,7%	626,7%						626,7%
Other Municipal Staff										
Basic Salaries and Wages		500 739	496 943	496 943	122 146	242 507	248 472	(5 965)	-2%	496 943
Pension and UIF Contributions		94 808	107 615	107 615	24 724	49 236	53 808	(4 573)	-8%	107 615
Medical Aid Contributions		42 325	48 764	48 764	11 066	21 973	24 382	(2 410)	-10%	48 764
Overtime		65 803	32 817	32 817	15 791	31 024	16 409	14 615	89%	32 817
Performance Bonus		33 779	42 091	42 091	11 466	18 111	21 046	(2 935)	-14%	42 091
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		1 635	2 123	2 123	390	778	1 062	(284)	-27%	2 123
Housing Allowances		6 311	8 862	8 862	1 600	3 219	4 431	(1 212)	-27%	8 862
Other benefits and allowances		22 963	35 136	35 136	4 688	9 410	17 568	(8 158)	-46%	35 136
Payments in lieu of leave		5 742	15 600	15 600	3 886	7 312	7 800	(489)	-6%	15 600
Long service awards		(2 956)	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	23 380	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		794 529	789 953	789 953	195 757	383 569	394 978	(11 409)	-3%	789 953
% increase	4		-0,6%	-0,6%						-0,6%
Total Parent Municipality		834 219	840 789	840 789	206 624	403 480	420 396	(16 916)	-4%	840 789

NOTE: The Employee related cost for the quarter ending 31 December 2024 amounts to R195, 8 million and Councillors Remuneration amounts to R10, 9 million. The year-to date actual amounts to R403, 5 million.

Overtime

The total overtime budget for the 2024/25 financial year amounts to R32, 8 million and Year to date actual expenditure on this line item at the end of 31 December 2024 amounted to R31, 024 million that is 95% of the total budget.

OVERTIME 2nd QUARTER						
DEPARTMENT	Description	Budget/OpenBal	2nd Quarter	YTD Movement	Balance	% Exp
Public Safety	MS: OVERTIME - NON STRUCTURED	2 395 965	665 630	1 524 450	871 515	64
Community Services	MS: OVERTIME - NON STRUCTURED	1 813 118	524 001	830 157	982 961	46
Planning & human Settlement	MS: OVERTIME - NON STRUCTURED	9 609	4 506	14 700	(5 091)	153
SAC	MS: OVERTIME - NON STRUCTURED	462 285	337 245	489 177	(26 892)	106
Council General	MS: OVERTIME - NON STRUCTURED	283 311	77 848	105 778	177 533	37
Civil Engineering	MS: OVERTIME - NON STRUCTURED	1 102 385	316 112	537 044	565 341	49
Water	MS: OVERTIME - NON STRUCTURED	7 012 902	2 869 447	5 839 145	1 173 757	83
Electrical Engineering	MS: OVERTIME - NON STRUCTURED	1 058 836	317 822	611 642	447 194	58
Electrical	MS: OVERTIME - NON STRUCTURED	4 547 598	2 182 204	4 112 013	435 585	90
Corporate	MS: OVERTIME - NON STRUCTURED	525 265	415 476	770 994	(245 729)	147
Finance	MS: OVERTIME - NON STRUCTURED	1 620 341	864 302	2 446 768	(826 427)	151
Cleansing	MS: OVERTIME - NON STRUCTURED	6 431 112	3 937 919	7 368 836	(937 724)	115
Sewerage	MS: OVERTIME - NON STRUCTURED	5 396 447	3 278 673	6 347 368	(950 921)	118
Market	MS: OVERTIME - NON STRUCTURED	150 240	-	25 581	124 659	17
LED	MS: OVERTIME - NON STRUCTURED	8 020	-	-	8 020	-
TOTAL		32 817 434	15 791 185	31 023 653	1 793 781	95

Note: The cost of employment needs to be closely monitored during 2024/25 financial year specifically expenditure item like overtime to ensure that these costs remain within the allocated budget.

TABLE: 18 MATERIAL VARIANCES

		NW403 City of Matlosana - Supporting Table SC1 Material variance explanations – M06 December 2024			
Ref	Description	Variance	%	Reasons for material deviations	Remedial or corrective steps/remarks
1	<u>Revenue By Source</u> Service Charges: Waste Water	(16,588,092)	-19%	Less revenue billed as the anticipated increase on the waste water revenue has not materialised.	It is imperative that the Billing section does a proper investigation to ensure that all properties are billed accurately for basic and additional sewer.
	Sale of Goods and Rendering of services	1,263,665	26%	Sale of Goods and Rendering of services is performing satisfactory with a positive variance of 32%	
	Interest earned from Receivables	84,591,665	33%	Positive variance is due to the increase in debt over 90 days, which results in an increase interest charges.	The enhancement of revenue and increasing of payment rate should be accelerated, as the financial stability of the municipality is dependent on them.
	Interest from Current and Non-Current Assets	(94,299)	-4%	Most of the interest earned is realised at the end of financial year.	The municipality is improving on its cash and investment management and regularly invest funds not immediately needed for operations. The Municipality is also investing capital grants already received, whilst keeping the unspent portion in the investment account. The bulk of the interest earned is recognised at year-end.
	Rental from fixed assets	(772,044)	-16%	Less revenue billed on Rental of Fixed Assets than initially planned.	

2	<u>Expenditure by Type</u>				
	Bulk Purchases	(206,438,097)	-45%	Due to low collection, CoM is facing challenges to fully service its Eskom debts. The municipality is currently paying R40 to R50 million a month to Eskom.	There are revenue strategies in place to increase collection. CoM is currently under Financial Recovery Plan
	Inventory consumed	110,692,248	51%	Inventory consumed is showing a positive variance because of monthly payments made to Midvaal Water Company.	
	Interest	(4,780,077)	-94%	The underspending is mainly on interest paid on overdue accounts.	Most of the journals for interest paid on overdue accounts are done at the end of the financial year.
	Contracted services	(26,949,142)	-21%	Mainly on Security service, repair and maintenance of fleet, repair and maintenance of buildings and equipment and Asset Register administration.	The outstanding invoices have not yet been captured on the system and must be processed during the next coming months.
	Operational Cost	(41,463,013)	-34%	Less spending due to cash flow challenges	The Municipality is currently implementing strict measures in terms of monitoring of spending on non-essential items, which led to savings on other expenditure line items.

TABLE 19: FINANCIAL PERFORMANCE

NW403 City Of Matlosana - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December

Description of financial indicator	Basis of calculation	Ref	2023/24	Budget Year 2024/25			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		7.2%	9.9%	9.9%	0.0%	1.3%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		179.0%	293.6%	293.6%	207.5%	293.6%
Gearing	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>							
Current Ratio	Current assets/current liabilities	1	37.5%	24.5%	24.5%	57.5%	24.5%
Liquidity Ratio	Monetary Assets/Current Liabilities		2.9%	-7.7%	-7.7%	12.3%	-7.7%
<u>Revenue Management</u>							
Annual Debtors' Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual		14.3%	21.7%	21.7%	64.2%	21.7%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Creditors Management</u>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
<u>Funding of Provisions</u>							
Percentage Of Provisions Not Funded	Unfunded Provisions/ Total Provisions						
<u>Other Indicators</u>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and	2	0.0%	15.0%	15.0%	0.0%	15.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and	2	0.0%	10.0%	10.0%	0.0%	10.0%
Employee costs	Employee costs/Total Revenue - capital revenue		19.5%	18.6%	18.6%	16.5%	18.6%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		2.6%	6.2%	6.2%	3.9%	6.2%
Interest & Depreciation	I&D/Total Revenue - capital revenue		17.8%	9.9%	9.9%	0.0%	1.3%
<u>IDP regulation financial viability indicators</u>							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						

TABLE: 20 CAPITAL EXPENDITURE PERFORMANCE

NW403 City Of Matlosana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	19 859	19 687	19 687	1 911	1 911	19 687	17 777	90,3%	1%
August	19 859	19 687	19 687	16 070	16 070	39 375	23 305	59,2%	7%
September	19 859	19 687	19 687	8 050	8 050	59 062	51 013	86,4%	3%
October	19 859	19 687	19 687	13 449	13 449	78 750	66 301	82,9%	6%
November	19 859	19 687	19 687	15 513	15 513	98 437	82 924	84,2%	7%
December	19 859	19 687	19 687	10 552	10 552	118 125	107 573	91,1%	4%
January	19 859	19 687	19 687	-	-	137 812	137 812	100,0%	0%
February	19 859	19 687	19 687	-	-	157 500	157 500	100,0%	0%
March	19 859	19 687	19 687	-	-	177 187	177 187	100,0%	0%
April	19 859	19 687	19 687	-	-	196 875	196 875	100,0%	-
May	19 859	19 687	19 687	-	-	216 562	216 562	100,0%	-
June	19 859	19 687	19 687	-	-	236 250	236 250	100,0%	-
Total Capital expenditure	238 305	236 250	236 250	65 545					

5.6 OTHER SUPPORTING DOCUMENTS

- ∅ SC13a: Capital expenditure on new assets by assets class
- ∅ SC 13b: Capital expenditure on renewal of existing assets
- ∅ SC 13c: Expenditure On repairs and maintenance by assets class
- ∅ SC 13d: Depreciation by assets class
- ∅ SC 13e: Expenditure on upgrading of existing assets by asset

SUPPORTING TABLE SC13a:

NW403 City Of Matlosana - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure	1	188 638	136 056	138 245	6 216	51 267	69 023	17 756	25,7%	138 245
Roads Infrastructure		32 860	12 802	19 730	-	11 732	9 550	(2 182)	-22,8%	19 730
Roads		32 860	12 802	19 730	-	11 732	9 550	(2 182)	-22,8%	19 730
Electrical Infrastructure		110 064	-	2 189	-	-	995	995	100,0%	2 189
Power Plants										
HV Substations		1 497	-	-	-	-	-	-		-
MV Networks		3 785	-	-	-	-	-	-		-
LV Networks		104 782	-	2 189	-	-	995	995	100,0%	2 189
Capital Spares										
Water Supply Infrastructure		19 228	22 968	22 968	-	9 801	11 484	1 683	14,7%	22 968

Bulk Mains	16 437	10 458	22 968	-	9 801	10 916	1 115	10,2%	22 968	
Distribution	2 791	12 500	-	-	-	568	568	100,0%	-	
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure	8 022	61 512	54 585	6 008	25 493	27 607	2 114	7,7%	54 585	
Pump Station	1 291	-	-	-	-	-	-		-	
Reticulation	-	25 097	18 169	-	-	9 399	9 399	100,0%	18 169	
Waste Water Treatment Works										
Outfall Sewers	4 505	23 916	23 916	4 361	21 754	11 958	(9 797)	-81,9%	23 916	
Toilet Facilities	2 225	12 500	12 500	1 647	3 739	6 250	2 511	40,2%	12 500	
Capital Spares										
Solid Waste Infrastructure	18 463	38 774	38 774	208	4 241	19 387	15 145	78,1%	38 774	
Landfill Sites										
Waste Transfer Stations	18 463	38 774	38 774	208	4 241	19 387	15 145	78,1%	38 774	
Community Assets	7 966	15 094	15 094	-	1 053	7 547	6 494	86,0%	15 094	
Community Facilities	-	-	-	-	-	-	-		-	
Sport and Recreation Facilities	7 966	15 094	15 094	-	1 053	7 547	6 494	86,0%	15 094	
Indoor Facilities	-	-	-	-	-	-	-		-	
Outdoor Facilities	7 966	15 094	15 094	-	1 053	7 547	6 494	86,0%	15 094	
Computer Equipment	(0)	3 000	3 000	267	267	1 500	1 233	82,2%	3 000	
Computer Equipment	(0)	3 000	3 000	267	267	1 500	1 233	82,2%	3 000	
Furniture and Office Equipment	-	2 000	2 000	18	81	1 000	919	91,9%	2 000	
Furniture and Office Equipment	-	2 000	2 000	18	81	1 000	919	91,9%	2 000	
Machinery and Equipment	(0)	5 000	5 000	4	67	2 500	2 433	97,3%	5 000	
Machinery and Equipment	(0)	5 000	5 000	4	67	2 500	2 433	97,3%	5 000	
Transport Assets	-	40 000	40 000	-	-	20 000	20 000	100,0%	40 000	
Transport Assets	-	40 000	40 000	-	-	20 000	20 000	100,0%	40 000	
Total Capital Expenditure on new assets	1	196 604	201 150	203 338	6 505	52 735	101 570	48 835	48,1%	203 338

SUPPORTING TABLE SC13b

NW403 City Of Matlosana - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class -

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		10 039	17 613	15 424	3 517	4 255	7 811	3 557	45,5%	15 424
Electrical Infrastructure		4 528	5 113	2 924	1 344	1 903	1 561	(341)	-21,9%	2 924
Power Plants										
HV Substations		1 506	2 924	2 924	1 344	1 903	1 462	(441)	-30,1%	2 924
LV Networks		3 022	2 189	-	-	-	99	99	100,0%	-
Capital Spares										
Water Supply Infrastructure		-	-	-	-	-	-	-		-
Sanitation Infrastructure		5 511	12 500	12 500	2 173	2 352	6 250	3 898	62,4%	12 500
Pump Station										
Reticulation										
Waste Water Treatment Works		5 511	12 500	12 500	2 173	2 352	6 250	3 898	62,4%	12 500
Total Capital Expenditure on renewal of existing assets	1	10 039	17 613	15 424	3 517	4 255	7 811	3 557	45,5%	15 424

SUPPORTING TABLE SC13c

NW403 City Of Matlosana - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06

Description	Ref	Budget Year 2024/25								
		2023/24 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		91 624	195 344	195 274	41 930	79 823	97 655	17 831	18,3%	195 274
Roads Infrastructure		2 182	63 409	63 409	29 763	32 273	31 704	(569)	-1,8%	63 409
Roads		1 659	62 643	62 643	29 750	32 208	31 321	(886)	-2,8%	62 643
Road Structures										
Road Furniture		523	766	766	14	66	383	317	82,9%	766
Capital Spares										
Storm water Infrastructure		223	7 000	7 000	1 196	1 839	3 500	1 661	47,5%	7 000
Drainage Collection		223	7 000	7 000	1 196	1 839	3 500	1 661	47,5%	7 000
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		79 015	81 995	81 925	3 995	23 741	40 980	17 239	42,1%	81 925
MV Substations		-	864	864	-	-	432	432	100,0%	864
MV Switching Stations		-	128	128	-	-	64	64	100,0%	128
MV Networks										
LV Networks		79 015	81 003	80 933	3 995	23 741	40 484	16 743	41,4%	80 933
Capital Spares										
Water Supply Infrastructure		9 728	20 251	20 251	593	6 897	10 126	3 228	31,9%	20 251
Dams and Weirs										
Boreholes										
Reservoirs		1 345	3 765	3 765	52	292	1 883	1 590	84,5%	3 765
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		8 383	16 486	16 486	541	6 605	8 243	1 638	19,9%	16 486
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		477	22 689	22 689	6 382	15 072	11 345	(3 727)	-32,9%	22 689
Pump Station										
Retreatment		729	14 979	14 979	6 382	7 988	7 490	(499)	-5,7%	14 979
Waste Water Treatment Works		(252)	7 710	7 710	-	7 084	3 855	(3 229)	-83,8%	7 710
Community Assets		3 184	15 540	14 540	276	2 570	7 520	4 950	65,8%	14 540
Community Facilities		1 919	9 743	8 743	216	1 984	4 621	2 637	57,1%	8 743
Museums		22	134	134	6	6	67	61	90,7%	134
Galleries										
Theatres										
Libraries		1 026	2 732	2 732	7	536	1 366	830	60,8%	2 732
Cemeteries/Crematoria		382	5 044	4 044	203	979	2 272	1 293	56,9%	4 044
Police										
Parks										
Public Open Space		13	75	75	-	-	38	38	100,0%	75
Nature Reserves		214	629	629	-	169	315	146	46,4%	629
Public Ablution Facilities										
Markets		262	1 129	1 129	-	295	564	270	47,8%	1 129
Other assets		2 688	8 911	8 831	23	525	4 436	3 910	88,2%	8 831
Operational Buildings		2 688	8 911	8 831	23	525	4 436	3 910	88,2%	8 831
Municipal Offices		2 657	8 858	8 778	23	525	4 409	3 884	88,1%	8 778
Pay/Enquiry Points										
Building Plan Offices										
Workshops		30	43	43	-	-	21	21	100,0%	43
Yards										
Stores		1	10	10	-	-	5	5	100,0%	10

Intangible Assets		(1 097)	10 063	10 063	81	1 366	5 031	3 665	72,8%	10 063
<i>Servitudes</i>								-		
<i>Licences and Rights</i>		(1 097)	10 063	10 063	81	1 366	5 031	3 665	72,8%	10 063
<i>Water Rights</i>								-		
<i>Effluent Licenses</i>								-		
<i>Solid Waste Licenses</i>								-		
<i>Computer Software and Applications</i>		(1 097)	10 063	10 063	81	1 366	5 031	3 665	72,8%	10 063
<i>Load Settlement Software Applications</i>								-		
<i>Unspecified</i>								-		
Computer Equipment		214	8 637	8 637	84	84	4 318	4 235	98,1%	8 637
Computer Equipment		214	8 637	8 637	84	84	4 318	4 235	98,1%	8 637
Furniture and Office Equipment		215	3 597	3 747	207	957	1 836	879	47,9%	3 747
Furniture and Office Equipment		215	3 597	3 747	207	957	1 836	879	47,9%	3 747
Machinery and Equipment		7 988	19 325	19 325	576	4 378	9 663	5 285	54,7%	19 325
Machinery and Equipment		7 988	19 325	19 325	576	4 378	9 663	5 285	54,7%	19 325
Transport Assets		2	2 509	2 509	-	-	1 255	1 255	100,0%	2 509
Transport Assets		2	2 509	2 509	-	-	1 255	1 255	100,0%	2 509
Total Repairs and Maintenance Expenditure	1	104 856	264 424	263 424	43 176	89 703	131 963	42 260	32,0%	263 424

SUPPORTING TABLE SC13d

NW403 City Of Matlosana - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		266 557	313 504	313 504	-	133 286	156 752	23 466	15,0%	313 504
Roads Infrastructure		96 532	83 319	83 319	-	44 349	41 660	(2 689)	-6,5%	83 319
Roads		96 532	83 319	83 319	-	44 349	41 660	(2 689)	-6,5%	83 319
Electrical Infrastructure		53 737	62 937	62 937	-	26 876	31 468	4 593	14,6%	62 937
MV Networks		53 737	62 937	62 937	-	26 876	31 468	4 593	14,6%	62 937
LV Networks		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Water Supply Infrastructure		55 283	82 326	82 326	-	27 642	41 163	13 521	32,8%	82 326
Distribution		55 283	82 326	82 326	-	27 642	41 163	13 521	32,8%	82 326
Distribution Points		-	-	-	-	-	-	-		-
PRV Stations		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Sanitation Infrastructure		61 004	84 922	84 922	-	34 419	42 461	8 042	18,9%	84 922
Pump Station		-	-	-	-	-	-	-		-
Reticulation		61 004	84 922	84 922	-	34 419	42 461	8 042	18,9%	84 922
Other assets		54 534	79 509	79 509	-	27 308	39 755	12 447	31,3%	79 509
Operational Buildings		54 534	79 509	79 509	-	27 308	39 755	12 447	31,3%	79 509
Municipal Offices		54 534	79 509	79 509	-	27 308	39 755	12 447	31,3%	79 509
Computer Equipment		1 526	1 763	1 763	-	763	881	119	13,5%	1 763
Computer Equipment		1 526	1 763	1 763	-	763	881	119	13,5%	1 763
Furniture and Office Equipment		21 968	2 617	2 617	-	697	1 308	611	46,7%	2 617
Furniture and Office Equipment		21 968	2 617	2 617	-	697	1 308	611	46,7%	2 617
Machinery and Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Transport Assets		3 390	13 705	13 705	-	1 695	6 853	5 158	75,3%	13 705
Transport Assets		3 390	13 705	13 705	-	1 695	6 853	5 158	75,3%	13 705
Total Depreciation	1	347 975	411 098	411 098	-	163 748	205 549	41 800	20,3%	411 098

SUPPORTING TABLE SC13e

NW403 City Of Matlosana - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class -

Description	Ref	Budget Year 2024/25								
		2023/24 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		29 047	12 500	12 500	530	7 505	6 250	(1 255)	-20,1%	12 500
Water Supply Infrastructure		29 047	12 500	12 500	530	7 505	6 250	(1 255)	-20,1%	12 500
Dams and Weirs								-		
Boreholes								-		
Reservoirs		29 047	12 500	12 500	530	7 505	6 250	(1 255)	-20,1%	12 500
Community Assets		2 615	4 988	4 988	-	1 050	2 494	1 444	57,9%	4 988
Community Facilities		2 615	4 988	4 988	-	1 050	2 494	1 444	57,9%	4 988
Markets		2 615	4 988	4 988	-	1 050	2 494	1 444	57,9%	4 988
Total Capital Expenditure on upgrading of existing	1	31 662	17 488	17 488	530	8 555	8 744	188	2,2%	17 488

PART 3

6.1 OVERVIEW OF THE AUDITED FINANCIAL RESULTS OF THE 2023/24 FINANCIAL YEAR

The CoM received a qualified audit opinion for the annual financial statements and is unqualified on the annual performance report. The reason for the regress was that the AG could not confirm the occurrence of indigent cost. Alternative tests were done to confirm the supply of the paraffin to indigents, but the results were not sufficient to resolve this matter.

The municipality has a dedicated team that put in a lot of hard work and effort with the available resources to deliver a set of AFS that is credible. The accounting officer also convene regular audit steering committee meetings that addresses the post audit action plan as well as the audit readiness. The meetings are well represented by all the departments to ensure that the best possible audit outcome could be achieved.

As always it is important for the municipality to have a mutual benefitting relationship with the Auditor- General. A good working relationship with the AG ensures that the legislated timeframes are adhered too. Open communication also helps empowering the municipality on understanding and accepting advice given by the AG. We used all our available resources to address their requests and findings in a timeous manner.

Other issues raised by the Auditor-General as matters of emphasis are analysed to establish its root causes and to come up with corrective action plans. Determined correctives are both short and medium term in nature. Increased effort will ensure that the intended objectives are achieved through regular and continuous progress reporting mechanisms.

6.2 COMMENTS ON THE FINANCIAL RATIOS 2023/24

The liquidity ratio is unfavourable, and the lower ratio is mostly reflective of the increase in payables. The low liquidity ratio does require a major improvement in the bottom line as reflected on the statement of financial performance to rectify and bring the ratio in line with the norm. The recovery is dependent on the budget constraints and the higher debtors' impairment realised. The municipality should accelerate collection and further focus on cost curtailment and reducing its creditors.

A higher cost coverage ratio is necessary in a highly fluctuating income environment as it indicates the ability to cover monthly fixed operational expenditure costs if there is a sudden loss of income. The lower ratio at present is of concern and needs to be addressed.

The total outstanding services debtors' ratio remains unfavourable in the last period, and it can be attributed to the low collection rate. Unrecoverable debts should also be written off to keep the ratio comparable between years.

The debt coverage ratio is lower due to higher short term debt redemption commitments. The ratio is still positive and should improve again in the next financial year.

The financial performance of the municipality can be measured in the lower creditors' efficiency ratio. The municipality must work towards a cash positive budget to ensure that creditors can be serviced.

The low reliance on capital funding is reflected in the ratio of capital charges to operational expenditure. The ratio slightly increased due to short term debt redemption commitment.

The ratio of employee cost to revenue is relatively constant and falls in the ranges that are experienced in the local government sector. The slight increase is due in most part to higher percentage increase in employee costs in relation to the increase in revenue.

The lower rate for repairs and maintenance is a factor of both the lower actual spending on repairs and maintenance as well as the increase in total operating expenditure. This low rate remains a concern as it is lower than what is expected of a municipality as to ensure the assets are kept in service. It must be noted that the salary cost of repair and maintenance is not included and will increase the percentage if included.

Management must implement revenue enhancement and recovery strategies while ensuring that other non-essential costs are reduced and managed to enable the municipality to recover and improve the ratios and improve service delivery.

6.3 UNAUTHORISED EXPENDITURE FOR THE SIX MONTHS ENDING 31 DECEMBER 2024

Over expenditure on vote amounts to R205 394 764 for the period ending 31 December 2024. An item will serve before Council to report the over expenditure as required by the MFMA.

Departments responsible for such expenditure are advised to rectify the matter during the 2024/25 Adjustment Budget to avoid unauthorised expenditure as of 30 June 2024.

PART 4

7. ANNEXURES

6,3	Maintaining the Eskom and bulk water current account – (current account for the purpose of this exercise means the account for a single month's consumption):	Responsible Person	Monthly Progress	How are you going to ensure compliance (applicable manager to provide SOP that will be updated and monitored)
6.3.1	- Has the municipality paid its <i>bulk water current account</i> within 30 days of receiving the relevant invoice (this applies to all municipalities, including metros)?	TO Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org Baganne Choche (Acting MM) 018 487 8012 bchoche@klerksdorp.org	No	The municipality is currently paying R40 to R50 million a month to ESKOM.
6.3.2	- Has the municipality submitted the supporting evidence of the bulk water current account payment to the National Treasury, the Water Board and/ or Water Trading Entity within 1 day of making any such payment (in PDF format) via the GoMuni Upload Portal https://iguploadportal.treasury.gov.za?	J Makudubele (Accountant) – 018 487 8483 jpapers@klerksdorp.org J Lethoo (Assistant Director Expenditure) – 018 487 8533 gopolang@klerksdorp.org TO Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org	Yes	Midvaal is currently paid R30 million a month.
6.3.3	- Does the amount of the bulk water current account payment as per the proof of payment reconcile to the amount recorded on the financial system as per the mSCOA data	J Makudubele (Accountant) – 018 487 8483 jpapers@klerksdorp.org	Yes	

	<p>string and the section 41(2) MFMA statement of the Water Board and/ or Water Trading Entity?</p>	<p>J Lethoo (Assistant Director Expenditure) – 018 487 8533 gopolang@klerksdorp.org TO Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org</p>		
6.3.4	<p>- Has the municipality paid its Eskom bulk current account within 30 days of receiving the relevant invoice (this applies to all municipalities, including metros)?</p>	<p>TO Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org Baganne Choche (Acting MM) 018 487 8012 bchoche@klerksdorp.org</p>	No	<p>Due to low collection, CoM is facing challenges to fully service its creditors. Two contractors are appointed to assist with credit control functions being, issuing of notices and restrictions of water. Over R34 000 notices has been issued since the beginning of November 2024. There are reactions due to this measure and increased arrangements on the arrear amounts. There is also a Financial Recovery Plan in place to improve the financial health.</p>
6.3.5	<p>- Has the municipality submitted the supporting evidence of the bulk Eskom current account payment to the National Treasury and Eskom within 1 day of making any such payment (in PDF format) via the GoMuni Upload Portal https://iguploadportal.treasury.gov.za?</p>	<p>J Makudubele (Accountant) – 018 487 8483 ipapers@klerksdorp.org J Lethoo (Assistant Director Expenditure) – 018 487 8533 gopolang@klerksdorp.org</p>	Yes	

6.3.6	<p>- Does the amount as per the proof of payment reconcile to the amount recorded on the financial system as per the mSCOA data string and the section 41(2) MFMA statement of Eskom?</p>	<p>TO Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org</p> <p>J Makudubele (Accountant) – 018 487 8483 japapers@klerksdorp.org</p> <p>J Lethoo (Assistant Director Expenditure) – 018 487 8533 gopolang@klerksdorp.org</p> <p>TO Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org</p>	Yes		
6.4	Compliance with a funded MTREF –				
6.4.1	<p>- Has the municipality tabled and adopted a funded 2024/25 MTREF aligning to the National Treasury's Budget Funding Guidelines - http://mfma.treasury.gov.za/Guidelines/Pages/Funding.aspx?</p>	<p>TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org</p> <p>D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org</p>	No		<p>The Municipality has adopted funding plan together with MTREF and the progress on the Funding Plan is submitted on monthly basis however there is not much progress on the Funding Plan. C4 attached as POE</p>
6.4.2	<p>- Has the municipality budgeted for any operating surplus on the A1 Schedule (Table A4 – Budgeted Financial Performance) of the Municipal Budget- and Reporting Regulations?</p>	<p>TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org</p> <p>D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org</p>	Yes		
6.4.3	<p>- Has the municipality made adequate provision for debt impairment (considering the actual collection of revenue and property rates during the 12 months immediately preceding the tabling of the budget) on the A1 Schedule (Table A4 -</p>	<p>TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org</p>	Yes		<p>The municipality made provision for debt impairment in line with the budgeted expected collection rate for the original budget. The</p>

	Budgeted Financial Performance) of the Municipal Budget- and Reporting Regulations?	D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org		provision will be reviewed during the 2024/25 mid-year assessment pending the outcome of the 2023/24 audit outcome
6.4.4	<p><i>Note - For example, if the municipality during the preceding 12 months only managed to collect 60 per cent of its revenue (also property rates), the provision for debt impairment aligning with the historic collection trend should align to 40 per cent of the 2023/24 MTREF revenue projections (also property rates). If the municipality merely used the debt impairment to 'balance' the budget and there is no real alignment between the provision for such with the actual collection of revenue, the Provincial Treasury must respond to this item as: "No".</i></p> <p>- Has the municipality made adequate provision for depreciation and asset impairment (considering its asset register and physical state of assets) on the A1 Schedule Table A4 - Budgeted Financial Performance) of the Municipal Budget-and Reporting Regulations?</p>	<p>TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org</p> <p>D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org</p>	Yes	<p>The depreciation and asset impairment are calculated in line with the fixed asset register and provision is also made for all WIP projects and not yet completed. Impairments are done on a yearly basis on the condition of the asset. The provision will be reviewed during the 2024/25 mid-year assessment pending the outcome of the 2023/24 audit outcome</p>
	<p><i>Note - If the municipality merely used the depreciation and asset impairment to 'balance' the budget and there is no real alignment between the provision for such with the state of assets/asset register, the Provincial Treasury must respond to this item as: "No".</i></p>			

6.4.5	<p>- <i>if the municipality's MTREF is not funded, has it tabled and adopted a credible Budget Funding Plan as part of the MTREF budget (refer item 9.3 of MFMA Budget Circular no. 122, 09 December 2022)?</i></p>	<p>TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org</p>	<p>Yes</p>	<p>The funding plan was tabled together with the current budget. It will be monitored strictly on a monthly progress. MMC's also committed at Mayoral Committee to monitor the progress closely.</p>
6.4.6	<p>- Does the municipality's annual and monthly cash flow projections include on the A1 Schedule (Table A7 - Budgeted Cash Flows and Supporting Table SA 30 – Budgeted Monthly Cash Flows) of the Municipal Budget and Reporting Regulations align with and gives effect to the municipality's Budget Funding Plan strategy and related seasonal trends (For example higher winter Eskom tariffs, lower January collection rates, etc.?)</p>	<p>TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org</p>	<p>Yes</p>	<p>The A7 is currently projecting 12 equal amounts due to financial system issues. BCX is assisting to align this on the Budget Management Module (BMM).</p>
6,5	<p>Cost reflective tariffs – has the municipality included its completed tariff tool (refer MFMA Circular no. 98 and item 5.2 of MFMA Budget Circular no. 122) as part of the municipality's annual tabled and adopted MTREF submissions with effect the tabling of the 2023/24 MTREF?</p>	<p>TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org</p>	<p>No</p>	<p>Tariff tool was tabled and adopted on the 24th of June 2024 with the 2024/2025 MTREF. This was also uploaded on GoMuni.</p>
6,6	<p>Electricity and water as collection tools – has the municipality, with effect from the tabling of the 2023/24 MTREF, demonstrated, through its by-laws and budget related policies that:</p>			
6.6.1	<p>- the municipality issues a consolidated monthly bill to all consumers/property owners in terms of which all partial payments received are allocated in the following order of priority: firstly, to property rates, thereafter to water, wastewater, refuse removal and lastly to electricity?</p>	<p>N Gouwe – Assistant Director Debt Management 018 487 8044/082 956 9537 nsatheg@klerksdorp.org</p>	<p>Yes</p>	<p>The current bill allocation is not aligned to Circular 124. The Customer Care, Credit Control and Debt Collection Policy will be reviewed to correct this.</p>

6.6.2	<p>- the municipality disconnects electricity services and/or block the purchasing of pre-paid electricity of any defaulting consumer/property owner unless the defaulter already registered as an indigent consumer with the municipality?</p>	<p>N Gouwe – Assistant Director Debt Management 018 487 8044/082 956 9040</p>	<p>Yes</p>	<p>The 80/20 is applied to defaulting consumers as per credit control policy</p>
6.6.3	<p>- the municipality is restricting and/or interrupting the supply of water of any defaulting consumer/ property owner unless the defaulter already registered as an indigent consumer with the municipality?</p>	<p>N Gouwe – Assistant Director Debt Management 018 487 8044/082 956 9537 nsathege@klerksdorp.org</p>	<p>Yes</p>	<p>As per credit control policy</p>
6.6.4	<p><i>Note: In terms of this condition the municipality must undertake such restriction/ interruption of water together with the municipal engineer(s) to ensure a minimum supply of wastewater.</i></p> <p>- If the defaulting consumer/property owner is registered as an indigent consumer with the municipality, is the monthly supply of electricity and water to that consumer/property owner physically restricted to the monthly national basic free electricity- and water limits of 50-Kilowatt electricity and 6 Kilo litres water, respectively?</p>	<p>N Gouwe – Assistant Director Debt Management 018 487 8044/082 956 9537 nsathege@klerksdorp.org</p>	<p>No</p>	<p>The municipality is planning to constantly monitor and restrict the indigents who are defaulting. A list of indigent customers who are still on conventional was sent to Electrical Department to install prepaid meters.</p>
6.6	<p><i>Supporting evidence: The National Treasury and/ or provincial treasury's related budget assessment confirms the municipality's relevant MTREF's related budget policies and by-laws demonstrate compliance with paragraph 6.6.</i></p>			
6.7	<p>Maintain a minimum average quarterly collection of property rates and services charges –</p>			

6.7.1	<p>- Has the municipality achieved a minimum of 80 per cent average quarterly collection of property rates and service charges with effect from 01 April 2023 and 85 per cent average quarterly collection with effect from 01 April 2024 during any quarter - demonstrated in the MFMA s.71 monthly and quarterly statement(s) and mSCOA data strings uploaded to the LGDRS?</p>	<p>N Gouwe – Assistant Director Debt Management 018 487 8044/082 956 9537 nsathege@klerksdorp.org</p>	No	<p>For the current month the municipality achieved a collection rate of 67%. The following are the reasons for non-achievement: Culture of non-payment in the area</p> <ul style="list-style-type: none"> • A high level of unemployment • Challenges in Eskom supplied areas • Intimidations at the town ships • Data cleansing needs to be done • 1200 stolen meters in Jouberton
6.7.2	<p><i>Note - although the norm and standard for collection (MFMA Circular No. 71) is a 95 per cent threshold, municipalities under the debt relief support will be exempted for the first two years from adhering to this norm.</i></p> <p>- If the response in 6.7.1 is "No" and the municipality is unable to achieve the minimum average quarterly collection as per paragraph 6.7.1, has the municipality demonstrated to the satisfaction of the National Treasury that –</p>	<p>N Gouwe – Assistant Director Debt Management 018 487 8044/082 956 9537 nsathege@klerksdorp.org</p>	No	<p>Municipality has targeted all areas that Municipality is servicing for electricity.</p>
6.7.2.1	<p>*the underperformance directly relates to Eskom supplied areas where the municipality does not have electricity as a collection tool and that the average quarterly collection of the municipality (excluding Eskom supplied areas) equals the required quarterly average collection set-out in paragraph 6.7.1;</p>	<p>N Gouwe – Assistant Director Debt Management 018 487 8044/082 956 9537 nsathege@klerksdorp.org</p>	Yes	

6.7.2.2	* the municipality for technical engineering reasons is unable to physically restrict and/or limit the supply of water in the Eskom supplied area(s)?	N Gouwe – Assistant Director Debt Management 018 487 8044/082 956 9537 nsathenge@klerksdorp.org	No	The Municipality does restrict water in Eskom supplied areas as per credit control policy, the challenge is that the community bridge and break water meters.
6.7.2.3	* the municipality before 01 February 2024 attempted to enter into a service delivery agreement with Eskom for purposes of municipal revenue collection in the Eskom supplied area(s) as envisaged in sections 76 to 78 of the Municipal Systems Act, 2000 and that such failed <u>and</u> the reason(s) for the failure?	TO Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org Baganne Choche (Acting MM) 018 487 8012 bchoche@klerksdorp.org	No	There is a proposal that was sent in the current year for Eskom to assist in areas such as Kanana, Tigane and Khuma, but no response was received from Eskom.
6.7.3	- The municipality has progressively installed smart pre-paid meters in the municipality supplied areas to improve its collection <u>and</u> only then, on an individual case-by-case basis, considered writing off the debt of its customers, within its normal credit control process?	N Gouwe – Assistant Director Debt Management 018 487 8044/082 956 9537 nsathenge@klerksdorp.org	No	Council approved that City of Matlosana submit the application of the Smart Metering to National Treasury. The application was submitted on 4 December 2024.
6.7.4	- Has the municipality adopted a policy to install any new electricity connection in the demarcated area with effect the 2023/24 MTREF with a smart pre-paid meter?	J Piusa (Acting Director Technical) 018 487 8023/072 313 4253 tpelesane@klerksdorp.org	No	
6.7.5	-Has the municipality's 2024/25, 2025/26 and 2026/2027 tabled and adopted capital budgets and MFMA section 71 statements reflected the approach set-out in 6.7.3 and 6.7.4?	TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org	Yes	C schedule and Section 71 reports.
6,8	Municipality's Completeness of the revenue base –			

6.8.1	<p>Has the municipality demonstrated through the National Treasury property rates reconciliation tool that the municipality's billing system perfectly aligns to its Council approved General Valuation Roll (GVR) and/ or any subsequent supplementary GVR compiled by the registered municipal valuer and demonstrated the steps taken to correct the variances identified?</p>	<p>N Kegakilwe (Assistant Director Revenue Management) 018 487 8046/083 254 6573 nkegakilwe@klerksdorp.org O Kgoete (Deputy Director Income and Expenditure) 018 487 8043/072 781 2082 okgoete@klerksdorp.org</p>	Yes	<p>1. The approved GVR was loaded into the municipal financial system (Solar). Status: Was done - Was Implemented from the 01st July 2020 until 30th June 2025.</p> <p>2. All SV's (SV01-SV05) are implemented into the financial system. Status: Was done, SV01: Implemented on the 01st July 2021. SV02: Implemented on the 01st July 2022. SV03: Implemented on the 01st July 2023. SV04: Status: The roll had 2830 entries, - Inspection: closed on the 30th June 2024. - Advert Newspaper: 11 and 18 April 2024 - Promulgation: 23 and 30 April 2024 - Section 49: Done</p>
-------	---	--	-----	--

- Objections: 8 objections were received and sent to the Municipal Valuer for respond.

SV05: Status: The roll has 362 entries

- Inspection: closed on the 15th November 2024.
- Advert Newspaper: 11 and 18 October 2024
- Promulgation: 15th and 22nd October 2024
- Section 49: Done
- Objections: 5 objections were received and sent to the Municipal Valuer for respond

3.Variance on the Reconciliation are addressed as follows:

- Reconciliation will be done monthly and variances identified will be addressed accordingly.

Status: In progress

Monthly report will be submitted to Budget Office (Naledi, Meifi and Lesego) for Upload on the portal.

+/- 90% variances are addressed and +/- 10% variance will be dealt

with as soon as the below are addressed.

-The last report sent to Budget was October 2024.

- November 2024 report (BP752) will be sent to the Municipal Valuer to identify the variance in category, size and market value. A date with the Municipal Valuer will be arranged to clear variance between GVR and MFS.

Challenges

About 1653 stands that needs to be addressed on various townships
Jouberton
Kanana
Khuma
Alabama
Tigane

Main because of the following reasons:

1. Stands are not yet allocated to the beneficiaries
2. Stands that needs to be de-activated have meter/s installed on it (Verification of meters needs to be done and meter/s be transferred to the correct stand.

					<p>3. Duplicate stands that needs Planning and Human settlement to verify.</p> <p>4. Occupation certificates and Valuation certificates are sent to the Municipal Valuer to ensure that all properties are updated and billed accurately.</p> <p>Status: Done on monthly basis -Both lists of Occupation Certificates and Valuation Certificates from Planning and Human settlement are received monthly until the end of November 2024.</p> <p>Designation of the Municipal Valuer was resolved by the Council on the 29th November 2024 and SLA addendum is waiting for the Municipal Manager's approval.</p>
6.8.2	<p>- Has the municipality submitted its completed billing system, GVR and/or interim GVR reconciliations required in terms of paragraph 6.8.1 to the National Treasury quarterly (refer MFMA Circulars no. 93, 98, 107 and 108) to the upload portal on https://lguploadportal.treasury.gov.za?</p>	<p>N Kegakiliwe (Assistant Director Revenue Management) 018 487 8046/083 254 6573 nkegakiliwe@klerksdorp.org O Kgoete (Deputy Director Income and Expenditure) 018 487 8043/072 781 2082 okgoete@klerksdorp.org</p>	Yes		
6.9	<p>Monitor and report on implementation –</p>				

6.9.1	<p>- MFMA section 71 reporting – has the municipal council and senior management team instituted processes to monitor and enforce accountability for the implementation of the municipality's funded budget and Budget Funding Plan where relevant?</p>	<p>TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org</p>	Yes	<p>BTO identifies votes and line items that are underperforming monthly and alerts directorates. The Budget Steering Committee also monitors performance and enforces accountability on directors to address the variances on the budgets.</p>
6.9.2	<p>- If progress is slow in terms of paragraph 6.8.3, is the active intervention evident from the narratives supporting the municipality's monthly MFMA section 71 reporting and recorded on the financial system as per the MSCOA data string?</p>	<p>TO Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org</p>	No	<p>Municipality has resuscitated the MSCOA Steering Committee which seats monthly to address any MSCOA issues. The draft MSCOA Roadmap was presented to the committee. Training is also planned with PT.</p>
6.9.3	<p>- Municipalities with financial recovery plans (FRP) – if the municipality has a FRP as envisaged in the prevailing local government legislative framework, is the municipality reporting monthly its progress in implementing its FRP to the Provincial Executive?</p>	<p>TO Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org Baganne Choche (Acting MM) 018 487 8012 bchoche@klerksdorp.org</p>	Yes	<p>Two Provincial Exco Representatives started on 1 February 2024 to ensure the implementation of FRP.</p>
6.9.4	<p>- If the municipality that has an FRP, with effect from 01 April 2023, parallel to submitting its monthly FRP progress reports to the Provincial Executive, has the municipality also submitted such FRP progress reports to the National Treasury: Municipal Financial Recovery Service (MFRS) timeously?</p> <p><i>Note - a municipality with a FRP may only benefit from the Municipal Debt Support programme if the FRP progress</i></p>	<p>TO Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org Baganne Choche (Acting MM) 018 487 8012 bchoche@klerksdorp.org</p>	No	<p>The monthly progress report is submitted by Provincial Exco Representatives to Provincial Treasury, then Provincial Treasury submit report to National Treasury.</p>

	<i>report was submitted to both the Provincial Executive and MFRS.</i>			
	<i>Note - if the PT failed to address its failure such non-compliance will be considered as non-compliance by the municipality in terms of paragraph 6.1.1.</i>			
6,11	Limitation on municipality borrowing powers - has the municipality borrowed since its initial or any subsequent benefit in terms of this municipal debt support programme?	T Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org	No	There are currently no plans to borrow as the Municipality is under FRP.
	<i>Note - there is a prohibition on municipal borrowing for three consecutive municipal financial years from the date of the municipality's initial or any subsequent benefit in terms of this municipal debt support programme</i>			
6,12	For the duration of the Municipal Debt Relief (to ensure proper management of resources):			
6.12.1	- has the municipality apportioned and ring-fenced in a sub-account to its primary bank account – (a) all electricity, water and sanitation revenue the municipality collects in any month; and (b) the component of the Local Government Equitable Share (LGES) the municipality earmarked to provide free basic electricity, water and sanitation?	Tsaone Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org Baganne Choche (Acting MM) 018 487 8012 bchoche@klerksdorp.org	Partially	The ringfencing is done although it is still a challenge to ringfence every cent of income received from services due to cash flow challenges. So far, a maximum of R50 million is ring-fenced for Electricity and R30 million for Water.
6.12.2	- has the municipality during the month first applied the revenue in the sub-account (required per paragraph 6.11.1) to pay its current Eskom account and then secondly its bulk water current account before it applied the revenue in the sub-account for any other purpose?	Tsaone Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org	No	CoM is still facing challenges in fully servicing Eskom and Midvaal accounts.

			Baganne Choche (Acting MM) 018 487 8012 bchoche@klerksdorp.org		
		<i>Note: A request will be made to the Minister of Finance immediately succeeding the application to exempt municipalities formally from MFMA s.8(3) to facilitate this condition.</i>			
		<i>Supporting evidence: Has the municipality submitted a copy of the monthly bank statement of its ring-fenced bank account to the National Treasury and provincial treasury aligning to its MFMA s.71 statement collected revenue.</i>	Tsaone Sekgala (Deputy Director Budget) 018 487 8040 osekgala@klerksdorp.org D Rossouw (Assistant Director Budget) 018 487 8518 drossouw@klerksdorp.org	Yes	
6,13		Accounting Treatment - has the municipality fully accounted for and correctly reported on the write-off of its Eskom arrear debt (debt existing as on 31 March 2023) as per any written instruction of the National Treasury: Office of the Accountant General issued for Municipal Debt Relief to date?	Tsaone Sekgala (Acting CFO) 018 487 8040 osekgala@klerksdorp.org Baganne Choche (Acting MM) 018 487 8012 bchoche@klerksdorp.org	No	Not yet applicable. The write-off not yet implemented.

ANNEXURE B: Collection Rate per Ward
MFMA Circular 124 - Monthly MFMA s.71 reporting (condition 6.7)

Average collection rate (MFMA Circular 124 condition 6.7)

NOVEMBER 2024 DECEMBER 2024

Total average collection	Previous Month actual Collection %	Current Month actual collection %	Rand value of Current Month Billing NOT COLLECTED per ward (R)	Quarter 1 actual Collection %	Quarter 2 actual Collection %	Quarter 3 actual Collection %	Quarter 4 actual Collection %
1 The total average collection of all revenue excluding Equitable Share and conditional grants	62%	51%	147 386 615	49%	55%	0%	0%
1A The total average collection of all revenue in 1 above - excluding the Eskom supply areas	78%	63%	87 988 034	59%	66%	0%	0%
2 The total average collection of municipal property rates	81%	80%	5 729 182	58%	53%	0%	0%
3 The total average collection of Electricity	151%	89%	8 728 622	90%	86%	0%	0%
4 The total average collection of Water	18%	12%	45 343 389	40%	38%	0%	0%
5 The total average collection of Waste Water	51%	48%	6 488 306	49%	55%	0%	0%
4 The total average collection of Solid Waste	17%	16%	32 655 124	35%	36%	0%	0%
4 The total average collection of VAT	69%	58%	10 631 119	58%	57%	0%	0%
4 The total average collection of Interest	3%	2%	12 548 689	3%	3%	0%	0%
4 The total average collection of Sundries	48%	21%	2 260 118	13%	14%	0%	0%

MFMA Circular 124 - condition 6.7.2

1

COLLECTION RATE - per ward - rates and per service - (December 2024) ***Note - the municipality to add rows below to facilitate reporting on all wards within the demarcation*

Wards / Services	Municipal supplied/ Eskom supplied/ Partial Eskom and municipal supplied	Previous Month actual Collection %	Total Movement / Billing for the Month (R)	Total Settlements / Payment for the month (R)	Current Month actual Collection %	Rand value of Current Month Billing NOT COLLECTED per ward (R)	Quarter 1 actual Collection %	Quarter 2 actual Collection %	Quarter 3 actual Collection %	Quarter 4 actual Collection %
Ward 1	Property Rates Tax	25%	5 690 128.69	1 370 111.76	24%	4 290 617	27%	26%	0%	0%
	Electricity	56%	382 314.92	261 588.27	68%	120 721	22%	30%	0%	0%
	Water	64%	736 367.80	330 761.18	42%	461 547	48%	49%	0%	0%
	Refuse	27%	1 668 670.34	541 341.93	32%	1 127 328	37%	27%	0%	0%
	Waste Water	8%	453 561.82	32 779.15	8%	378 273	10%	8%	0%	0%
	VAT	15%	238 544.35	38 860.12	16%	199 646	17%	15%	0%	0%
	Sundries	34%	454 182.06	137 705.21	30%	316 477	39%	29%	0%	0%
	Interest	29%	36 258.73	816.57	4%	25 322	40%	9%	0%	0%
	Property Rates Tax	1%	1 680 342.66	26 129.30	2%	1 664 213	3%	2%	0%	0%
	Interest	4%	2 856 851.88	29 582.53	1%	2 827 269	1%	13%	0%	0%
Ward 2	Property Rates Tax	2%	45 518.77	2 073.05	5%	43 446	0%	51%	0%	0%
	Electricity	0%	5 724.71	-	0%	5 725	0%	0%	0%	0%
	Water	2%	984 966.30	15 489.61	2%	969 487	2%	2%	0%	0%
	Refuse	7%	260 361.40	4 637.42	2%	257 664	3%	3%	0%	0%
	Waste Water	35%	150 614.51	1 362.76	1%	148 652	1%	29%	0%	0%
	VAT	7%	240 236.66	3 270.72	2%	236 956	2%	5%	0%	0%
	Sundries	0%	715.54	715.54	0%	716	2%	0%	0%	0%
	Interest	1%	1 198 159.53	2 323.43	0%	1 196 336	0%	2%	0%	0%
	Property Rates Tax	81%	4 232 978.17	1 821 071.52	43%	2 399 907	20%	75%	0%	0%
	Electricity	107%	393 068.84	267 326.86	53%	185 761	11%	30%	0%	0%
Ward 3	Property Rates Tax	64%	1 068 670.34	541 341.93	32%	1 127 328	37%	27%	0%	0%
	Electricity	8%	453 561.82	32 779.15	8%	378 273	10%	8%	0%	0%
	Water	15%	238 544.35	38 860.12	16%	199 646	17%	15%	0%	0%
	Refuse	34%	454 182.06	137 705.21	30%	316 477	39%	29%	0%	0%
	Waste Water	29%	36 258.73	816.57	4%	25 322	40%	9%	0%	0%
	VAT	1%	1 680 342.66	26 129.30	2%	1 664 213	3%	2%	0%	0%
	Sundries	4%	2 856 851.88	29 582.53	1%	2 827 269	1%	13%	0%	0%
	Interest	2%	45 518.77	2 073.05	5%	43 446	0%	51%	0%	0%
	Property Rates Tax	0%	5 724.71	-	0%	5 725	0%	0%	0%	0%
	Electricity	2%	984 966.30	15 489.61	2%	969 487	2%	2%	0%	0%
Ward 4	Property Rates Tax	7%	260 361.40	4 637.42	2%	257 664	3%	3%	0%	0%
	Electricity	35%	150 614.51	1 362.76	1%	148 652	1%	29%	0%	0%
	Water	7%	240 236.66	3 270.72	2%	236 956	2%	5%	0%	0%
	Refuse	0%	715.54	715.54	0%	716	2%	0%	0%	0%
	Waste Water	1%	1 198 159.53	2 323.43	0%	1 196 336	0%	2%	0%	0%
	VAT	81%	4 232 978.17	1 821 071.52	43%	2 399 907	20%	75%	0%	0%
	Sundries	107%	393 068.84	267 326.86	53%	185 761	11%	30%	0%	0%
	Interest	64%	1 068 670.34	541 341.93	32%	1 127 328	37%	27%	0%	0%
	Property Rates Tax	120%	981 276.32	600 369.80	82%	680 971	48%	74%	0%	0%
	Electricity	60%	1 107 021.03	466 553.49	42%	640 471	40%	45%	0%	0%
Ward 5	Property Rates Tax	92%	193 368.40	93 782.87	49%	99 586	40%	54%	0%	0%
	Electricity	34%	235 741.84	82 125.73	35%	153 216	37%	71%	0%	0%
	Water	46%	390 238.56	224 325.86	52%	165 903	39%	48%	0%	0%
	Refuse	58%	99 039.58	25 713.24	26%	73 326	36%	16%	0%	0%
	Waste Water	17244%	833 297.68	42 563.66	5%	790 734	3%	16%	0%	0%
	VAT	7%	9 172 421.68	587 045.72	6%	8 585 376	11%	10%	0%	0%
	Sundries	9%	190 039.75	231 293.27	122%	-41 254	82%	280%	0%	0%
	Interest	16%	915 019.57	108 876.79	12%	806 143	8%	12%	0%	0%
	Property Rates Tax	5%	2 650 843.36	131 923.33	5%	2 518 920	2%	3%	0%	0%
	Electricity	4%	823 862.01	35 668.23	4%	788 193	3%	4%	0%	0%
Ward 6	Property Rates Tax	4%	399 657.26	20 669.76	5%	378 988	4%	4%	0%	0%
	Electricity	7%	762 979.47	25 050.81	3%	737 929	3%	4%	0%	0%
	Water	279%	202 902.29	7 884.91	4%	195 000	3%	51%	0%	0%
	Refuse	2%	3 247 176.98	25 707.82	1%	3 221 469	3%	3%	0%	0%
	Waste Water	4%	1 636 443.33	76 355.20	2%	1 560 088	6%	7%	0%	0%
	VAT	21%	35 937.67	3 824.74	11%	32 013	1%	33%	0%	0%
	Sundries	14%	305 876.38	25 977.87	8%	279 893	22%	12%	0%	0%
	Interest	4%	1 151 422.53	24 881.89	2%	1 126 511	5%	3%	0%	0%
	Property Rates Tax	5%	235 972.65	5 855.08	2%	230 118	7%	3%	0%	0%
	Electricity	2%	127 730.70	2 047.00	2%	125 684	32%	11%	0%	0%
Ward 7	Property Rates Tax	5%	273 963.92	7 247.80	3%	266 716	9%	5%	0%	0%
	Electricity	25%	5 458.90	2 424.54	44%	3 084	1%	40%	0%	0%
	Water	1%	1 500 106.58	4 186.20	0%	1 495 920	1%	1%	0%	0%
	Refuse	6%	5 181 288.98	198 480.58	4%	4 982 800	5%	7%	0%	0%
	Waste Water	51%	118 756.92	57 433.12	48%	61 324	19%	11%	0%	0%
	VAT	10%	484 111.52	60 284.68	12%	423 817	10%	10%	0%	0%
	Sundries	6%	1 521 993.18	40 536.67	3%	1 481 457	3%	4%	0%	0%
	Interest	7%	413 696.32	11 715.17	3%	401 975	4%	4%	0%	0%
	Property Rates Tax	8%	198 122.66	8 851.92	4%	189 274	5%	10%	0%	0%
	Electricity	5%	392 864.26	11 519.37	3%	384 695	5%	4%	0%	0%
Ward 8	Property Rates Tax	57%	12 763.69	1 909.22	11%	15 856	3%	36%	0%	0%
	Water	1%	2 029 243.84	6 428.43	0%	2 022 815	1%	1%	0%	0%
	Refuse	9%	3 483 682.79	121 080.89	4%	3 366 395	5%	10%	0%	0%
	Waste Water	13%	106 322.33	10 264.33	10%	96 061	4%	140%	0%	0%
	VAT	10%	321 656.17	19 405.30	5%	302 251	12%	8%	0%	0%
	Sundries	16%	1 198 407.54	56 327.90	5%	1 142 080	8%	8%	0%	0%
	Interest	6%	186 247.77	12 937.89	7%	182 310	6%	6%	0%	0%
	Property Rates Tax	6%	96 647.36	6 125.50	6%	90 482	6%	6%	0%	0%
	Electricity	12%	276 345.20	9 412.05	3%	266 933	7%	7%	0%	0%
	Water	127%	2 582.03	2 761.92	107%	179	2%	57%	0%	0%
Ward 9	Property Rates Tax	0%	1 288 473.39	9 115.72	1%	1 216 358	0%	1%	0%	0%
	Electricity	24%	4 079 267.70	786 227.83	17%	3 293 040	18%	26%	0%	0%
	Water	30%	283 091.86	96 121.45	34%	1 72 921	9%	169%	0%	0%
	Refuse	37%	639 019.73	165 636.76	27%	473 383	45%	26%	0%	0%
	Waste Water	33%	1 186 490.32	261 160.98	22%	925 169	23%	22%	0%	0%
	VAT	34%	249 245.00	62 850.80	25%	186 594	26%	26%	0%	0%
	Sundries	16%	162 686.57	24 798.69	15%	137 888	16%	16%	0%	0%
	Interest	30%	346 777.75	66 829.14	19%	280 649	19%	21%	0%	0%
	Property Rates Tax	0%	2 917.23	7 857.97	269%	-4 941	8%	36%	0%	0%
	Electricity	4%	1 238 049.13	27 742.05	2%	1 211 307	2%	3%	0%	0%
Ward 10	Property Rates Tax	4%	3 702 085.54	225 362.89	6%	3 496 783	6%	4%	0%	0%
	Electricity	23%	74 624.27	26 998.33	36%	47 626	24%	26%	0%	0%
	Water	14%	164 404.81	79 489.06	22%	284 956	23%	17%	0%	0%
	Refuse	4%	1 137 010.71	56 144.21	5%	1 080 866	5%	4%	0%	0%
	Waste Water	5%	232 848.54	14 795.85	6%	218 053	7%	5%	0%	0%
	VAT	6%	99 376.02	6 939.37	7%	92 457	9%	6%	0%	0%
	Sundries	5%	275 102.33	15 714.68	6%	259 388	5%	5%	0%	0%
	Interest	6%	57 825.77	1 702.87	3%	56 073	4%	4%	0%	0%
	Property Rates Tax	0%	1 460 893.69	5 528.51	0%	1 455 365	0%	0%	0%	0%

Ward34		2%	3238 846,30	36 338,06	1%	3 132,508	2%	9%	0%	0%
Property Rates Tax		4%	135 362,88	4 641,90	3%	130 721	1%	47%	0%	0%
Electricity	Eskom Supplied	0%	673,56	-	0%	674	0%	0%	0%	0%
Water		4%	946 084,62	13 704,15	1%	932 380	5%	3%	0%	0%
Refuse		3%	283 060,02	9 664,07	3%	273 396	5%	3%	0%	0%
Waste Water		2%	141 300,44	2 244,37	2%	141 114	4%	18%	0%	0%
VAT		3%	235 121,38	3 305,79	2%	201 816	4%	7%	0%	0%
Sundrys		322%	-	950,00	0%	950	120%	11086%	0%	0%
Interest		0%	1495 163,40	1 823,78	0%	1 493 340	0%	0%	0%	0%
Ward35		2%	4733 071,93	25 615,28	1%	4 707 457	1%	0%	0%	0%
Property Rates Tax		3%	130 837,85	2 322,14	2%	118 516	1%	172%	0%	0%
Electricity	Eskom Supplied	0%	-	-	0%	0	0%	0%	0%	0%
Water		2%	1421 957,68	9 158,24	1%	1 412 799	2%	1%	0%	0%
Refuse		4%	411 134,37	4 564,61	1%	406 568	4%	2%	0%	0%
Waste Water		3%	192 125,54	5 427,63	3%	186 698	3%	8%	0%	0%
VAT		3%	363 779,26	2 487,66	1%	301 282	2%	2%	0%	0%
Sundrys		128%	-	679,91	0%	-680	215%	2181%	0%	0%
Interest		1%	2281 237,33	903,10	0%	2 282 274	0%	1%	0%	0%
Ward36		41%	7760 187,06	2805 447,43	30%	4 953 740	33%	39%	0%	0%
Property Rates Tax		76%	624 737,30	484 518,06	78%	140 219	33%	73%	0%	0%
Electricity	Partial Eskom and Municipal Supplied	92%	1 378 521,06	1 108 453 43	80%	269 068	106%	88%	0%	0%
Water		37%	1995 846,00	590 927,50	30%	1 404 913	45%	32%	0%	0%
Refuse		29%	529 816,32	163 212 89	31%	366 602	30%	28%	0%	0%
Waste Water		30%	375 779 77	142 729 30	32%	233 050	44%	36%	0%	0%
VAT		51%	646 058,24	268 028 94	41%	378 029	61%	48%	0%	0%
Sundrys		14%	16 431,70	15 288,24	93%	1 149	27%	23%	0%	0%
Interest		1%	2 192 994,27	32 289,05	1%	2 160 707	2%	2%	0%	0%
Ward37		31%	5076 792,40	1418 081 71	28%	3 656 691	36%	34%	0%	0%
Property Rates Tax		79%	352 736,97	236 125 25	82%	66 611	35%	130%	0%	0%
Electricity	Municipal supplied	78%	1236 407,78	880 051 56	73%	326 446	111%	75%	0%	0%
Water		7%	1276 638,46	63 081 14	5%	1 212 557	6%	6%	0%	0%
Refuse		9%	215 245,28	8 033,37	4%	207 206	9%	5%	0%	0%
Waste Water		28%	123 831,64	21 489,90	18%	102 343	38%	35%	0%	0%
VAT		37%	424 374,34	142 863 51	34%	281 511	50%	35%	0%	0%
Sundrys		5%	20 368,92	1 401 128	7%	18 968	3%	225%	0%	0%
Interest		1%	1445 178,31	4 219,70	0%	1 444 959	1%	1%	0%	0%
Ward38		4%	3589 064,38	86 082,01	2%	3 502 324	8%	18%	0%	0%
Property Rates Tax		12%	115 447,51	22 524,43	20%	92 923	3%	288%	0%	0%
Electricity	Eskom Supplied	0%	-	-	0%	0	0%	0%	0%	0%
Water		5%	1241 011,91	39 025,58	3%	1 201 986	5%	4%	0%	0%
Refuse		4%	205 080,98	5 791 31	2%	259 300	3%	4%	0%	0%
Waste Water		27%	148 076,92	7 372,29	5%	141 705	6%	50%	0%	0%
VAT		6%	248 106,41	6 531,75	3%	242 585	3%	5%	0%	0%
Sundrys		0%	5 355,93	1 506,58	28%	3 849	527%	7803%	0%	0%
Interest		0%	1 563 920,72	3 916,07	0%	1 560 005	0%	1%	0%	0%
Ward39		96%	18 350 613,55	17 270 396 60	94%	1 099 237	95%	93%	0%	0%
Property Rates Tax		90%	4923 816,74	4 631 931 80	94%	291 885	83%	91%	0%	0%
Electricity	Municipal supplied	102%	5985 946,18	6 161 522 70	100%	-165 537	96%	100%	0%	0%
Water		97%	3 200 330,34	3 162 611 48	99%	37 719	124%	96%	0%	0%
Refuse		93%	903 125,50	878 801 32	97%	84 274	87%	87%	0%	0%
Waste Water		90%	877 814,48	715 082 46	82%	161 732	88%	86%	0%	0%
VAT		92%	1 675 492,50	1 506 851 37	90%	168 631	94%	88%	0%	0%
Sundrys		38%	198 213,89	49 733,57	23%	148 480	21%	38%	0%	0%
Interest		792%	585 901,91	163 026 88	28%	422 872	34%	39%	0%	0%
Ward100		0%	1 728,56	-	0%	1 730	0%	0%	0%	0%
Property Rates Tax		0%	-	-	0%	0	0%	0%	0%	0%
Electricity	Municipal supplied	0%	-	-	0%	0	0%	0%	0%	0%
Water		0%	-	-	0%	0	0%	0%	0%	0%
Refuse		0%	-	-	0%	0	0%	0%	0%	0%
Waste Water		0%	-	-	0%	0	0%	0%	0%	0%
VAT		0%	-	-	0%	0	0%	0%	0%	0%
Sundrys		0%	-	-	0%	0	0%	0%	0%	0%
Interest		0%	1 728,56	-	0%	1 730	0%	0%	0%	0%
Ward777		190%	421 127,68	122 015 42	29%	299 162	48%	123%	0%	0%
Property Rates Tax		0%	-	-	0%	0	0%	0%	0%	0%
Electricity	Municipal supplied	0%	-	-	0%	0	0%	0%	0%	0%
Water		0%	-	-	0%	0	0%	0%	0%	0%
Refuse		0%	-	-	0%	0	0%	0%	0%	0%
Waste Water		0%	-	-	0%	0	0%	0%	0%	0%
VAT		32%	30 002,78	5 488 48	27%	14 514	37%	42%	0%	0%
Sundrys		325%	268 825,16	103 054 94	38%	165 770	69%	189%	0%	0%
Interest		11%	132 370,14	13 482,00	10%	118 878	8%	22%	0%	0%
Ward999		0%	16,50	-	0%	17	0%	0%	0%	0%
Property Rates Tax		0%	-	-	0%	0	0%	0%	0%	0%
Electricity	Municipal supplied	0%	-	-	0%	0	0%	0%	0%	0%
Water		0%	-	-	0%	0	0%	0%	0%	0%
Refuse		0%	-	-	0%	0	0%	0%	0%	0%
Waste Water		0%	-	-	0%	0	0%	0%	0%	0%
VAT		0%	-	-	0%	0	0%	0%	0%	0%
Sundrys		0%	-	-	0%	0	0%	0%	0%	0%
Interest		0%	16,50	-	0%	17	0%	0%	0%	0%

ANNEXURE C

SUMMARY OF COLLECTIONS

	Oct-24	Nov-24	Dec-24
Credit Control Actions	22 468 726,76	9 440 541,83	7 429 301,56
Over 90 days Internal Credit Control Collected	49 833 853,33	20 915 283,40	16 760 464,89
Current Accounts Paid	135 224 919,98	137 285 482,37	129 265 293,93
Total Income for the month	207 527 500,07	167 641 307,57	153 455 060,38

	Oct-24	Nov-24	Dec-24
Current Accounts paid	135 224 919,98	137 285 482,37	129 265 293,93
Actions and arrears collected	72 302 580,09	30 355 825,23	24 189 766,45
Total Collected	207 527 500,07	167 641 307,57	153 455 060,38

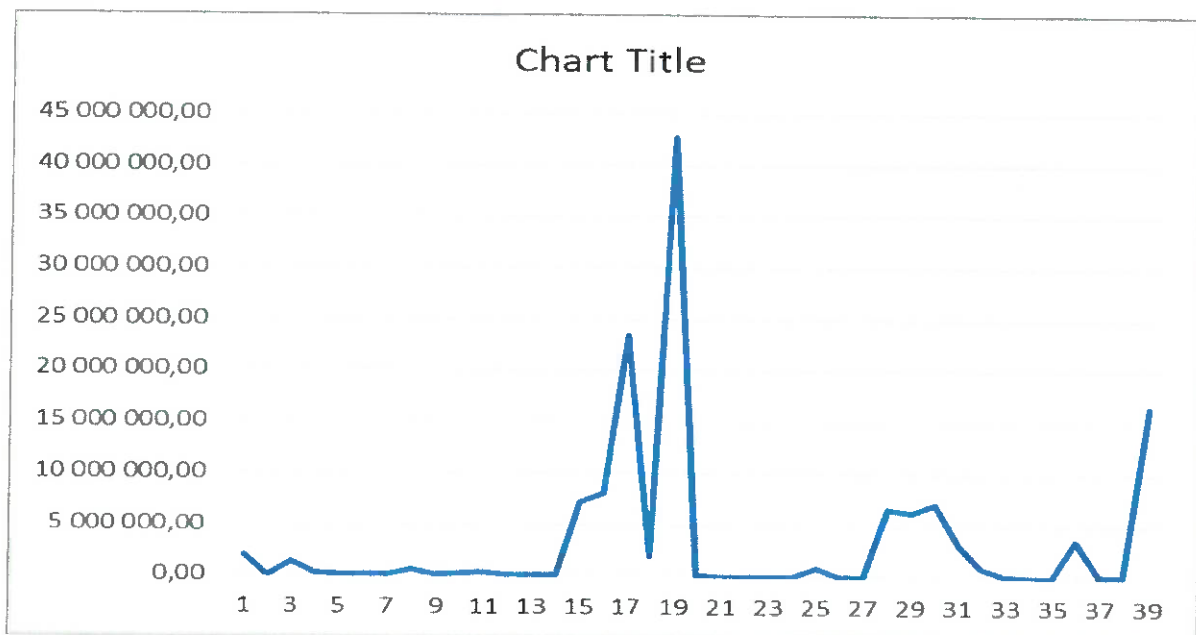
The total outstanding balances as of 31 December 2024 were as follows:

Area	Oct-24	Nov-24	Dec-24
Klerksdorp	1 643 343 020	1 664 097 209	1 702 499 700
Jouberton	2 618 426 979	2 661 493 588	2 707 950 585
Stilfontein	267 002 723	271 724 158	277 524 155
Khuma	1 608 987 963	1 630 217 731	1 652 868 770
Orkney	222 613 445	226 642 581	235 570 430
Kanana	2 862 558 253	2 900 958 890	2 939 665 183
Hartbeesfontein	89 048 148	90 526 141	91 908 107
Tigane	361 330 022	367 037 637	372 919 683
	9 673 310 553	9 893 512 697	9 980 906 612

Payments received per ward as of 31 December 2024 were as follows:

Ward	Councillor	Area	Payments received Dec 2024	Licenced
1	Nqikela P	Tigane	1 370 111,76	Eskom
2	Mothupi A	Tigane	29 582,53	Eskom
3	Tagaree FI	Alabama	1 923 071,52	Municipality
4	Barrendse SOW	Alabama	587 045,72	Municipality
5	Jonas SL	Jouberton	76 355,20	Municipality
6	Muhlanga SR	Jouberton	198 488,58	Municipality
7	Mabeke KE	Jouberton	126 090,89	Municipality
8	Mbele MN	Jouberton	706 227,83	Municipality
9	Maseko NM	Jouberton	205 302,89	Municipality
10	Kgwasi JT	Jouberton	224 381,84	Municipality
11	Mangesi MI	Jouberton	533 168,59	Municipality
12	Mtshawulana PY	Jouberton	180 938,20	Municipality

13	Pelele MS	Jouberton	136 312,26	Municipality
14	Mokoto NP	Jouberton	129 674,60	Municipality
15	Swart PJ	Klerksdorp	8 653 864,06	Municipality
16	Basson J	Klerksdorp	8 904 748,76	Municipality
17	Strydom AG	Klerksdorp	27 065 824,41	Municipality
18	Seitisho MN	Klerksdorp	1 848 691,69	Municipality
19	Le Grange JJ	Klerksdorp	51 940 823,44	Municipality
20	Sello RM	Kanana	91 603,25	Eskom
21	Ndincede K	Vaal Reefs	395 375,13	Eskom
22	Seabeng TS	Kanana	22 181,36	Eskom
23	Mahumapelo ML	Kanana	30 662,99	Eskom
24	Kgwabane OE	Kanana	57 858,94	Eskom
25	Tiyo GN	Kanana	327 026,61	Eskom
26	Mokgatla MA	Kanana	25 641,50	Eskom
27	Mokhele IM	Kanana	36 397,19	Eskom
28	Bester CJ	Orkney	8 465 754,40	Municipality
29	Bornman JGR	Orkney	6 847 612,47	Municipality
30	Du Preez PA	Stilfontein	6 652 828,14	Municipality
31	Majiji SJ	Khuma	3 596 292,85	Eskom
32	Morake AM	Khuma	205 269,73	Eskom
33	Latha KR	Khuma	42 177,40	Eskom
34	Ntshanga ZE	Khuma	36 338,06	Eskom
35	Sitshero KV	Khuma	25 615,28	Eskom
36	Foboke VO	Kanana	2 806 447,43	Eskom
37	Plaatjie BM	Jouberton	1 418 081,71	Municipality
38	Zitwane WG	Khuma	86 682,01	Eskom
39	Wilken I	Klerksdorp	17 270 396,60	Municipality



The following indicates the outstanding balances per ward.

Ward	Councillor	Area	Total debt owing Oct-24	Total debt owing Nov-24	Total debt owing Dec-24
1	Nqikela P	Tigane	243 354 170	247 524 094	251 602 405
2	Mothupi A	Tigane	169 264 340	172 001 638	174 839 909
3	Tagaree FI	Alabama	118 965 314	121 507 059	124 934 149
4	Barrendse SOW	Alabama	458 060 864	466 840 241	480 121 876
5	Jonas SL	Jouberton	219 961 926	223 445 290	227 215 271
6	Mulhanga SR	Jouberton	282 483 788	287 357 570	292 727 076
7	Mabeke KE	Jouberton	187 201 849	190 394 705	193 685 348
8	Mbele MN	Jouberton	179 740 707	182 986 850	186 595 302
9	Maseko NM	Jouberton	207 449 143	210 965 121	214 774 792
10	Kgwasi JT	Jouberton	133 408 951	135 781 557	138 219 791
11	Mangesi MI	Jouberton	154 533 844	157 089 675	159 991 203
12	Mtshawulana PY	Jouberton	487 270 855	495 424 871	503 853 481
13	Pelele MS	Jouberton	211 944 724	215 265 729	219 041 221
14	Mokoto NP	Jouberton	232 720 504	236 773 028	240 989 047
15	Swart PJ	Klerksdorp	113 957 888	116 159 533	118 476 600
16	Basson J	Klerksdorp	87 858 931	88 993 726	90 279 757
17	Strydom AG	Klerksdorp	179 651 401	178 269 405	179 368 343
18	Seitisho MN	Klerksdorp	116 663 740	117 758 206	119 025 317
19	Le Grange JJ	Klerksdorp	403 015 330	407 322 675	418 857 589
20	Sello RM	Kanana	204 580 972	207 149 104	209 930 994
21	Ndincede K	Vaal Reefs	2 298 623	2 434 990	2 478 365
22	Seabeng TS	Kanana	616 323 445	624 733 262	633 021 036
23	Mahumapelo ML	Kanana	397 218 649	402 754 354	408 354 667

24	Kgwabane OE	Kanana	308 485 211	312 570 887	316 673 031
25	Tiyo GN	Kanana	270 422 381	273 877 759	278 383 287
26	Mokgatla MA	Kanana	306 123 143	310 031 494	313 949 114
27	Mokhele IM	Kanana	474 995 477	481 382 700	487 498 011
28	Bester CJ	Orkney	125 592 913	128 040 759	130 829 476
29	Bornman JGR	Orkney	111 937 033	114 687 708	122 026 985
30	Du Preez PA	Stilfontein	95 378 355	97 187 567	99 408 292
31	Majji SJ	Khuma	408 448 502	413 303 892	420 207 936
32	Morake AM	Khuma	251 957 170	255 530 874	259 278 396
33	Latha KR	Khuma	342 875 616	347 439 102	351 883 128
34	Ntshanga ZE	Khuma	220 306 519	223 446 478	226 628 867
35	Sitshero KV	Khuma	338 833 075	343 490 478	348 242 568
36	Foboke VO	Kanana	333 469 517	338 354 792	343 267 996
37	Plaatjie BM	Jouberton	215 137 784	218 380 289	222 018 900
38	Zitwane WG	Khuma	233 577 822	237 029 864	240 633 675
39	Wilken I	Klerksdorp	105 270 829	106 047 656	108 495 291
	TOTAL		9 569 516 337	9 812 697 935	9 876 679 060

ANNEXURE D

CREDIT CONTROL ACTIONS

Disconnection / Reconnection of Services

Electricity Actions

Notices issued	0
Electricity disconnections	50
Electricity Reconnections	13
Electricity no reactions	31
Reactions	26%

Water Actions

Water Restrictions	8 207
Water unrestricting	2 890
Water no reactions	5 317
Reactions	35%

	Levies	Received	Collection Rate
Jul-24	210 754 932,79	139 192 484,06	66%
Aug-24	275 581 851,29	163 380 927,78	59%
Sep-24	238 666 710,17	157 760 853,77	66%
Oct-24	284 354 606,63	207 527 500,07	73%
Nov-24	237 386 364,43	167 641 307,57	71%
Dec-24	229 186 388,56	153 455 060,38	67%
Totals	1 475 930 854	988 958 134	67%

ANNEXURE E

REGISTRATION OF INDIGENT PERSONS FOR SUBSIDIES ON SERVICE ACCOUNTS: 31 DECEMBER 2024 LEVEL OF INDIGENT SUPPORT

In terms of Clause 5(9) of the Indigent policy that was approved by Council for the 2024 / 2025 budget, effective 01 July 2024, only households where the total household income is less or equal to R4 500.00 per month or equal to two old age pension grants, may apply for indigent support.

In terms of Clause 6(1) of the Indigent policy that was approved by Council for the 2024/2025 budget, effective 01 July 2024, the level of indigent support is as follows:

- ∂ **Water**
 - A subsidy amount equal to the value of 6kl water and thereafter normal tariffs will apply. Above 6kl will not be subsidized at all.
 - Basic Water no levy per month - Free of charge
- ∂ **Refuse removal**
 - Removal once (1) a week of 85ℓ or 240ℓ container: Free of charge per month
- ∂ **Sewerage**
 - Cost of drainage basic charge plus additional sewerage charge per dwelling house: Free of charge per month.
- ∂ **Electricity**
 - Units - A maximum of 50 kWh per month free of charge.
 - Basic Electricity no levy per month - Free of charge.
- ∂ **Alternative energy (FBAE)**
 - Indigent consumers who do not have access to electricity qualify for alternative energy that the municipality can provide.
- ∂ **Property rates:**
 - 100% of the balance of the rates subject to the conditions as per Property Rates Policy.

FINANCIAL IMPLICATIONS

The financial implications as of 31 December 2024 were as follows.

	December-24			
	Number Indigents Approved	Total Subsidy Allocated Rand Amount as at December 2024	Budget 2024/2025	% Budget Spent
FBS	22 465	119 659 816	233 490 179	51.25%
FBAE	17 609	0	20 000 000	0%

FREE BASIC ALTERNATIVE ENERGY INDIGENT RECIPIENTS

There are 17 609 rural indigents on 31 December 2024 who have registered and qualify for Free Basic Alternative Energy. A total of R0.00 has been spent on FBAE for the 2024/2025 financial year.

New application forms are being packaged and sent to the Speakers' office for dissemination to ward councilors for approval of the applications.

1. Below is a schedule of statistics per ward of approved indigent consumers.

Ward	CLR	Area	Oct-24	Nov-24	Dec-24
1	Nqikela P	Tigane	349	349	349
2	Mothupi A	Tigane	381	381	381
3	Tagaree FI	Alabama	984	985	988
4	Barrendse SOW	Alabama	1620	1702	1722
5	Jonas SL	Jouberton	613	657	717
6	Mulhanga SR	Jouberton	913	973	984
7	Mabeke KE	Jouberton	928	965	968
8	Mbele MN	Jouberton	1126	1140	1141
9	Maseko NM	Jouberton	812	841	874
10	Kgwasi JT	Jouberton	767	790	797
11	Mangesi MI	Jouberton	712	734	738
12	Mtshawulana PY	Jouberton	1091	1135	1140
13	Pelele MS	Jouberton	1128	1138	1152
14	Mokoto NP	Jouberton	973	1011	1018
15	Swart PJ	Klerksdorp	268	268	273
16	Basson J	Klerksdorp	182	184	186
17	Strydom AG	Klerksdorp	123	124	126
18	Seitisho MN	Klerksdorp	24	23	23
19	Le Grange JJ	Klerksdorp	355	365	362
20	Sello RM	Kanana	451	492	491
21	Ndincede K	Vaal Reefs	0	0	0
22	Seabeng TS	Kanana	793	813	812
23	Mahumapelo M	Kanana	510	663	663
24	Kgwabane OE	Kanana	507	570	570
25	Tiyo GN	Kanana	410	438	446
26	Mokgatla MA	Kanana	500	536	536
27	Mokhele IM	Kanana	518	519	520
28	Bester CJ	Orkney	299	307	309
29	Bornman JGR	Orkney	338	345	348
30	Du Preez PA	Stilfontein	274	282	281
31	Majiji SJ	Khuma	469	480	480
32	Morake AM	Khuma	282	297	297
33	Latha KR	Khuma	440	442	442
34	Ntshanga ZE	Khuma	196	197	198
35	Sitshero KV	Khuma	356	359	359
36	Fobokey VO	Kanana	271	276	276
37	Plaatjie BM	Jouberton	803	859	895
38	Zitwane WG	Khuma	471	474	474
39	Wilken I	Klerksdorp	131	130	129
			21 368	22244	22465

ANNEXURE F

FINANCIAL PLAN MONTHLY PROGRESS



provincial treasury

**Department:
Provincial Treasury
North West Provincial Government
Republic of South Africa**

MONTHLY PROGRESS REPORTING

2023/24 ADOPTED FINANCIAL PLAN

CITY OF MATLOSANA LOCAL MUNICIPALITY (NW403)

31 DECEMBER 2024

Introduction

1. Operating Revenue

Revenue Enhancement Measures

Priority Area	Focus Area	Operating Revenue Activities	Time Frame (as disclosed on the adopted financial plan)	Achievements / non-achievements	Reasons for non-achievements	Remedial Actions to address non-achievements
Housing Development Revenue Enhancement	Occupancy Audit to ensure collection Expected Inflow R30 million	Audit households in the following areas: Khuma Ext. 5, 7, 8, 9 & 11 Kanana Ext. 14 Tigane Ext. 5 & 6 to ensure that the correct occupants are billed for services	01/07/2024 – 30/06/2025	Occupancy audit has started on the 3rd of Sept 2024 in Alabama Ext. 3. Other areas not achieved	Budgetary constraints: Available budget can only Audit Alabama Ext 3 and Khuma Ext. 8 & 9 Delay in the appointment of Panel of Service Providers which was done on the 23rd of August 2024	Request budget during Adjustment Budget. We have concluded occupancy audit in Alabama Ext. 3. Report is available. We are developing and finalizing action plan to implement recommendations.
Housing Development Revenue Enhancement	Land Expected Inflow R63,277,200	Proclamation of additional 13 020 stands and to be billed Kanana Extension 5 Kanana Extension 16 Jouberton Extension 31 Jouberton Extension 34 Sunny Side Tigane Extension 7 Tigane Extension 8	01/07/2024- 30/06/2025	Residential Permits registered in Kanana Ext, 5, Tigane Ext. 7 & 8. Awaiting installation of water meters so accounts can be opened	-Kanana Ext. 16 (illegal occupation) -Jouberton Ext. 31 & 34 Installation of internal reticulation project is underway - Sunnyside: Town planning process still underway.	Awaiting Projects completions so we can let finance to open accounts.

<p>Housing Development</p>	<p>Land - Expected inflow – R29,534,220</p>	<p>(Income expected only from Basic Service Charges)</p> <p>Proclamation of additional 6,077 stands to be billed</p> <p>Alabama Extension 5 Kanana Extension 14 Kanana Extension 15 (Income expected only from basic services charges)</p>	<p>01/07/2024- 30/06/2025</p>	<p>Permits were issued and accounts registered in Alabama Ext. 5 except about 55 stands where there is double occupation</p>	<p>Kanana Ext. 15: Residential permits registered. Permits are being processed</p> <p>Accounts for Ext. 14 Kanana were opened in 2008. Just need to conduct occupancy audit to establish houses which are illegally occupied.</p>	<p>Submit budget request during adjustment budget</p>
<p>Housing Development</p>	<p>Land – Expected Inflow R33,044,651.76</p>	<p>Disposal of 205 serviced/ subserviced Municipal owned land for Residential, Commercial & Industrial Developments</p>	<p>01/07/2024- 30/06/2025</p>	<p>Income of R2, 373,300.24 received from Sale of Stands from 01/07/2024-30/11/2024.</p>	<p>This is an ongoing process of Sale of Stands</p>	<p>The department is continuously enforcing adherence to the conditions of Sale, in order to ensure that the target will be reached by end of 204/2025 financial year</p>
<p>Electricity</p>	<p>Electricity loss reduction by 18%</p> <p>Expected Inflow R2 Million</p> <p>Expected Inflow R250 Million</p>	<p>2024/25 FY 630</p> <p>•Audits on all bypassed meters •Revenue improvement and reduction of technical loss through Medium voltage.</p>	<p>01/07/2024- 30/06/2025</p>	<p>Achieved</p> <p>Not achieved Not achieved</p>	<p>Capital Budget constraints</p>	<p>To be proposed for inclusion during the adjustment in line with the approved electricity master plan</p>

		<p>Network refurbishment & upgrading</p> <ul style="list-style-type: none"> •Replacement of non-functional meters •Replacement of LPU conventional meters with smart meters •Conversion of conventional meters to prepaid/smart meters for all consumers • Expected inflow due to implementation of disconnection & connection on those in arrears. 	<p>01/07/2024– 30/06/2025</p>	<p>Not achieved</p> <p>Not achieved</p> <p>Partly achieved</p>	<p>Non-availability of meters at the stores</p> <p>Smart meters not yet procured by the municipality. The Council did not approve participation on RT29</p> <p>The cost implication for the municipality not included in the current budget. It will be submitted for adjustment pending the approval of the item to be submitted to council</p> <p>Challenge with expected inflow is illegal re-connection</p>	<p>Store to procure meters</p> <p>Item approved by council awaiting approval from National Treasury for funding</p> <p>Item to be submitted in the next council for consideration in January 2025 and for consideration of funding during budget adjustment</p> <ul style="list-style-type: none"> • To increase effort to stop illegal connections • Investment in anti-tampering meter enclosures • Reduce Court orders because of outstanding account disputes through Speedy addressing of account disputes. To increase effort to stop illegal connections • Investment in anti-tampering meter enclosures
--	--	---	-----------------------------------	--	---	---

<p>FAAN MEIENTJES NATURE RESERVE</p>	<p>Land Expected Inflow R250 000</p>	<p>Open swimming pool to the public</p>	<p>01/08/2024 - 31/03/2025 (Seasonal)</p>	<p>The swimming pool pumps must still be fixed</p>	<p>Works Order has been submitted to building Section for the job to be done</p>	<ul style="list-style-type: none"> • Court orders as a result of outstanding account disputes <p>- To be done from September 2024 until March 2025. Swimming pool not yet fixed by Building Section. Follow-ups were done and Building Section indicated that there is a shortage of personnel. The matter has not been attended to. Vote can only be created in the new financial year when tariffs have been approved. A resolution has been passed for the procurement of chainsaws. SCM processes will unfold. The Department is awaiting SCM to finalize the procurement of chain saws. To be budgeted for during 2025/2026. The matter will be taken up with the Chief Financial Officer</p>
	<p>Expected Inflow R5 000</p>	<p>Selling of braai wood</p>	<p>01/07/2024 - 30/06/2025</p>	<p>Not achieved</p>	<p>Vote has not been created, and all chainsaws are broken</p>	<p>The Chalets and Caravan Sites have been vandalized. Insurance is busy with repairs. The Chalets and Caravan Site</p>

	<p>Expected Inflow R15 000 Online Booking System</p> <p>Midweek specials (Chalets and caravan sites) Expected Inflow R20 000</p> <p>Events in collaboration with Friends of FMNR Expected Inflow R20 000</p>	<p>Curio Shop</p> <p>Consumers to book online to cut down on paper</p> <p>To attract midweek booking and visits</p> <p>Awareness of a Nature Reserve</p>	<p>01/07/2024 - 30/06/2025</p> <p>01/07/2024 - 30/06/2025</p> <p>01/07/2024 - 30/06/2025</p> <p>01/07/2024 - 30/06/2025</p>	<p>Not done</p> <p>Not done</p> <p>Not done</p> <p>There were no events during the month of November 2024</p>	<p>No budget</p> <p>No network at Faan Meintjies</p> <p>Not yet advertised</p>	<p>were repaired, the Department will liaise with Communications to advertise midweek specials</p> <p>There were no events during the month of December 2024.</p>
<p>Culling of Excess Game Expected Inflow R570 000</p>	<p>Species control</p>	<p>Every 2 years</p>	<p>Game counting done. Recommendations received</p>		<p>Centurion Academy advised that the game does not need to be culled except for the elimination of the blue wildebeest (there are 7 wildebeest). That SCM process will unfold.</p>	

CEMETERIES	Land Expected Inflow R5 000	Create a Beautified Hero's Acre	01/07/2024 - 30/06/2025	In progress	Trees are in a good condition	The Department started planting trees at Ext 19 Cemetery to beautify the hero's Acre.
	Expected Inflow R1 000	Selling of flowers and wreaths at the main gate	01/07/2024 – 30/06/2025	Not done	Flowers are not growing due to winter season	Flowers will be sold from October. The department is unable to purchase plastics due to the vote being depleted.
		Utilization of software system for Cemeteries	01/07/2024 – 30/06/2025	The System needs to be updated as there are a lot of discrepancies. IT has conducted a training regarding cemetery software.	Refresher course was done	The system needs to be updated as there are a lot of discrepancies. The problem has not been resolved by IT.
PARKS	Land Expected Inflow R5 000	Selling of pot plants and fruit trees	01/07/2024 - 30/06/2025	Not done	The vote to purchase the black plastics has been cancelled due to financial constraints	The Department will look into the possibility of creating a vote during adjustment.
CLEANSING	Businesses in CBD, Townships, Businesses from home and new Housing Complexes	Charge the correct tariffs for the service rendered.	01/07/2024- 30/06/2025	None	Due to Supervisors sharing transport with other sections/departments	Not yet done/achieved, The Combi is working however it is shared with other sections/departments e.g. Transporting people of Parks to Faan Meintjes every morning and assist by

<p>Debt collection and Recovery</p>	<p>Debt Collection Expected Inflow R250 million</p>	<p>Utilize internal debt collectors</p>	<p>01/07/2024 - 30/06/2025</p>	<p>R122 million collected by 31 December 2024 on 90 days accounts. 49% achieved the target</p>	<p>There are challenges with a lot of unauthorized and illegal connections directly made to the municipal water and electricity grid. Water meters are still not installed due to the unavailability of vehicles for water teams. Non-purchasing of pre-paid electrical users</p>	<p>transporting cemetery personnel and to assist Safety department when they are doing law enforcement by collecting EPWP personnel from Jouberton and also used when other section/portfolios are doing their logo inspections. Most of the business's dustbins are damaged and the tender for Dustbins closed on the 3rd of December and still must go through Bid evaluation and adjudication.</p>
					<p>Follow ups are conducted by the credit control officials. Electrical department is disconnecting defaulting consumers. Notices will be issued on a regular basis to customers.</p>	

						contributes to low collection rate. During the month of September, the mayor's office had Mayor Imbizo's across the city and the challenges were communicated with residents and progress will be monitored.	
Revenue enhancement	Billing Expected Inflow R5 million	To provide amnesty to 4500 additional customers in the entire Kosh area	01/07/2024 - 30/06/2025	Not achieved			
Revenue enhancement	Billing Expected Inflow R15 million	Incorporate all proclaimed site Establishment or developed properties into the municipal billing system	01/07/2024 - 30/06/2025	Partly achieved	Slow on-going process due to delayed submission of info from Human Settlements Department. Registered 8260 out of 13009	Awaiting new valuation roll which will be submitted to municipality in January 2025 to be uploaded on the system.	
Revenue enhancement	Billing/Property Rates Expected Inflow R5 million	Reconcile Current Valuation and Billing system to identify discrepancies for accurate billing	01/07/2024- 31/06/2025	Not achieved	On-going process	Balancing and reconciliation of Valuation Roll and Billing system is done on a monthly basis.	

Revenue enhancement	Billing Expected Inflow R25 million	Investigate and identify government properties that were left out during separation of Department of Public works and Department of Agriculture that still owes Municipality	01/07/2024-31/06/2025	Achieved		Just waiting for Government Departments to effect payments. Invoices have been submitted.
Revenue enhancement	Billing Expected Inflow R35 million	Conduct Billing Audit called Operation Reabala to cleanse and verify all our meters within the entire Kosh	01/07/2024-31/06/2025	Not achieved	Project could not be launched due to inadequate capacity. Audits have been randomly done with the assistance of DBSA project.	Awaiting reports from DBSA. Municipality is in the process of acquiring MRS which will enable meter-reading to be done in house/ internally
Revenue enhancement	Billing Expected Inflow R8 million	Erect a new VIP Grave Site for reasonable fee for revenue generation	01/07/2024-31/06/2025	Not achieved		
Revenue enhancement	Billing Expected Inflow R12 million	Tariff Structure Review and Restructuring	01/11/2024-28/02/2025	Not achieved	On-going process.	Some officials have undergone training on electricity tariff setting using Cost of Supply Study and Tariffs modeling tool which will be used for the forthcoming tariffs determination.
Revenue enhancement	Billing Expected Inflow R5 million	Customer Billing Data cleansing and Integration with the property and GIS	01/11/2024-28/02/2025	Not achieved	Slow on-going process as we are using manual verification forms.	Awaiting new valuation roll which will be submitted to municipality in January 2025 to be uploaded on the system.

Revenue enhancement	Billing Expected Inflow R4 million	Development of best practice procedure and staffing requirement to enhance customers care and operation	01/07/2024-31/06/2025	Not achieved		Also identifying old debts for possible write-off according to Prescription Act.
Revenue enhancement	Traffic Expected Inflow R4 million	Intensify Traffic law enforcement (Such as Roadblock and Impounding cars)	01/07/2024-31/06/2025	Achieved		

2. Operating Expenditure

Cost Cutting Measures	Time Frame (as disclosed on the adopted financial plan)	Achievements / non-achievements	Reasons for non-achievements	Remedial Actions to address non-achievements
<p>Wet fuel – Savings: R5 Million Reducing Over expenditure on Wet Fuel from R 550 000 per week to R450 000</p>	01/07/2024–30/06/2025	Not achieved		
<p>Repairs and maintenance Savings: R30 Million</p> <p>Consolidate all repair and maintenance costs to a central vote number at Mechanical Services.</p> <p>Reallocation of 80% of all maintenance votes towards replacement of fleet through lease to buy contract option.</p>	01/07/2024–30/06/2025	Not achieved	<p>The proposal for consolidation of fleet repair vote numbers was rejected during the finalization of the budget</p>	Finance to investigate the proposal
<p>Provide R80 million to commence with replacement of old fleet with lease of new fleet.</p> <p>This process will eliminate the repairs and maintenance of the current old fleet.</p>	01/07/2024 – 30/06/2025	Not achieved	<p>The proposal was not approved during the finalization of budget</p>	
<p>Installation of Tracking devices Saving: R5 Million Installation of Tracking devices on all our vehicle to eliminate municipal vehicle abuse</p>	01/07/2024 – 30/06/2024	Not achieved	<p>The proposal was not approved during the finalization of budget</p>	To finalize the appointment of the service provider for tracking installation
<p>Development of best practice and institutionalize control on municipal vehicles against abuse of fuel Saving: R15 Million Provide Training</p>	01/07/2024 – 30/06/2025		<p>Appointment of the service provider not yet finalized</p>	
<p>Full Utilization of Municipal Garage Savings: R25 Million Ideal utilization and optimization of Municipal garage instead of out-</p>				

sourcing of all municipal fleet				
Travelling and subsistence Saving: R600 000 Cutting unnecessarily travelling and accommodation (Office of the CFO and Municipal Manager have jointly issued moratorium to suspend all non-essential travelling and accommodation for the whole financial year).	01/07/2024-30/06/2025			
Cash Flow Management Establish Cash Flow management team to priorities on prudent municipal spending	01/07/2024-01/06/2025			
Overtime Saving: R30 Million Cutting on the unnecessary overtime	01/07/2024-01/06/2025	Not achieved		
Consultants Savings: R6 Million Reduction of Consultants cost in phases over MTRF Period	01/07/2024-31/06/2025	Not achieved		
Alternative Energy Savings: R10 Million Reduce Provision of paraffin from 2 x 20 Liters per person per month to 1 x 20 Liters per person per month	01/07/2024-31/06/2025	Reduce distribution of paraffin.	The distribution of paraffin has been reduced, and no orders were placed for the month of August 2024.	The indigent section to continue reducing the distribution of paraffin.
Contracted Services Savings: R519,920 pa and R42,660 pm To review operational contract to scale down their services and support on the following expenditure items: •Hire charges - reduce printing and photocopy machine from 101 to 58 number of stand-alone high-volume devices and replace 34 desktop devices machines to decrease copy production and costs. Agenda is now sent electronically to Councilors to reduce printing costs.	01/07/2024-31/06/2025	No cost	Reducing almost excessive spending on printing/copy	R42,660 pm on R519,920 pa

PERFORMANCE MANAGEMENT ASSESSMENT

PART 4: PERFORMANCE ASSESSMENT

8.1. Status of Service Delivery Performance Against Indicators and Targets Set

The Executive Mayor approved the SDBIP, which include the municipality's key performance indicators for 2024/25, in terms of Section 53(1) (c) (ii) of the Local Government: Municipal Finance Management Act (MFMA), on 20 June 2024 (EM 04/2024).

To comply with MFMA Section 72, the Municipal Budget and Reporting Regulations, 2008 (Regulation 33-35) and MFMA Circular 13, the Performance Management Unit conducted Mid-Year SDBIP assessments by conducting workshops with the directorates during December 2024 and January 2025.

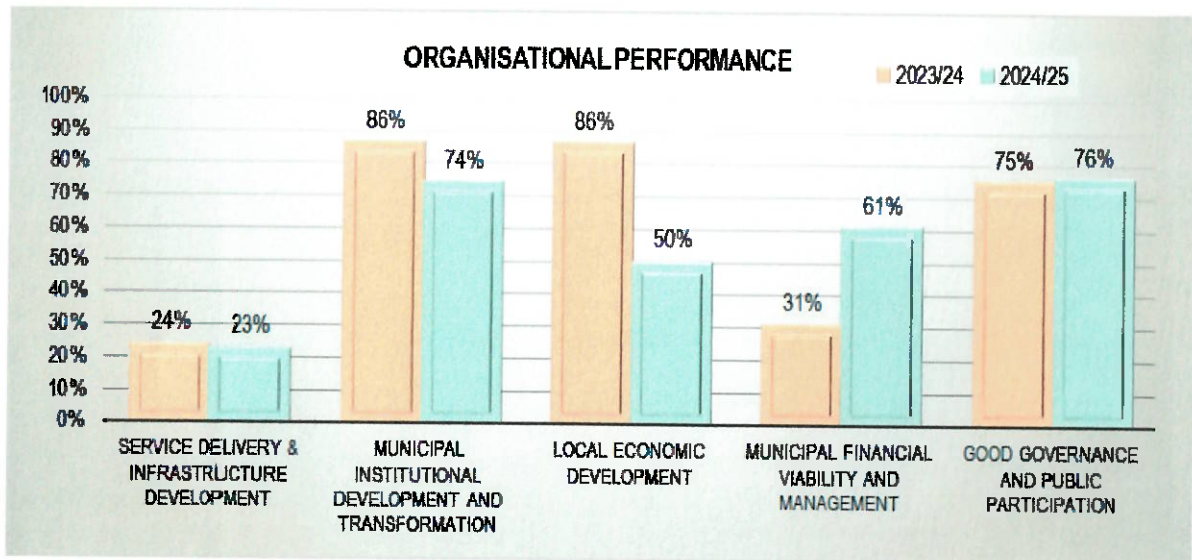
Focus during these assessment sessions were placed on the following problematic areas causing non-performance and remedial actions:

- ∂ Financial constraints.
- ∂ Supply Chain Management challenges.
- ∂ Shortage of materials in central stores.
- ∂ Shortage of human resources
- ∂ Aging infrastructure and vehicles.
- ∂ Cancelled Portfolio, MayCo and Council meetings.
- ∂ Submission dates and flow of information.
- ∂ Adjustment of budget and targets.
- ∂ Addressing the root cause of deviations / non-achievements.
- ∂ Incorrect vote numbers.
- ∂ Internal Audit findings.
- ∂ Auditor-General findings.
- ∂ Poor planning.
- ∂ C88 / MPAT indicators; and
- ∂ Portfolio of Evidence / Standard Operating Procedures (TDI)
- ∂ Baselines
- ∂ Constant late submissions

Detailed below are the achievements for the first half of the financial year ending 31 December 2024, which measures the overall performance for the municipality per Key Performance Area as well as per individual directorates.

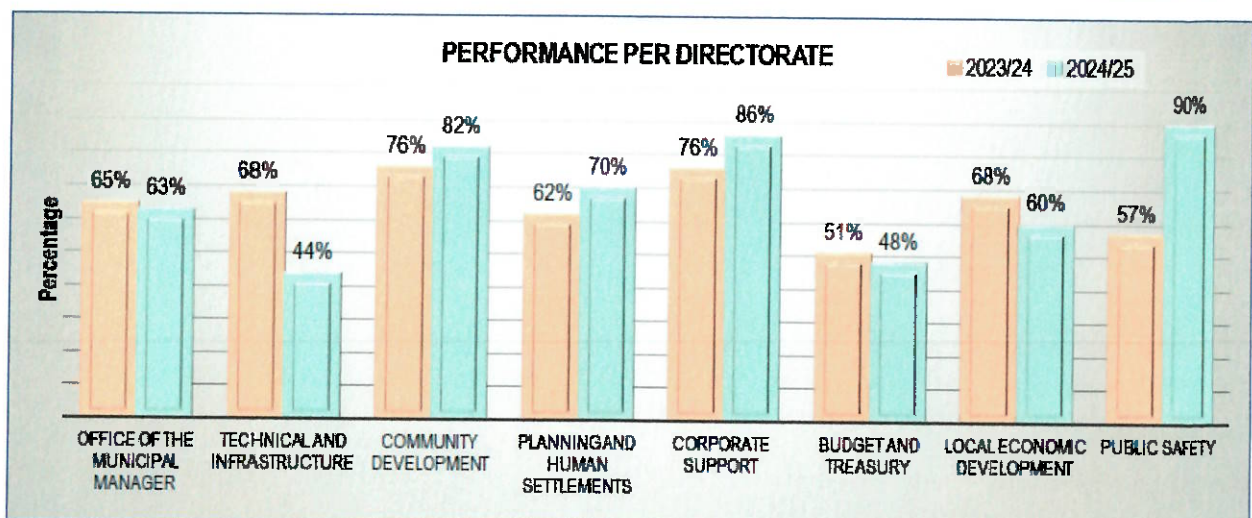
Performance by Government's 5 Key Performance Areas:

KEY PERFORMANCE AREAS	NUMBER OF KPI'S APPLICABLE TO 1 ST AND 2 ND QUARTER	NUMBER ACHIEVED	% ACHIEVED
Service Delivery & Infrastructure Development	31	7	23%
Municipal Institutional Development and Transformation	30	23	74%
Local Economic Development	6	3	50%
Municipal Financial Viability and Management	57	35	61%
Good Governance and Public Participation	98	75	76%
Total	222	143	64%



Performance by the various directorates

DIRECTORATES	NUMBER OF KPI'S APPLICABLE TO 1 ST AND 2 ND QUARTER	NUMBER OF KPI'S ACHIEVED	NUMBER OF KPI'S NOT ACHIEVED	% ACHIEVEMENT
Office of the Municipal Manager	24	15	9	63%
Technical and Infrastructure	45	20	25	44%
Community Development	17	14	3	82%
Planning and Human Settlements	23	16	7	70%
Corporate Support	28	24	4	86%
Budget and Treasury	42	20	22	48%
Local Economic Development	22	15	8	60%
Public Safety	21	19	2	90%
OVERALL PERFORMANCE	222	143	79	64%



The municipality met 64% out of the applicable 222 KPI's for the period 1 July 2024 to 31 December 2024, while 36% of the KPI targets were not achieved at 31 December 2024.

8.2 Comments on the Auditor-General's Opinion - 2023/24

Financial Statements

Finance has regressed and have received a qualified audit opinion for the financial statements.

Management is also aware that to not regress and to improve the opinions going forward, that attention to matters noted in the audit must be addressed. It will therefore formulate the post audit action plan which will be monitored by the audit steering committee on a regular basis.

The municipality is currently busy with the implementation of the Post Audit Action Plan (PAAP), after receipt of the final Audit and Management Report. The Provincial Treasury has introduced the Web-based Post Audit Action Plan (PAAP), to assist the municipalities to report progress timeously.

Performance Management

Performance Management has received a Unqualified audit opinion.

8.3. Proposed adjustments

After careful assessment and meeting with the Office of the Auditor-General, it is suggested that the following Key Performance Indicators be adjusted accordingly on the approved 2024/25 SDBIP.

KPI'S to be adjusted on the 2024/25 SDBIP are summarized in the following table:

CURRENT APPROVED KEY PERFORMANCE INDICATORS 2024/25 SDBIP – PROJECTS

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNIT (PMU)							
All PMU projects – The wording “implementation plan” should read “programme of works”. All PMU KPIs to be amended accordingly							
PMU1	45106446020MGD15ZZWM	Constructing 1 water supply pipeline from Jouberton Reservoir to Kanana Bulk water supply (Phase 1) (Wards 6, 14 and 18) according to the implementation plan by 31 December 2024 R15 467 749	Scope not completed, but the following was achieved: The contractor was appointed on 12 December 2023. Site hand over on the 10 January 2024 and site establishment on 19 January 2024 done. Construction of 3.226km of 200mm Ø water line and 1.123km of 500mm Ø water line completed R12 171 261	Constructed the 1.232km of 500mm diameter water line. Construction of 1 Air valve. Constructed 14 Air valves, R11 766 313	Delays with the connection of the pipe to the existing pipe from the reservoir. Delays due to the recommendation/advice from water section on the connection point. 14 Additional air valves were constructed in the 2 nd quarter. Re-allocation of conditional grants GG51233. Annual and 3 rd quarter targets to be amended to accommodate the delay and that the performance of previous quarters be acknowledged	Constructing 1 water supply pipeline from Jouberton Reservoir to Kanana Bulk water supply (Phase 1) (Wards 6, 14 and 18) according to the programme of works by 31 March 2025 <u>3rd Quarter. Final payment.</u> R15 470 799	R15 470 799 (CC220/202 4 dated 29/11/2024)
PMU2	75156449420MGD16ZZWM	Upgrading sections of the outfall sewer pipeline in Jouberton Ext 19 (Phase 1) (Wards 4 - 6) according to the implementation plan by 30 June 2025 R23 915 834	Project not completed, but the following was achieved: A contractor was appointed on 8 May 2024. Site hand over was conducted on 17 May 2024. Construction of 0.640km 400mm uPVC Ø pipe in Ext. 23 R2 409 471	Constructed 0.755km pipeline and 14 x Concrete Manhole. Constructed 0.928km of 250mm Ø uPVC pipeline and 15 x concrete manhole. Target Archived and Exceeded. Constructed 0.118km 160mmØ uPVC pipeline. Constructed 0.034km 160mmØ uPVC pipeline. Constructed 2,411km of 355mmØ uPVC pipeline and 29 x Manholes.	The project is in schedule, but there was a re-allocation of conditional grants GG51233. Annual, 3 rd and 4 th Quarter targets to be amended accordingly	Upgrading sections of the outfall sewer pipeline in Jouberton Ext 19 (Phase 1) (Wards 4 - 6) according to the implementation plan by 30 June 2025 R23 916 298	R23 916 298 (CC220/202 4 dated 29/11/2024)

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNT (PMU)							
PMU 4		Paving of 0,809 km taxi route and constructing 0,809 km stormwater drainage pipe drainage in Desmond Tutu Street, Alabama (Phase 8) (Ward 4) according to the implementation plan by June 2025. R10 000 000	Multi-year Project	Detail Design accepted by the Municipality on 9 September 2024. The tender was advertised on 01 November 2024 and 02 December 2024 the Erratum was issued to extend the tender advertisement to the 10 December 2024. R3 379 915	Delays by SCM to advertise, hence the slow progress. Re-allocation of conditional grants GG51233. 3 rd and 4 th Quarter targets to be amended to accommodate the delay	3 rd Quarter: Appointment of the Contractor and site establishment. Construction of 0,809 km of sub-base layer and 0,809 km stormwater pipe drainage in Desmond Tutu Street, Alabama (Phase 8) (Ward 4). 4 th Quarter: Laying of 0,809 Km paving blocks completed, and 0,809 km kerbing installed. Scope completed R15 000 000	R15 000 000 (CC220/202 4 dated 29/11/2024)
PMU 6		Constructing 6 high mast lights in Khuma (Phase 5) (Wards 31 - 35) according to the implementation plan by 30 June 2025 R2 188 652	New project	Tender advertised on 1 November 2024 and closed on 8 December 2024 R0	Delays in appointment of Contractor due to late advertising by SCM. Annual, 3 rd and 4 th Quarter targets to be amended to accommodate the delay	3 rd Quarter: Appointment of the contractor. Site establishment. Constructing 3 high mast lights 4 th Quarter: Constructing 3 high mast lights. Testing, commissioning and handing over. Project completed. R2 188 652	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNIT (PMU)							
PMU 3	40256472420MGD09ZZWM	Paving of 2,2km taxi route and constructing 0,8334km stormwater drainage in Skhosana Street, Khuma Ext 11 (Phase 9) (Ward 31) according to the implementation plan by 31 March 2025 R9 134 159	The project was not completed, but the following was achieved: 0.5296 Km of stormwater and 0not completed, but the following was achieved: 0.5296 Km of stormwater and 0.532 km of box cutting (roadbed) laid. 0.037 Km of stormwater drainage laid. Nine manholes constructed. 0. 3 Km of subgrade and subbase completed. A new contractor was appointed on 25 June 2024. Site establishment completed. Scope completed R10 826 348	1.813km box cutting completed, 0,983km subgrade done, 0,81km subbase, 0.08km stormwater bedding and 0.435km stormwater pipeline installed. 0,424km concrete kerbing installed and 0,460km paving installed. R2 525 062	Slow progress by contractor caused by delays on the storm water pipe rectification of levels. Re-allocation of conditional grants GG51233. Annual, 3 rd and 4 th Quarter targets to be amended to accommodate the delay	Paving of 2,2km taxi route and constructing 0,8334km storm-water drainage in Skhosana Street, Khuma Ext 11 (Phase 9) (Ward 31) according to the programme of works by 30 June 2025 <u>3rd Quarter: 0.047km of box cutting, 0.927km subgrade layer, 1.1km subbase layer and 0.398km of stormwater pipeline.</u> <u>4th Quarter: Installing of 1.74Km paving and 1.74Km kerbing in Skhosana Street. Project completed. Final Payment. R9 006 836</u>	R9 006 836 (CC220/20 24 dated 29/11/2024)
PMU 7	80056473520MGC47ZZWM	Upgrading the existing Fresh Produce Market (Phase 2) (Ward 9) according to the implementation plan according to the implementation plan by 31 December 2024 R3 987 544	Project not completed. Only the outstanding 21% of the storage unit was completed R2 614 974	4 Core to 7 core 600/100V PVCSWAPVC Cu cable ranging from 6mm ² to 185 mm ² installed. The contractor has been issued with the letter to finalize the reinstatement of the items required to issue the Completion Certificate, but the items are not reinstated. R1 050 199	Late notification by electrical department that the contractor has procured the incorrect mini- substation that required to be painted and that the plinth for the mini – sub is also incorrect. The project will only be completed in the 4 th quarter. Annual, 3 rd and 4 th Quarter targets to be amended to accommodate the delay	Upgrading the existing Fresh Produce Market (Phase 2) (Ward 9) according to the implementation plan according to the implementation programme of works by 30 June 2025 <u>3rd Quarter: Final payment R3 987 544</u> <u>4th Quarter: Submission of the close out report and as-built drawings.</u>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNIT (PMU)							
PMU 5	55106433020MGD19ZZWM	Developing 1 x Cell 3 at the Klerksdorp Landfill Site (Ward 1) according to the implementation plan by 30 June 2025 R32 019 861	Project not completed, but the following was achieved: Contractor appointed on 12 December 2023. Site hand-over done on 28 December 2023. Site establishment and clearing of site done. Bulk excavation and stockpile of 95 962 m ³ done R17 611 771	Bulk excavation in progress: 117 129 m ³ of 192 270 m ³ (61%) Shape of landfill cell Base, Slope and Berms Shape in progress (30%). Access road prism excavation - 4854m ³ (80%), excavation of contamination water dam - 40%, excavation of drainage channel - 45% R4 085 317	Delays on approval of revised arithmetic errors and revised rates, which resulted in the contractor slowing down production. Re-allocation of conditional grants GG51233. Annual, 3 rd and 4 th Quarter targets to be amended to accommodate the delay	3 rd Quarter: Bulk excavation of 75141 m ³ . Shape landfill base, Slope and Berms. Sub-soil drainage system. Load up selected clay from stockpile, place, spread and compact (4x150mm layers). Excavations on contaminated dam. Liner Installation (HDPE plastic and Geotextile membranes on cells and contaminated dam). 4 th Quarter: Installation of medium pressure HDPE pipes. Installation of Leachate drainage system. Construction of Spillway. Contaminated dam layer works and concrete works. Contaminated water drain (concrete v-drain and Manholes). Scope completed. Cell 3 at the Klerksdorp Landfill Site developed. R23 663 138	R23 663 138 (CC220/202 4 dated 29/11/2024)

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNIT (PMU)							
PMU8	30206473520MGD44ZZ09	Upgrading the Tigane Sport Field – Tigane Village (Ward 2) according to the implementation plan by 30 June 2025 R9 450 000	Preliminary Report submitted and approved. Detailed design report with drawings submitted. Scope completed R1 278 776	The Detail Design Report (DDR) Revised and accepted. Consultant submitted draft tender document. Tender advert on 01 November 2024, Virtual Briefing Meeting on 11 November 2024, Erratum was issued out to conduct a physical briefing on 25 November 2024 closing extended to 11 December 2024 R1 053 084	Delays by the consultant to finalize the designs and submit the Detail Design Report, which affected the project progress. Re-allocation of conditional grants GG51233. Annual, 3 rd and 4 th Quarter targets to be amended accordingly	3 rd Quarter: Appointment of contractor. Site establishment and procurement of material. 4 th Quarter: Constructing throwing sporting codes (discuss throw, Hammer throw, javelin throw, shot put), Constructing player's tunnel. End of Scope R9 529 408	R9 529 408 (CC220/20 24 dated 29/11/2024)
PMU 10	75156449420NDC80ZZWM	Constructing 1 New Youth Development Centre in Jouberton Ext 19 precinct (Ward 32) according to the implementation plan by 30 June 2025 R18 168 883	Project not completed R0	Target not achieved R0	Project awaiting site visit from National Treasury and SafeHub. The consultant's contract expired which is leading to delays. Item to council has been prepared and submitted for MM consideration. 3 rd and 4 th Quarter targets to be amended to accommodate the delay	3 rd Quarter: Submission and approval of the detailed design report with drawings and tender document. 4 th Quarter: Advertising tender, Appointment of the contractor. Site establishment-Excavating and constructing layer works. R18 168 883	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNT (PMU)							
PMU 9		Constructing 1 new taxi rank with facilities in Jouberton Ext 19 (Ward 32) according to the implementation plan by 31 December 2024 R7 993 117	Project not completed, but the following was achieved: The roof for one main ablution facility installed, one office facility, one trading area and two small ablution facilities completed. The extension of the column bases completed. The installation of roof trusses was 90% completed for the main taxi area. 1 856 m ² paving and nine culverts were installed. R19 399 214	8 649 m ² paving installed. 4 917 m ² roof covering for the main taxi rank and waiting area completed. Practical completion was issued on 19 November 2024 to the contractor. R6 940 738	The contractor was appointed for amount higher than the available budget. The municipality has requested the additional funding from National Treasury, and it was partially approved but it requires a signed SLA between the municipality and taxi association so that it can be fully approved. The roof quantities could not be achieved in the 2023/24 FY hence it is added on the current financial year but was done in 2 nd quarter. The project was delayed and will only be completed in 3 rd quarter. Annual and 3 rd quarter targets to be amended to accommodate the delays, and that the performance of previous quarters be acknowledged.	Constructing 1 new taxi rank with facilities in Jouberton Ext 19 (Ward 32) according to the programme of works by 31 March 2025 3 rd Quarter: Submission of Close out report and as-built drawings. R7 993 117	N/A
	40256472420NDC12ZZ32						

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNT (PMU)							
PMU 11	45106446020WGD43Z209	Constructing 1 x 10Mℓ reinforced concrete reservoir as alternative source of water supply in Jouberton Ext 18 (Ward 13) according to the implementation plan by 31 March 2025	Project not completed, but the following was achieved: Installation of 15m of 500 mm Ø pipe from reservoir to pump house, one 350mm valve and one 500mm valve installed. Detailed condition assessment report submitted, previous existing 500mm Ø pipe excavated and chamber 2 blinding layer concrete poured R2 790 781	Target achieved. R1 396 962	Project awaiting additional funding application Approval from DWS. Project scope has changed due to an increase in capacity of the Reservoir from 10Mℓ to 26Mℓ. Scope completed. Annual, 3 rd and 4 th Quarter targets to be amended to accommodate the additional scope.	Constructing 1 x 26Mℓ reinforced concrete reservoir as alternative source of water supply in Jouberton Ext 18 (Ward 13) according to the programme of works by 30 June 2025 3 rd Quarter: Submission of Detailed design and approval. Appointment of the contractor. Site establishment. Excavation of Reservoir foundation, Steel fixing for foundation reinforcement steel. 4 th Quarter: Building of the concrete platform and formwork. R5 000 000	N/A
PMU 13	75156449420WGD26ZZ WM	Re-constructing 1 150 outside water borne toilets in Kanana Proper, Kanana Extensions 4 & 7 (Ward 20 & 24) according to the implementation plan by 30 June 2025 R13 175 525	Project not completed, but tender process is still ongoing R2 225 083	The Contractor was appointed on 16 September 2024. The site handover was on 30 September 2024. The 144 foundation slabs have been constructed.	Late appointment of the Contractor due delays by SCM and slow progress by the Contractor. The construction of the toilets is behind schedule. 3 rd and 4 th Quarter targets to be amended to accommodate the delay	3 rd Quarter: Constructing 650 toilets in Kanana Extension 4 and 7. 4 th Quarter: Constructing 250 toilets in Kanana Extension 4, 50 in Kanana Extension and 7 and 200 in Kanana Proper Scope completed. R13 175 525	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNIT (PMU)							
PMU12	75156449420WGC85ZZWM	Upgrading sections of the sewer pipeline in Khuma Proper (Ward 38) according to the implementation plan by 30 June 2025 R12 500 000	Project not completed, but the following was achieved: The contractor was appointed on 13 May 2024. Site hand over on 27 June 2024. Site establishment completed. The contractor procured a portion of material R5 511 385	225.6m of 250mm Ø sewer pipe constructed. 105m of 315mm sewer pipe laid. R955 199	Community interferences about the scope of work for subcontracting (area demarcation). Delays by the contractor to procure plant and material. 3 rd and 4 th Quarter targets to be amended to accommodate the delay	<p><u>3rd Quarter:</u> Construction of 705m of 250mm Ø sewer pipe and 730m of 315mm Ø sewer pipe. Installation of 10 of 250mm Ø concrete manholes, Installation of 10 of 315mm Ø concrete manholes. 5 x Connection to existing.</p> <p><u>4th Quarter:</u> Construction of 311m of 250mm Ø sewer pipe and 406m of 315mm Ø sewer pipe. Installation of 10 of 250mm Ø concrete manholes, Installation of 6 of 315mm Ø concrete manholes. 5 x Connection to existing. End of Scope Final Payment. R12 500 000</p>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNIT (PMU)							
PMU 14	45106446020WGVD28ZZWM	Returfishing 3 water pump-stations with chlorine dosing equipment and installing security upgrades at Jouberton, Tigane and Oudorp in the Matlosana area (Wards 1 - 39) according to the implementation plan by 30 June 2025 R19 324 475	New project	Renovation of dosing building, Installation of chlorine dosing equipment with all fitting in Tigane, Oudorp. Installation of security upgrades in Tigane, Oudorp. R7 505 236	Project awaiting additional funding application Approval from DWS. Annual, 3 rd and 4 th Quarter targets to be amended to accommodate the delay	3 rd Quarter: Renovation of dosing building, Installation of chlorine dosing equipment with all fittings in Jouberton 4 th Quarter: Installation of security upgrades in Jouberton Project completed. R19 324 475	N/A
PMU 15	55106430420IND23ZZWM	Upgrading 2km loop-in-loop-out new 88 kV medium voltage line, primary and secondary plant at Manzilpark (Jouberton main) substation (20 MVA) (Wards 3) according to the implementation plan by 31 March 2025 R2 924 000	New project	MV earth mat testing done, plumbing repairs and restenciling of line in progress. Repair of control room in progress. earth mat rectification completed, restenciling of line in progress at 40% completed. Control room completed.	Slow progress caused by no access to farmlands to restencil the existing electrical line. Eskom negotiating with the farm owners. The project will only be completed in 4 th quarter. Annual, 3 rd and 4 th Quarter targets to be amended to accommodate the additional scope.	Upgrading 2km loop-in-loop-out new 88 kV medium voltage line, primary and secondary plant at Manzilpark (Jouberton main) substation (20 MVA) (Wards 3) according to the programme of works by 30 June 2025 3 rd Quarter: Primary and secondary plant completed. Testing, commissioning and handing over. 4 th Quarter: Project complete R2 924 000	N/A

NEW KEY PERFORMANCE INDICATORS 2024/25 SDBIP – PROJECTS

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	KEY PERFORMANCE INDICATORS (KPI) AND TYPE	ANNUAL PERFORMANCE TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNIT (PMU)							
PMU17	To be allocated	To refurbish electrical and mechanical equipment in the Matlosana area (Wards 1 - 39) water pump-stations to maintain the existing infrastructure.	Number of water pump-stations refurbished with electrical and mechanical equipment at the Matlosana area (Wards 1 - 39)	Refurbishing electrical and mechanical equipment at 8 water pump-stations (Ellaton, Kanana Booster, Kanana Extension 6, Lorraine, Rietkuil, Jouberton, Park Street and Khuma Extension) in the Matlosana area (Wards 1 - 39) according to the implementation programme of works by 30 June 2025. R 4 263 125	Project to be added due to non-approval of the roll-over application. Re-allocation of conditional grants GG51233.	Refurbishing electrical and mechanical equipment at 8 water pump-stations (Ellaton, Kanana Booster, Kanana Extension 6, Lorraine, Rietkuil, Jouberton, Park Street and Khuma Extension) in the Matlosana area (Wards 1 - 39) according to the programme of works by 30 June 2025. <u>3rd Q:</u> Supply and installation of 8 x Alarm system. <u>4th Q:</u> Supply and installation of two soft starters at Ellaton pump stations. Supply of 200 kVA mobile generator. Project completed. R 4 263 125	R4 263 125 (CC220/2024 dated 29/11/2024)

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	KEY PERFORMANCE INDICATORS (KPI) AND TYPE	ANNUAL PERFORMANCE TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: PROJECT MANAGEMENT UNIT (PMU)							
PMU18	To refurbish Jouberton reservoir to maintain the existing infrastructure	To refurbish Jouberton reservoir to maintain the existing infrastructure	Number of Jouberton reservoirs (Ward13) refurbished	Refurbishing the 26M€ Jouberton reservoir (ward 13) with the completion of the external works according to the implementation programme of works by 30 June 2025. R11 474 798	The project was a roll-over since it was not approved it had to be allocated funds on the current allocation so that it can be completed.	Refurbishing the 26M€ Jouberton reservoir (ward 13) with the completion of the external works according to the programme of works by 30 June 2025. <u>3rd Q:</u> Completion of the External works – scour valve construction, valve chamber construction. <u>4th Q:</u> Refurbishment of reservoir structure 'Scope completed. Final payment. R11 474 798	R11 474 798
PMU19	To improve public access to transport in Jouberton Ext 19 (Ward 37) with the construction of a new taxi rank with facilities by finalize the payment of the contractor	To improve public access to transport in Jouberton Ext 19 (Ward 37) with the construction of a new taxi rank with facilities by finalize the payment of the contractor	Number final payments for the constructing a new taxi rank with facilities in Jouberton Ext 19 (Ward 32) settled	Settling the final payment for the new taxi rank with facilities in Jouberton Ext 19 (Ward 32) by 30 June 2025 R11 226 466	The Contractor was appointed for amount higher than the available budget. Infrastructure Directorate requested additional funding which has been approved hence the project is added.	Settling the final payment for the new taxi rank with facilities in Jouberton Ext 19 (Ward 32) by 30 June 2025 <u>3rd Quarter:</u> - <u>4th Quarter:</u> Final payment. R11 226 466	R11 226 466

OPERATIONAL

OFFICE OF THE MUNICIPAL MANAGER AND ALL DIRECTORATES

ITEM NR.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT				
DIRECTORATE: OFFICE OF THE MUNICIPAL MANAGER AND ALL DIRECTORATES				
SECTION: MUNICIPAL MANAGER AND DIRECTORS				
All Directors	All financial figures	If any financial figures change during the Adjustment Budget in February 2025, figures will be updated accordingly or if unrealistic, in terms of % division of previous FY	Figures will be updated according to adjustment budget or if unrealistic, in terms of % division of previous FY	To be determined

OFFICE OF THE MUNICIPAL MANAGER

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: OFFICE OF THE MUNICIPAL MANAGER							
SECTION: OFFICE OF THE MUNICIPAL MANAGER							
MM8	N/A	Conducting 12 Top Management SDBIP meetings between MM and directors (leading to quarterly performance assessments) by 30 June 2025	5 SDBIP meetings between MM and directors conducted	1 SDBIP meetings conducted	Due to urgent Midvaal and Eskom meetings, AG audit and suspension of MM and CFO, some top meetings were cancelled. Annual target to be amended accordingly, and that the performance of previous quarters be acknowledged.	Conducting 6 SDBIP meetings between MM and directors (leading to quarterly performance assessments) by 30 June 2025 <u>3rd Quarter: 2 SDBIP meetings conducted.</u> <u>4th Quarter: 2 SDBIP meetings conducted.</u>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: OFFICE OF THE MUNICIPAL MANAGER							
SECTION: PERFORMANCE MANAGEMENT							
PMS2	N/A	Tabling 1 Draft 2023/24 Annual Report (Unaudited) before Council by 31 October 2024	Draft 2022/23 Annual Report (Unaudited) tabled in Council. CC168/2023 dated 28/09/2023	Draft 2023/24 Annual Report (Unaudited) tabled in Council. CC209/2024 dated 29/11/2024	Council reduced monthly meetings to bi-monthly meetings. See CC136/2023 dated 25 July 2023. No ordinary Council meeting was held during October 2024. The Annual target to be amended to November 2024	Tabling the Draft 2023/24 Annual Report (Unaudited) before Council by 30 November 2024	N/A
SECTION: MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)							
MPAC1	N/A	Conducting 30 public participation (s 129(4) of the MFMA) meetings to monitor the performance and financial situation in the City of Matlosana by 30 June 2025	16 Public participation meetings conducted	16 Public Participation meetings conducted	Meetings could not be conducted due to the removal of MPAC Chairperson. CC 152/2023 dated 29/08/2023. New MPAC Chairperson appointed CC 185/2023 dated 28/11/2023. Annual target to be amended accordingly, and previous performance be acknowledged.	Conducting 37 public participation (s129(4) of the MFMA) meetings to monitor the performance and financial situation in the City of Matlosana by 30 June 2025	N/A
MPAC2	N/A	Issuing 4 MPAC reports to council which assess the efficiency and effectiveness of performance and finances achieved by Council by 30 June 2025	2 MPAC progress reports issued	4 MPAC reports issued to Council.	Meetings could not be conducted due to the removal of MPAC Chairperson. CC 152/2023 dated 29/08/2023. New MPAC Chairperson appointed CC 185/2023 dated 28/11/2023. 2 Extra reports were issued to catch up with the backlog from the previous FY. Annual target to be amended accordingly, and that the performance of previous quarters be acknowledged.	Issuing 6 MPAC reports to council which assess the efficiency and effectiveness of performance and finances achieved by Council by 30 June 2025.	N/A

DIRECTORATE TECHNICAL AND INFRASTRUCTURE

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: SANITATION							
SAN2	ZZWM 75152285410WW/P23	Cleaning 40 km of main / outfall sewers as per program in the CoM municipal area by 30 June 2025 R14 969 958	15,58 Km of main / outfall sewers cleaned R13 343 329	19 km of main / outfall sewers cleaned	Due to unavailability of materials at central stores and yellow fleet the target of 40km cannot be achieved. Target to be amended to 30km. The annual, 3 rd and 4 th quarter targets need to be amended accordingly The available resource increased percentage of achievement. Therefore, the section is currently "overperforming". The Target to be amended to 70%. Annual, 3 rd & 4 th quarter targets to be amended accordingly	Cleaning 35 km of main / outfall sewers as per program in the CoM municipal area by 30 June 2025 <u>3rd Quarter:</u> 10 km of main / outfall sewers cleaned <u>4th Quarter:</u> 10 km of main / outfall sewers cleaned (30 km) Obtaining a minimum score of 70% of effluent quality compliance on the Department of Water & Sanitation - IRIS/Green Drop compliance system by 30 June 2024. <u>3rd Quarter:</u> Obtaining 70% IRIS wastewater effluent compliance system <u>4th Quarter:</u> Obtaining 70% IRIS wastewater effluent compliance system	N/A
SAN3	N/A	Obtaining a minimum score of 50% of effluent quality compliance on the Department of Water & Sanitation - IRIS/Green Drop compliance system by 30 June 2025.	Obtained a score of 67% of effluent quality compliance on the Department of Water & Sanitation - IRIS/Green Drop compliance system	Monthly compliance documentation submitted to DWS. Obtaining 75% IRIS wastewater effluent compliance system			N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: WATER SERVICES							
WAT 4	N/A	Reducing water losses with 3% (59% to 56%) by replacing 2 400 consumer stuck / blocked / too deep / unreadable water meters in the CoM area by 30 June 2025	1% increase in water losses (58% to 59%). 1 168 Consumer stuck water meters replaced	Replacement of 1 023 consumer stuck water meters	Under-achievement due to lack of material in central stores, due to delayed procurement process. Annual, 3 rd & 4 th quarter targets to be amended accordingly	Reducing water losses with 3% (59% to 56%) by replacing 2 000 consumer stuck / blocked / too deep / unreadable water meters in the CoM area by 30 June 2025 <u>3rd Quarter:</u> Replacement of 488 consumer stuck water meters <u>4th Quarter:</u> Replacement of 489 consumer stuck water meters	N/A
WAT 5	N/A	Resolving at least 75% of all water leaks and burst pipe complaints in the Matlosana area (telephonic, written and verbal) received within 10 working days in the CoM area by 30 June 2025	69% 8 460 Complaints received / 5 818 complaints resolved	55% 8 560 Complaints received / 4 723 resolved within 10 working days	Due to unavailability of materials at central stores and yellow fleet the target of 75% cannot be achieved. Target to be amended to 69%. The annual, 3 rd and 4 th quarter targets need to be amended accordingly	Resolving at least 69% of all water leaks and burst pipe complaints in the Matlosana area (telephonic, written and verbal) received within 10 working days in CoM areal by 30 June 2025 <u>3rd Quarter:</u> 69% Nr. Complaints received / Nr. resolved within 10 working days <u>4th Quarter:</u> 69% Nr. Complaints received / Nr. resolved within 10 working days	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: BUILDING CONTROL							
BUI2	N/A	Resolving at least 75% of all municipal facility default complaints within 30 days in the CoM area (telephonic, written and verbal) received by 30 June 2025	71% of all municipal facility default complaints resolved 450 Complaints received / 319 resolved within 30 working days	54% 248 Complaints received / 135 resolved within 30 working days	Due to unavailability of materials at central stores and yellow fleet the target of 75% cannot be achieved. Target to be amended to 50%. The annual, 3 rd and 4 th quarter targets need to be amended accordingly	Resolving at least 55% of all municipal facility default complaints within 30 days in the CoM area (telephonic, written and verbal) received by 30 June 2025 <u>3rd Quarter: 55%</u> Nr. Complaints received / Nr resolved within 30 working day <u>4th Quarter: 55%</u> Nr. Complaints received / Nr resolved within 30 working day	N/A
SECTION: ELECTRICAL AND MECHANICAL							
ELE5	N/A	Resolving at least 50% of all streetlight's complaints in the Matiosana licensed area (telephonic, written and verbal) within a month from received by 30 June 2025	78% Streetlights complaints resolved 2 186 Received / 1 703 resolved	81% 2 834 received / 2 305 resolved within 24 hours 430 resolved after 24 hours	The available resource increased percentage of achievement. Therefore, the section is currently "overperforming". The target to be amended to 80%. Annual, 3 rd & 4 th quarter targets to be amended accordingly	Resolving at least 80% of all streetlight's complaints in the Matiosana licensed area (telephonic, written and verbal) within a month from received by 30 June 2025 <u>3rd Quarter: 80%</u> Nr of complaints received / Nr of complaints resolved <u>4th Quarter: 80%</u> Nr of complaints received / Nr of complaints resolved	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: ELECTRICAL AND MECHANICAL							
ELE2	N/A	Reducing technical electrical losses in the CoM licensed area by replacing at 100% of faulty conventional / pre-paid meters, out 800 schedule inspection on suspected tampering and illegal connections and technical losses, installing 1 200 anti-tampering boxes by 30 June 2025	Non-technical electricity losses increased by 5% (from 38% to 43%). Replaced 477 faulty conventional / pre-paid meters, 793 tampering inspections conducted and serviced, 28 transformers and RMU's and zero anti-tampering boxes installed in the CoM area	67% 180 Faulty meter complaints received / 120 faulty meters replaced 19 452 tampering inspections conducted and 628 of anti-tampering boxes installed	Non availability of meters at the Central Stores to replace faulty meters makes it difficult the achieve the planned target. More inspection conducted due to more information received. Target needs to be amended to 65% to accommodate the lack of faulty meters in the central store. Annual, 3 rd & 4 th quarter targets to be amended accordingly	Reducing technical electrical losses in the CoM licensed area by replacing at 65% of faulty conventional / pre-paid meters, out 20 000 schedule inspection on suspected tampering and illegal connections and technical losses, installing 1 200 anti-tampering boxes by 30 June 2025 <u>3rd Quarter: Replacing 65% of faulty conventional / pre-paid meters and carry out 274 tampering inspections and installing 300 anti-tampering boxes</u> <u>4th Quarter: Replacing 65% of faulty conventional / pre-paid meters and carry out 274 tampering inspections and installing 300 anti-tampering boxes</u>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE							
SECTION: ELECTRICAL AND MECHANICAL							
ELE6	N/A	Resolving at least 50% of all high mast lights complaints within 30 days in the CoM licensed area (telephonic, written and verbal) within a month from receipt by 30 June 2025	62% High mast lights complaints resolved (252 Received / 156 resolved)	63% 245 received / 154 resolved within 30 days 80 resolved after 30 days	The available resource increased percentage of achievement. Therefore, the section is currently "overperforming". The target to be amended to 65%. Annual, 3 rd & 4 th quarter targets to be amended accordingly	Resolving at least 65% of all high mast lights complaints within 30 days in the CoM licensed area (telephonic, written and verbal) within a month from receipt by 30 June 2025 <u>3rd Quarter: 65%</u> Nr of complaints received / Nr of complaints resolved within 30 days <u>4th Quarter: 65%</u> Nr of complaints received / Nr of complaints resolved within 30 days	N/A
ELE9	N/A	Inspecting and approving at least 60% of all embedded generation installation capacities among municipal customer base in the CoM licensed area by 30 June 2025	New Indicator	11% 452 applications received / 53 applications inspected and approved	This is a new indicator. Limited resources to perform the work. More embedded generation installations as expected. Target to be amended to 25%. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Conducting at least 25% of all electricity meter tampering investigations, as received from finance and community tip-offs in the CoM licensed area by 30 June 2025 <u>3rd Quarter: 25%</u> Nr. of applications received / Nr of applications inspected and approved <u>4th Quarter: 25%</u> Nr. of applications received / Nr of applications inspected and approved	N/A

DIRECTORATE COMMUNITY DEVELOPMENT

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: COMMUNITY DEVELOPMENT							
SECTION: REFUSE REMOVAL							
REF2	70102320603WS MRCZZWM	Purchasing and distributing 2 127 x 240ℓ dustbins for new promulgated areas and replacement of old dustbins in the CoM area by 30 June 2025	No service provider appointed yet R0	0 dustbins purchased	There was a delay with supply chain process. The tender has been advertised and cancelled and has not sit since March 2024; Specification Committee was held on 9 October 2024 for new advertisement. Process still not finalised. Annual, 3 rd & 4 th quarter targets to be amended accordingly.	Purchasing and distributing 2 127 x 240ℓ dustbins for new promulgated areas and replacement of old dustbins in the CoM area by 30 June 2025 <u>3rd Quarter: Finalising the SCM process Appointment done</u> <u>4th Quarter: 2 591 x 240ℓ dustbins purchased and distributed.</u>	R2 000 000
SECTION: MUSEUM AND HERITAGE							
MUS1	N/A	Conducting 90 consultation sessions with educators, students, researchers and public upon request to promote heritage awareness and disseminate educational content by 30 June 2025	90 Consultation sessions conducted	23 Consultation sessions conducted	The museum is currently overperforming due to a high demand of educators requesting visits to our cultural heritage museum. New pioneer exhibition also contributed to the increase in educational programs. Annual, 3 rd and 4 th quarter targets to be amended accordingly, and that the overperformance of previous quarters be acknowledged.	Conducting at least 100 consultation sessions with educators, students, researchers, and public upon request to promote heritage awareness and disseminate educational content by 30 June 2025 <u>3rd Quarter: 27 Consultation sessions conducted.</u> <u>4th Quarter: 30 Consultation sessions conducted.</u>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: COMMUNITY DEVELOPMENT							
SECTION: MUSEUM AND HERITAGE							
MUS3	N/A	Presenting 52 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of CoM area in particular by 30 June 2025	63 Educational programs presented	24 Educational programs presented	The museum is currently overperforming due to learners and adults interested to expand their knowledge of SA history and cultural heritage in general. Annual, 3 rd and 4 th quarter targets to be amended accordingly, and that the overperformance of previous quarters be acknowledged.	Presenting at least 60 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of CoM municipal area in particular by 30 June 2025 <u>3rd Quarter: 15 Educational programs presented.</u> <u>4th Quarter: 15 Educational programs presented.</u>	N/A
MUS4	N/A	Convening 8 heritage awareness projects to disseminate knowledge regarding heritage and promote cultural heritage and national unity by 30 June 2025	9 Heritage awareness projects convened	3 Projects convened	The museum convened an extra awareness of demand during the 1 st quarter. Annual target to be amended accordingly, and that the overperformance of the 1 st quarter be acknowledged.	Convening 9 heritage awareness projects to disseminate knowledge regarding heritage and promote cultural heritage and national unity by 30 June 2025	N/A

DIRECTORATE PUBLIC SAFETY

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT							
DIRECTORATE: PUBLIC SAFETY							
SECTION: LICENSING							
LIS1	10151482040LPZZZZ ZWM	Collecting 100% of revenue from driver's licenses (excluding Prodiba fees) by 30 June 2025 R7 200 000	R7 551 435 collected	R2 058 541 collected	Targets to be adjusted by increasing the amount for collecting of revenue from driver's licenses. Memo written to Finance for amendment. The annual, 3 rd and 4 th quarter targets need to be amended accordingly	Collecting 100% of revenue from driver's licenses (excluding Prodiba fees) by 30 June 2025 3 rd Quarter: 75% R5 625 000 collected 4 th Quarter: 100% R7 500 000 collected	R7 500 000
SECTION: TRAFFIC AND SECURITY							
TRA3	10201040100FNZ ZZZZWM	Collecting 100% of revenue from traffic fines by 30 June 2025 R10 000 000	R1 915 881 collected	R530 344 collected	Target to be adjusted for Traffic Fines collection, due to under collection. Memo written to Finance for amendment. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Collecting 100% of revenue from traffic fines by 30 June 2025 3 rd Quarter: 75% R 5 250 000 collected 4 th Quarter: 100% R7 000 000 collected	R7 000 000
TRA4	1020142310SGZZZZ ZWM	Collecting 100% of revenue from warrant of arrests by 30 June 2025 R3 000 000	R4 154 324 collected	R1 462 600 collected	Targets to be adjusted by increasing the amount for collecting of revenue from driver's licenses. Memo written to Finance for amendment. The annual, 3 rd and 4 th quarter targets need to be amended accordingly	Collecting 100% of revenue from warrant of arrests by 30 June 2025 3 rd Quarter: 75% R3 375 000 collected 100% 4 th Quarter: 100% R4 500 000 collected	R4 500 000

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: PUBLIC SAFETY							
SECTION: FIRE AND DISASTER MANAGEMENT							
DM1	N/A	Conducting 12 disaster management campaigns in wards in the CoM area by 30 June 2025	9 Disaster management campaigns conducted	3 Disaster management campaigns conducted	Targets to be adjusted by increasing the total of awareness campaigns requested by the District Disaster Management. Annual, 3 rd & 4 th quarter targets to be amended accordingly.	Conducting 14 disaster management campaigns in wards in the CoM area by 30 June 2025. 3 rd Quarter: 4 Disaster management campaigns conducted. 4 th Quarter: 4 Disaster management campaigns conducted	N/A

DIRECTORATE: BUDGET AND TREASURY

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT							
DIRECTORATE: BUDGET AND TREASURY							
SECTION: DEBT MANAGEMENT							
REV2	N/A	Collecting at least 25% of debt of money owed to the municipality by 30 June 2025	19,52% R1 766 101 930 collected	R460 334 265,61 collected	Clients have adopted a culture of non-payment. Illegal connections and unemployment contribute towards low collection rate. The target needs to be adjusted to 20%. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Collecting at least 20% of debt of money owed to the municipality by 30 June 2025 <u>3rd Quarter: 20% Collected.</u> <u>4th Quarter: 20% Collected.</u>	N/A
SECTION: EXPENDITURE MANAGEMENT							
EXP1	N/A	Settling at least 25% of all payments (creditors) done within 30 days of receipt of invoice / statement by 30 June 2025	6,92% settled	6% settled	Inconsistent collection rate reduces the speed rate of payment to service providers. Cash flow Committee is established and sit on Wednesdays to prioritise payments. Due to extreme financial difficulties, the target needs to be amended to 20%. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Settling at least 20% of all payments (creditors) done within 30 days of receipt of invoice / statement by 30 June 2025 <u>3rd Quarter: 20%</u> <u>4th Quarter: 20%</u>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT							
DIRECTORATE: BUDGET AND TREASURY							
SECTION: BUDGET AND TREASURY OFFICE							
BUD11	N/A	Publishing 12 approved budget related documents on the municipal website by 30 June 2025	12 Approved budget related documents published on the municipal website	2025/26 Budget Process Plan 2024/25 Adjustment Budget 6 Quarterly sec 71 Reports 6 Quarterly sec 52 Reports	The KPI does not include all the relevant approved budget related document. The following documents must be included. 2025/26 Budget Process Plan 12 Quarterly sec 71 Reports 12 Quarterly sec 52 Reports 2024/25 Adjustment Budget 2025/26 Draft budget 2025/26 Final Budget 2025/26 Budget policies & tariffs. Annual, 3 rd and 4 th quarter targets to be amended accordingly, and that the overperformance of previous quarters be acknowledged.	Publishing 29 approved budget related documents on the municipal website by 30 June 2025 <u>3rd Quarter: 2024/25 Adjustment Budget</u> 3 Quarterly sec 71 Reports 3 Quarterly sec 52 Reports Quarterly (sec 11 & 52) Reports. <u>4th Quarter: 2025/26 Draft budget</u> 2025/26 Final Budget 2025/26 Budget policies & tariffs 3 Quarterly sec 71 Reports 3 Quarterly sec 52 Reports	N/A
SECTION: REVENUE MANAGEMENT							
RM1	N/A	Collecting at least 95% of budgeted revenue for property rates by 30 June 2025	160% R387 633 462 collected	R91 934 558 Collected	Clients have adopted a culture of non-payment. The target needs to be adjusted to 70%. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Collecting at least 70% of budgeted revenue for property rates by 30 June 2025 <u>3rd Quarter: 50%</u> <u>4th Quarter: 70%</u>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: BUDGET AND TREASURY							
SECTION: SUPPLY CHAIN MANAGEMENT							
SCM4	N/A	Advertising 100% of all received specifications documents correctly within 14 days by 30 June 2025	100% 22 received specifications / 22 received specifications advertised within 14 working days	76% 29 Received specifications documents / 22 specifications documents advertised within 14 working days	Due to user departments providing incorrect specs and SCM challenges the target cannot be achieved. Target to be amended to 80%. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Advertising 80% of all received specifications documents correctly within 14 days by 30 June 2025 <u>3rd Quarter: 80%</u> <u>4th Quarter: 80%</u>	N/A
SCM5	N/A	Evaluating 100% of all received tender documents successful within 45 working days by 30 June 2025	100% 15 tender documents received / 15 successful evaluated within 45 working days		Due to user departments providing incorrect specs and SCM challenges the target cannot be achieved. Target to be amended to 80%. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Evaluating 80% of all received tender documents successful within 45 working days by 30 June 2025 <u>3rd Quarter: 80%</u> <u>4th Quarter: 80%</u>	N/A
SCM6	N/A	Adjudicating 100% of all adjudicated tenders successful within 45 working days by 30 June 2025	100% 15 tender documents received / 15 successful adjudicated within 45 working days		Due to user departments providing incorrect specs and SCM challenges the target cannot be achieved. Target to be amended to 80%. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Adjudicating 80% of all adjudicated tenders successful within 45 working days by 30 June 2025 <u>3rd Quarter: 80%</u> <u>4th Quarter: 80%</u>	N/A

DIRECTORATE PLANNING AND HUMAN SETTLEMENTS

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS							
SECTION: HOUSING SERVICES							
HOU2	N/A	Registering 20 000 beneficiaries on the Matlosana Housing Needs Register for housing opportunities by 30 June 2025	2 800 Needs registered	4 650 Needs registered	The appointment of new personnel has boosted performance. The target to be increased drastically. Annual and 3 rd quarter targets to be amended accordingly, and that the overperformance of previous quarters be acknowledged.	Registering 9 000 beneficiaries on the Matlosana Housing Needs Register for housing opportunities by 30 June 2025 <u>3rd Quarter: 2 175 Needs registered.</u> <u>4th Quarter: 2 175 Needs registered.</u>	N/A
HOU1		Facilitating the services of 1 200 residential stands (excluding electricity) at Kanana Ext 17 as allocated by the Department of Human Settlements by 30 June 2025	New indicator	934 Sites completed.	According to the layout plan only 934 residential even are identified. The number of 1 200 should therefore be changed to 934. The project was completed in the 2 nd quarter. Annual, 3 rd and 4 th quarter targets to be amended accordingly.	Facilitating the services of 934 residential stands (excluding electricity) at Kanana Ext 17 as allocated by the Department of Human Settlements by 30 June 2025 <u>3rd Quarter: -</u> <u>4th Quarter: -</u>	N/A
HOU3	N/A	Transferring at least 1 000 old municipal housing stock through housing subsidy programme by 30 June 2025	Forward 250 applications to attorney. 0 Title Deeds received from attorneys and therefor 0 distributed to legal owners	107 New applications completed and submitted to attorneys then province	According to our work program, the focus was on one area (Jouberton). The new program will include all the areas within Matlosana (Tigane, Alabama, Kanana and Khuma). The budgeted amount is not enough for 1 000 applications. Annual, 3 rd and 4 th quarter targets to be amended accordingly.	Transferring at least 200 old municipal housing stock through housing subsidy programme by 30 June 2025. <u>3rd Quarter: 44 Forward applications and deed of sale to attorney</u> <u>4th Quarter: 43 Title Deeds received.</u>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS							
SECTION: LAND AFFAIRS							
LAN1	N/A	Administering and finalizing 95% of all acquisition applications by 30 June 2025	100% 133 Acquisition applications received / 133 Resolved	100% 5 Applications received / 5 of applications finalized	The appointment of new personnel has boosted performance. The target to be increased drastically. Annual and 3 rd quarter targets to be amended accordingly, and that the overperformance of previous quarters be acknowledged.	Administering and finalizing 99% of all acquisition applications by 30 June 2025. <u>3rd Quarter: 99% Nr received / Nr resolved</u> <u>4th Quarter: 99% Nr received / Nr resolved</u>	N/A
LAN2	N/A	Processing and finalising 97% of all lease applications within 90 days by 30 June 2025	97% 38 Acquisition applications received / 38 Resolved	100% 5 Applications received / 5 of applications finalized	The appointment of new personnel has boosted performance. The target to be increased drastically. Annual and 3 rd quarter targets to be amended accordingly, and that the overperformance of previous quarters be acknowledged.	Processing and finalising at least 99% of all lease applications within 90 days by 30 June 2025. <u>3rd Quarter: 99% Nr of applications received / No of applications finalised</u> <u>4th Quarter: 99% Nr of applications received / No of applications finalised</u>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS							
SECTION: BUILDING SURVEY							
BS1	N/A	Resolving 80% of conducted building inspections to monitor and enforce compliance with the building regulations and standards across the CoM area by 30 June 2025 (within 6 weeks from detection)	96% 204 detected / 195 resolved	81% 34 detected /26 resolved 9 rolled over / 9 resolved	The appointment of new personnel has boosted performance. The target to be increased drastically. Annual and 3 rd quarter targets to be amended accordingly, and that the overperformance of previous quarters be acknowledged.	Resolving 90% of conducted building inspections to monitor and enforce compliance with the building regulations and standards across the CoM area by 30 June 2025 (within 6 weeks from detection) <u>3rd Quarter: 90%</u> Nr detected / Nr resolved within 6 weeks from detection <u>4th Quarter: 90%</u> Nr detected / Nr resolved within 6 weeks from detection	N/A
BS2	N/A	Receiving and assessing 96% of all building plan applications within the legal stipulated timeframe of 30 working days by 30 June 2025	99% 678 Plans received / 672 plans assessed	96% 194 plans received / 187 plans assessed 6 rolled over / 6 assessed	The appointment of new personnel has boosted performance. The target to be increased drastically. Annual and 3 rd quarter targets to be amended accordingly, and that the overperformance of previous quarters be acknowledged.	Receiving and assessing 97% of all building plan applications within the legal stipulated timeframe of 30 working days by 30 June 2025 <u>3rd Quarter: 97%</u> Nr of plans received / Nr of plans assessed within 30 working days <u>4th Quarter: 9%</u> Nr of plans received / Nr of plans assessed within 30 working days	N/A
BS5	N/A	Conducting 600 completed building works inspections by 30 June 2025	New Indicator	264 valuations completed	The appointment of new personnel has boosted performance. The target to be increased drastically. Annual and 3 rd quarter targets to be amended accordingly, and that the overperformance of previous quarters be acknowledged.	Conducting 900 completed building works inspections by 30 June 2025 <u>3rd Quarter: 300</u> <u>4th Quarter: 300</u>	N/A

DIRECTORATE LOCAL ECONOMIC DEVELOPMENT

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT							
DIRECTORATE: LOCAL ECONOMIC DEVELOPMENT							
SECTION: LOCAL ECONOMIC DEVELOPMENT							
LED1	N/A	Creating 1 permanent / sustainable jobs through the Municipality's local economic development initiatives and enabling environment, which exceed 3 months, including capital projects by 30 June 2025	0 Permanent / sustainable jobs created	0 Permanent / sustainable jobs created	2 International companies will erect solar plants in the Matlosana area to assist with job creation	Creating 200 permanent or sustainable jobs through the Municipality's local economic development initiatives and enabling environment, which exceed 3 months, including capital projects by 30 June 2025 <u>3rd Quarter:</u> - <u>4th Quarter:</u> 200 Permanent or sustainable jobs created	N/A
LED2	N/A	Establishing / resuscitating 4 functional cooperatives and 8 SMME's in the CoM area by 30 June 2025	2 Cooperatives and 4 SMMEs appointed on the 8th of March 2024. Coaching and mentoring achieved. Not yet 100% sustainable R817 114 spent	Resuscitating 2 functional cooperatives and 4 SMME's conducted	The Awaiting MM's signature for the approval of the grand fund advert. The Target to be amended to 3 rd and 4 th Quarter, for target to be amended and achieved accordingly	Establishing / resuscitating 2 functional cooperatives and 4 SMME's in the CoM area by 30 June 2025 <u>3rd Quarter:</u> 2 Cooperative and 4 SMME's appointed <u>4th Quarter:</u> Coaching and mentoring of the 2 cooperatives and 4 SMME's. 100% sustainable	N/A
LED5	N/A	Conducting 2 Flea markets for informal traders to sell their goods and products by 30 June 2025	2 Flea Markets conducted	1 Flea Market held.	There was not enough security to ensure a safe event, and it was decided to move it to the 3 rd quarter. Annual and 3 rd quarter targets to be amended accordingly.	Conducting 2 Flea markets for informal traders to sell their goods and products by 31 March 2025 <u>3rd Quarter:</u> 1 Flea Market held	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT							
DIRECTORATE: LOCAL ECONOMIC DEVELOPMENT							
SECTION: FRESH PRODUCE MARKET							
FPM4	80051400880RFZZZZ WM	Collecting 100% of revenue from rental estate by 30 June 2025 R1 700 000	R1 454 902 collected	17% R289 252,75 collected	Due to under collection the amount needs to be amended to R1 000 000. Memo written to Finance for amendment during Adjustment Budget. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Collecting 100% of revenue from rental estate by 30 June 2025 <u>3rd Quarter: 75%</u> R750 000 collected <u>4th Quarter: 100%</u> R1 000 000 collected	R1 000 000
FPM5	80051400830RFZZZZ ZMM	Collecting 100% of revenue from ripening & cooling rooms by 30 June 2025 R1 900 000	R1 748 018 collected	27% R521192,70 collected	Due to overperformance, the amount needs to be adjusted to R2 000 000. Memo written to Finance for amendment during Adjustment Budget. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Collecting 100% of revenue from ripening & cooling rooms by 30 June 2025 <u>3rd Quarter: 75%</u> R 1 500 000 collected <u>4th Quarter: 100%</u> R2 000 000 collected	R2 000 000
FPM6	80051380620RFZZZ ZZMM	Collecting 100% of revenue from market commission (dues) by 30 June 2025 R20 837 118	R22 122 185 collected	28% R5 860 983,76 collected	Due to overperformance, the amount needs to be adjusted to R21 500 000. Memo written to Finance for amendment during Adjustment Budget. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Collecting 100% of revenue from market commission (dues) by 30 June 2025 <u>3rd Quarter: 75%</u> R 16 125 000 collected <u>4th Quarter: 100%</u> R21 500 000 collected	R21 500 000

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	2023/24 ACTUAL ACHIEVEMENT	2024/25 ACTUAL MID-YEAR PERFORMANCE	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT							
DIRECTORATE: LOCAL ECONOMIC DEVELOPMENT							
SECTION: FRESH PRODUCE MARKET							
FPM7	80051400890RFZZZZZ ZMM	Collecting 100% of revenue from rental of carriages by 30 June 2025 R350 000	R61 332 collected	14% R21 667 collected	Due to overperformance, the amount needs to be adjusted to R80 000. Memo written to Finance for amendment during Adjustment Budget. The annual, 3 rd and 4 th quarter targets need to be amended accordingly.	Collecting 100% of revenue from rental of carriages by 30 June 2025 <u>3rd Quarter: 75%</u> R 60 000 collected <u>4th Quarter: 100%</u> R80 000 collected	R80 000
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
SECTION: DIRECTOR AND FRESH PRODUCE MARKET							
DLED9		Resolving at least 80% of all Occupational Health & Safety recommendation at the FPM by 30 June 2025	No OHS recommendations received for the 2023/24 FY	33% 3 of OHS recommendations received / 1 of OHS recommendations resolved	The OHS recommendations for this KPI, only refers to the FPM. It is therefore requested that the KPI be moved to the FPM. Annual target needs to be amended accordingly.	LED6 Resolving at least 80% of all Occupational Health & Safety recommendation at the FPM by 30 June 2025	N/A
SECTION: FRESH PRODUCE MARKET							
FPM2	N/A	Appointing 4 market agents to ensure a continuous link between the producer and the buyer by 30 September 2024	New Indicator	Not achieved, to be revised in the mid-year, due to price increase	There was a delay with supply chain process. The Target to be amended to 4 th Quarter, for target to be amended and achieved accordingly	Appointing 4 market agents to ensure a continuous link between the producer and the buyer by 30 June 2025 <u>4th Quarter: Procurement process 4 Market agents appointed</u>	N/A

NEW KEY PERFORMANCE INDICATORS 2024/25 SDBIP – OPERATIONAL

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	KEY PERFORMANCE INDICATORS (KPI) AND TYPE	ANNUAL PERFORMANCE TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
DIRECTORATE: CORPORATE SUPPORT							
SECTION: OFFICE OF THE WHIP – NEW INDICATOR							
WHI3		To enhance communication and cooperation among party representatives, facilitate the effective management of council agendas, and promote transparent governance by addressing challenges related to party politics and fostering mutual understanding	Number of Single Whip Forum meetings conducted to engage in constructive dialogue and coordinate legislative processes to ensure efficient decision-making and improve the overall functioning of councils in service of their communities	New indicator	To ensure that we have functioning municipality in term of communication and cooperation among party representatives	Conducting 2 Single Whip Forum meetings to engage in constructive dialogue and coordinate legislative processes to ensure efficient decision-making and improve the overall functioning of municipal council in service of their communities. by June 2025 <u>3rd Quarter: 1 Single Whip Forum meetings conducted</u> <u>4th Quarter: 1 Single Whip Forum meetings conducted (6)</u>	N/A
HOU6	N/A	To ensure the correct issuance of residential permits to ensure safe and regulated development within the municipality	Number of Residential Permits completed and issued	New indicator	The new program will include all the areas within Matlosana (Tigane, Alabama, Kanana and Khuma). Annual, 3 rd and 4 th quarter targets to be amended accordingly.	Completion of 1 500 Residential Permits by 30 June 2025 <u>3rd Quarter: 750 Signed Residential Permits off</u> <u>4th Quarter: 750 Signed Residential Permits off</u>	N/A

HOU7	N/A	To distribution of Title-deeds for RDP/B&G as security and tenure, right full ownership to contribute towards revenue enhance by 30 June 2025.	Percentage of all received Title-deeds for RDP / B&G as security and tenure distributed to the rightful ownership to contribute towards revenue enhance	Distribution 75% of all received Title-deeds for RDP / B&G as security and tenure, rightful ownership to contribute towards revenue enhance by 30 June 2025.	Distribution 75% of all received Title-deeds for RDP / B&G as security and tenure, rightful ownership to contribute towards revenue enhance by 30 June 2025. <u>3rd Quarter: 75%</u> <u>4th Quarter: 75%<i>f</i></u>	
				Distribution 75% of all received Title-deeds for RDP / B&G as security and tenure, rightful ownership to contribute towards revenue enhance by 30 June 2025.	The new programme will receive Title Deeds from the Attorneys/Province and be distributed among beneficiaries. Measurement will be starting on 75%.	

GENERAL

That all objectives, KPI's and annual targets which do not comply with the AG's recommendations and/or "smart" principle, be corrected.

8.4 Conclusion and Recommendation

After careful assessment of the 2024/25 Mid-Year Budget and Performance Assessment of the City of Matlosana, which is both a legislative and accountability requirement in terms Section 72 (1) (a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, an Adjustment Budget is recommended.

Recommendation

- a) That cognisance be taken of the Mid-Year Assessment report for the period 1 July 2024 to 31 December 2024.
- b) That a request for an Adjustment Budget, in terms of the results of the 2024/25 Mid-Year Budget and Performance Assessment be noted and approved.
- c) That the 2024/25 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- d) That the adjustments on the 2024/25 Mid-Year Performance Assessment Service Delivery and Budget Implementation Plan, with the necessary budget adjustments be signed by the Section 54A and Section 56 managers and that it be attached to their performance agreements and forwarded to National and Provincial Treasury.
- e) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act 56 of 2003 the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2025
- f) That the Accounting Officer submit the Mid-Year and Performance Assessment report to the Executive Mayor for tabling in Council.
- g) That the amendments on the MIG projects be updated after the approval of the Adjustment Budget.
- h) That all financial figures be updated after the approval of the Adjustment Budget.
- i) That the 2024/25 SDBIP, IDP and budget be aligned accordingly.